



# FINANCIAL TIMES

Europe's Business Newspaper

Kravchuk accuses

Yeltsin of raising

tension in Crimea

Ukraine president Leonid Kravchuk attacked his Russian counterpart, Boris Yeltsin, accusing

him of fomenting separatist tensions in Crimea. He said the Russian media had spread "rabid and dishonest" information about Crimes, where the local parliament has restored a 1992 constitu-

tion denounced by the Kiev authorities as an

were among 31 people sent for trial by Milan

magistrates on charges of breaking the law on political party financing. Page 2

month. BTR reported a 19 per cent rise in annual

Mohammad Salamah, Nidal Ayyad and Mahmoud Abouhalimi, Moslem fundamentalists convicted

of bombing the World Trade Center in New York,

800.000 jobs at risk in Europe: Privatisation

the end of 1998 as previously sheltered nationalised

industries face up to tougher competition, a study

in Europe could cost more than 800,000 jobs by

by six European economic research institutes

M&S lifts profits 16%: Marks and Spencer

extended its lead as the UK's most profitable

retailer with a 16 per cent increase in pre-tax

profits to \$851.5m. Page 18; Lex, Page 16; Details.

Santander, which acquired Banesto last month,

Santander chairman Emilio Botin said. Page 17

Japan offers limited while sanctuary:

Lep may partly float US are: Lep Group, lossmaking UK freight forwarding and security

Japan has offered to help establish a whale sanctuary in part of the Antarctic Ocean. Page 5

ing a partial US flotation of its American security

further this month, but long-term prospects are

Columbia/HCA, the US healthcare group which

announced the acquisition of Medical Care America in an all-stock transaction valued at \$850m. Page 16;

operates the country's largest chain of hospitals,

Maytag to sell Australian and NZ unit:

US home appliance manufacturer Maytag is to sell its Australian and New Zealand-based white

goods and floorcare appliance operations. Analysts expect the sale to raise between A\$100m (US\$73m)

Japan's non-life profits hit: Japan's leading

non-life insurance companies posted weaker profits

for the year to March because of increased disaster payouts and a decline in interest income. Page 21

JVC, Japanese maker of video cassette recorders and other audio-visual products, reported a consolidated pre-tax loss for the third consecutive year

Suzuki down 10%: Weak export markets and low demand for motorcycles in Japan were behind a 10 per cent drop in pre-tax profits in the year to end-March to Y18.4bn (\$176.24m) at

Suzuki, the car and motorcycle manufacturer.

and Malaysian governments are "definitely on the way to solving" the trade rift between the

UK-Malaysian trade rift narrows: The British

two countries, UK trade minister Richard Needham

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clouded by rapid expansion in money supply.

Chinton in push over healthcare, Page 4

and A\$150m. Page 19

and passed its dividend. Page 21

M STOCK MARKET RIDICES

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s to reduce its £400m of debt. Page 25

intends to sell the bulk of the collapsed group's foreign banking interests over the next few months,

pre-tax profits to £1.28bn (\$1.92bn). Page 24

were each sentenced to 240 years' jail.

Bossi for trial: Umberto Bossi, leader of Italy's

Northern League movement, and former Italian prime ministers Bettino Craxi and Arnaldo Forlani

trial conglomerate

BTR have received

basic salary rises of

effect on January 1 and so did not feature

report, published last

in the 1993 annual

initial step to secession. Page 16

WEDNESDAY MAY 25 1994

Resources will go to deprived 
Business welcomes fiscal conservatism

# Mandela pledges lower spending and deficit cut

By Patti Waldmeir in Cape Town

BTR directors get pay rises of up to 17%
Directors of UK indus-President Nelson Mandela yesterday pledged to curb gov-ernment spending and reduce South Africa's budget deficit as up to 17 per cent and part of a programme dedicated to chief executive Alan redirecting state resources to meet the basic needs of those Jackson (left) has been told his salary cannot deprived under apartheid. be cut. The rises took

In his state of the nation address to the new multiracial parliament, Mr Mandela concentrated on economic policy, promising to maintain financial discipline and to reduce the deficit without any increase in general

taxation this year. It was Mr Mandela's first formal statement of economic policy since becoming president on May 10, and was widely welcomed by businessmen and economists for its emphasis on fiscal conserva-

Mr Mandela outlined a cautious plan for his government's first budget, due to be presented to parliament on June 22. He ed for government spending of R2.5bn (\$680m) on the so-called Reconstruction and Development Programme, and said these funds would come from rationalising and redirecting government spending, which is forecast at R125bn for 1994-95.

spending by all government departments would be cut by as much as 4 to 5 per cent, with military spending to face the largest cut. The proceeds would be used for investment in housing and other social services, including a plan to improve children's health services during Mr

Mandela pleases

business.

Mandela's first 100 days in office. in addition, electricity is to be provided to about 350,000 more houses during the next year, with funding provided by the public utility Eskom. This spending will be separate from the estimates contained in the central government budget.

Further productivity improvements in government, as well as redirected spending would be required to free more funds for the reconstruction programme. The estimated total government spending is about R37bn over five years, with further funds to come from the private sector and foreign sources.

Throughout the programme, the government hopes, general government expenditure would

Government ministers said be held constant in real terms and the budget deficit would con-tinue to decline from last year's 6.8 per cent of gross domestic product

General tax rates would not rise this year, but might increase temporarily to help reduce the deficit in later years, government officials said. But Mr Mandela insisted that "a permanently higher general level of taxation is

Mr Mandela avoided quantifying promises to build new houses and provide other basic services, though he said a campaign would be launched "to rebuild our townships, restore services in rural and urban areas while addressing the issue of job creation and training, especially for our unemployed youth". He made no reference to the vexed issue of land

Mr Mandela stressed his gov-ernment's commitment to "freedom from want, freedom from hunger, freedom from deprivation, freedom from ignorance, freedom from suppression and freedom from fear". He said the government had

decided to apply to rejoin the Commonwealth, which South Africa left in 1961, and would soon sign the United Nations'



daughter, takes the salute on his arrival at parliament for its' first

Universal Declaration on Human Rights and well as other international human rights covenants.

pare amnesty proposals which will cover members of the security forces who have been linked

# and Japan to resume stalled trade talks

By Nancy Durine in Washington and Michlyo Nakamoto in Tokyo

group restructured by its banks in 1992, is consider-The US and Japan yesterday agreed to resume negotiations on a trade "framework" which W German inflation rate falls: The immediate Washington expects will produce outlook for inflation in west Germany has improved a measureable improvement in specific sectors and a more general reduction of Japan's massive

> Agreement was announced after five days of talks in Washington and a 14-minute phone call between President Bill Clinton and prime minister Tsutomu Hata. The two leaders congratulated each other on ending three months of stand-off and vowed to strengthen the bilateral relation-

Mr Mickey Kantor, the US trade representative, said sectoral talks would begin immediately on cars and car parts, insurand government

procurement. He also hopes to launch discussions "as soon as possible" in other disputed areas, such as financial services, glass and intellectual property.

tense political climate between the two countries, and could influence foreign exchange markets. In recent months, the stalled talks had been cited as a cause for the weakness of the dollar and strength of the yen. On February 11, when Presi-

prime minister, Morihiro Hoso-kawa, met, both sides seemed determined to say "no" to each other. Since then, Japan has a new prime minister and the dollar has fallen to near-record lows against the Japanese yen as fears have grown that the bilateral only one step towards resolving a

relationship was in serious jeopardy.

Their dispute had centred on a

Leaders vow to strengthen bilateral relationship

US demand for market-opening agreements that contained "objective criteria" to measure progress. "We have confirmed that we are not seeking numerical targets," Mr Kantor said. "We have said it continually since July 3 1993, again and again, we are not seeking numerical targets

or managed trade. "Objective criteria will provide dent Clinton and Japan's then the basis for deciding if the agreements succeed or fail to meet their purpose to achieve concrete results," he said. In Tokyo, officials were generally day's breakthrough and stressed that the latest agreement was

wide array of issues over which Japan and the US still remained at odds.

Mr Koji Kakizawa, foreign minister, said in announcing the latest agreement, that the two sides had agreed not to use numerical measuring progress in opening Japan's markets.

Japanese business leaders welcomed the breakthrough in the talks. Mr Shoichiro Toyoda.

chairman of Toyota Motor, and chairman-elect of Keidanren, Japan's Federation of Economic Organisations, said that the resumption of the talks was welcome but the issue of greater imports of foreign auto parts was a matter that should be decided by private industry.

US officials have said they would like to reach sectoral agreements in time to be signed at July's Group of Seven summit.

US test for a 'dead fish' theory,

# **O&M** wins IBM's worldwide advertising contract

By Diane Summers, Marketing

International Business Machines is to give a single advertising agency, Ogilvy & Mather, all its advertising around the world, in one of the largest account moves in advertising history.

IBM, which currently uses over 40 different agencies around the globe, would not yesterday put a figure on how much it spends on advertising, but industry observ-ers believe it could be up to \$500m a year.

The company said that O&M -which is based in New York but, as part of the WPP group, is listed on the London Stock Exchange - will assume full advertising responsibility, includ-ing media buying, for the IBM brand and all IBM products and

services from next month. The consolidation into one agency came as a surprise to the advertising world, which was not aware that IBM's account was up for review. It follows a fundamental shake-up of IBM's marketing and sales, announced earlier this month. Instead of being organised along geographic lines, marrestructured into 14 teams, each covering a specific industry seg-

The wider reorganisation is part of a plan by Mr Lou Gerstner, IBM chief executive, to restore the company to profit: this year's first quarter results showed net earnings of \$392m, compared with net losses of 9m in the first quarter of 1993. Ms Abby Kohnstamm, IBM vice-president for corporate marketing, said: "IBM is one of the world's best-known brands. Our advertising team decided that in an industry undergoing such rapid change, we would be better able to maintain and increase brand awareness by having a single agency to leverage IBM and its products arounds the world." Analysts said it was too early to tell what effect the account win would have on WPP - the ers as a result of account conflicts. The marketing services group reported pre-tax profits of

Continued on Page 16

# PLO picks Morgan Stanley to monitor West Bank aid

By Roger Matthews and Norma Cohen in London

The Palestine Liberation Organisation said yesterday it had chosen Morgan Stanley Asset Man-agement, fund management arm of the US-based investment bank, to monitor more than \$2bn in international aid committed to the West Bank and Gaza Strip over the next five years.

The appointment was made to allay international fears about the control and direction of the funds, particularly that they should not be diverted to political

Morgan Stanley has bad significant business interests in the Arab Middle East but has also advised Israel in arranging debt finance for its US-guaranteed loans programme. The bank's in assets under management.

In a statement from its Tunis headquarters, the PLO said the involvement of Morgan Stanley would "help assure contributing nations that the funds provided

directly to the Palestinian National Authority would be managed with total transparency in a highly skilled and profes-

Total international aid commitments to the Palestinians stand at about \$2.8bn over the next five years. This includes grants, concessionary loans, loan guarantees and aid from the UN Relief and

About \$2.1bn can be considered "new" commitments made after the interim self-rule agreement signed by Israel and the PLO in Washington on September 13.

Some \$800m has been pledged for the first year of interim Palestinian self-rule but some donors, such as Saudi Arabia, have been reluctant to commit themselves beyond that Officials in Riyadh, still

angered by the PLO's support for Iraq during the Gulf war, have said they wanted to be certain every dollar went to specific infrastructure projects and nothing to Mr Yassir Arafat, PLO chairman.

The World Bank is co-ordinate ing the international aid effort but has not taken responsibility for liaising on specific projects or acting as a channel for the flow of money to the Palestinian Eco-nomic Council for Development and Reconstruction (Pecdar).

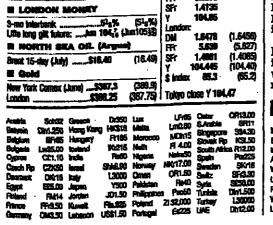
Fears had been raised among donors that the membership of Pecdar, headed by Mr Arafat, was too beavily politicised and lacked technical expertise.

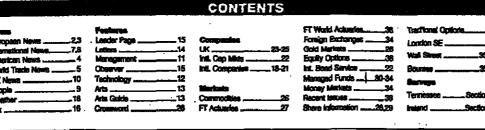
As a result it it likely that Pec-

dar's main board will only set the broad policy outlines, leaving detailed work to Mr Ahmed Qurie, also known as Abu Ala, director-general, and departments under him. Palestinians associated with Pecdar insist they will soon have mechanisms for accounting and maintaining control over the council's spend

Senior Palestinians accept that it will be impossible to disburse anything approaching \$800m in the first year, but expect the pace to pick up as projects are agreed with donor governments.

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Immediate outlook improves but rapid expansion of money supply clouds prospects in long term

# W German inflation shrinks

Mood lifts in manufacturing

By Christopher Parkes in Frankfurt

The immediate outlook for inflation in west Germany has improved further this month. although long-term prospects are still clouded by rapid expansion in money supply. Consumer prices in North-

Rhine Westphalia, the region's most populous state, rose at an annual rate of 2.9 per cent in the month to mid-May, down

By Christopher Parkes

A clear improvement in

business conditions during April has boosted optimism

and production plans among

west German manufacturers,

ics institute. Rising output in

the chemicals sector, and a

surge in the region's first-

quarter trade surplus,

reported separately yesterday,

economic recovery is under

Findings from the Munich-based Ifo institute's latest

monthly poll of industry

showed new orders rising and

inventories shrinking. Some

manufacturers reported an

increase in unfilled orders

even though output had been

stepped up. According to the DIW insti-

tute in Berlin, pan-German

gross domestic product

showed its first real year-on-

according to a leading econom-

was unchanged at 3.1 per cent. The figures supported economists' forecasts of an annual rate for the whole of west Germany of 3 per cent at most,

after 3.1 per cent in April. Meanwhile, the Bundesbank's favoured indicator for potential inflation, the M3 measure of money supply, continued to exceed forecasts and the bank's 4-6 per cent target range for growth with a 15.8 per cent

the three months to the end of

March. DIW said most of the

1.9 per cent growth came from

an tinexpected surge in private

While many indicators

showed the gloom lifting rap-

idly, the German central bank

appears anxious that expecta-tions do not run too far ahead

of reality. Mr Hans Tletroeyer.

Bundesbank president, said on

Monday that it was difficult to

assess exactly the strength of the recovery. "At the moment

it seems to me that the mood

in business is rather better

than the facts justify," he said.

The Ifo poll, one of Ger-

many's most trusted economic

barometers, also showed fad-

ing optimism among wholesal-

ers and retailers - a widely-

forecast consequence of falling

Although negative reports still predominated among

manufacturers, with suppliers

of investment goods and con-

sumer durables clearly less

real incomes.

clear advance warnings of another inflated figure.

The Bundesbank said part of the reason was its handing over to the government of DM18.3bn (£7.3bn) in 1993 profits. It also singled out private sector lending as another contributory factor. Borrowing had expanded at an annual rate of 9.5 per cent in the six months to the end of April. The bank once again blamed

satisfied with current condi-

tions, the institute said poll

participants overall showed

"considerably strengthened" optimism on the outlook for

Most hopes were focused on

improving exports, particu-

larly among suppliers of semi-finished products and raw

materials, which are typically among the first to detect the

onset or easing of a recession.

association, for example, yes

terday reported a 3.6 per cent rise in output from west Ger-

man factories in the first quar-

ter of the year. A 6.5 per cent

increase in foreign demand

more than offset a 2.6 per cent

decline in the home market,

although prices continued to

fall. The association said it

expected increasing momen-tum from markets outside Ger-

many, but no significant

growth at home for the rest of

The continuing weakness in

The VCI chemicals industry

the next six months.

according to new figures. Infla-tion in Baden-Wurttemberg April. Markets had been given January. Investment uncer-January. Investment uncer-tainties had drawn large volumes of funds into short-term deposits (within the scope of M3) rather than long-term

Long-term investment grew DM10.3bn in April, compared with DM5.4bn a month earlier. but, as the bank pointed out, monetary capital formation had risen at a seasonally-adjusted annual rate of only 4 per cent in the first four months.

domestic markets was under-

lined by a report yesterday

that German registrations of

new road vehicles tumbled

23.6 per cent to 342,544 units

last month. The total number

of new cars registered had

fallen 2.2 per cent in the first

four months, while registra-tions of trucks and vans were

down 7 per cent, according to

Strengthening exports

showed up in a pan-German

trade surplus for the first

three months of DM19bn

(\$11.3bn), compared with

DM9bn in the comparable part

of last year. Exports rose 6.5

per cent. while imports were

However, when compared

with the last quarter of 1993,

foreign shipments fell 3.8 per

cent, the federal statistics office noted. Exports in March

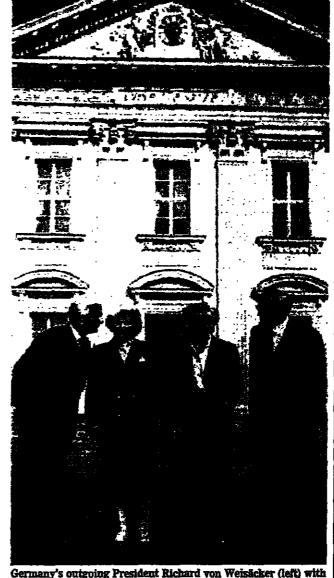
were almost 27 per cent higher

than in February, which had

three fewer working days, it

the federal registry.

virtually unchanged.



Germany's outgoing President Richard von Weisäcker (left) with his successor, Roman Herzog, and their wives outside the president's residence, Schloss Bellevne, yesterday. The election of Mr Herzog, a Christian Democrat, sparked fresh exchanges between Chancellor Helmut Kohl's CDU and the Social Democrats yesterday. SPD leader Rudolf Scharping struck an unusually shrill tone by questioning the legitimacy of the electoral college vote because it ignored opinion polls he said showed more popular support for the SPD's candidate, Mr Johannes Rau. Kohl branded as hypocritical the SPD's criticism and challenged the disappointed party either to accept the procedure or to campaign to change it. He said the SPD were "poor losers".

# Sale of Ina set to raise at least L4,500bn

The Italian state should raise at least L4,500bn (\$2.8bn) through the sale of up to 51 per cent of Ina, the state-owned insurer, at the end of next month. It will be the largest privatisation yet attempted in Italy, and the first under the

new government.

The Italian treasury, which owns 100 per cent of Ina. announced yesterday the offer would begin on June 27, and shares would be priced at between L2,200 and L2,700 each, valuing the whole com-

pany at L8,800bn-L10,800bn. The terms of the sell-off include safeguards for small shareholders, following criti-cism that ordinary investors' interests were neglected in pretactic may now be adopted for future privatisations, such as that of Stet, the telecommunications group, and Enel, the electricity company, which are due over the next 18 months.

Single institutional shareholders in Ina will be unable to buy more than 2 per cent of the company in the issue itself. That stake can be increased to 5 per cent with subsequent purchases on the market. But the shares of investors already linked through the shareholder voting syndicates of other Italian companies will be treated as belonging to a single shareholder.

The measure should prevent close allies from building up effective control, circumventing the ceiling on share stakes. That happened earlier this year following the sale of the state-controlled banks, Credito Italiano and Banca Commerciale Italiana (BCI).

The treasury has also approved a special system for electing the first directors after privatisation. Under the innovative scheme, a certain number of seats on the board will be reserved for directors nominated by small shareholders. The double system of protection was agreed by Mr Lam-

berto Dini, the new treasury minister and former central ministry and Mr Giancarlo Pagliarini, the budget minister. This same trio would guide the agents, and policyholders.

Judge orders trial of Bossi and ex-PMs

A Milan judge yesterday ordered two former Italian prime ministers, several lead-ing businessmen, and the leader of the Northern League Mr Umberto Bossi, to stand trial, charged with breaking the law on the financing of political parties, writes Andrew Hill.

The decision is the next step in the process of uncovering an alleged network of briber and corruption surrounding the ill-fated Enimont chemicals joint venture between state-owned Eni and the Ferruzzi-Montedison industrial group. The trial should begin

on July 5. The list of 32 people accuse includes Mr Bettino-Craxi, the former Socialist prime minister, who has so far failed to hand in his passport to Italian magistrates, and is thought to be in Tunisia.

Also accused are Mr Arnaldo Forlani, the former Christian Democrat prime minister, Mr Paolo Cirino Pomicino, a former budget minister, and Mr Gianni De Michelis, former foreign minister. Mr Giuseppe Garofano, Montedison's exchairman, and Mr Carlo Sama, its former managing director,

will also be tried. Mr Bossi will stand trial because his party is alleged to have received payments from

Stet and Enel sales. Both Mr Gnutti and Mr Pagliarini are members of the Northern League, which has been sharply critical of the dominance achieved by allies of Mediobanca, the Milan mer chant bank, on the boards of Credito Italiano and BCI. Imi of Italy and Goldman

Sachs are acting as global co-ordinators of the issue, which will be launched in Italy and internationally, A certain Vito Gnutti at the industry reserved for former shareholders in Ina's subsidiary Assitalia, the group's employees,

# halve oil export duties

Russia to

Russia plans to halve duties on oil exports following Monday's removal of oil export quotas, Mr Alexander Shokhin, deputy prime minister for economics,

announced yesterday.

President Boris Yeltsin is also on the verge of issuing a new decree with detailed instructions enabling the state to sell off bankrupt stateowned enterprises.
"Now we are in a transi-

tional stage when it has become obvious that there are no extravagant measures for stimulating economic growth," Mr Shokhin said, explaining the new flurry of reformist activity after four months of government inaction. "Now we need painstaking work to cre-

ate market mechanisms."
The impact of the various measures is likely to be uneven. Foreign oil companies, which have been complaining about high taxation, say that congestion of Russian pipelines and ports means that exports are unlikely to increase substantially in the near future despite a drop in export duties from Ecu30 (\$35) a tonne to

But in an area of great importance for ordinary Russians, Mr Anatoly Chubais, deputy prime minister for pri-vatisation, said that separate decrees ushering in longawaited measures to regulate financial markets, as well as to combat dishonest advertising by banks and financial companies, were imminent.

Mr Shokhin said the latter might go as far as banning any advertising which promised specific dividend payments to small investors, who have been the main victims of extravagant promises in aggressive advertising campaigns. As evidence, however, of the government's tendency for contradictory action, it announced last week that it would tax banks' profits from the sale of treasury bills at a time when the government is trying to widen their use to cover the budget deficit by non-inflationary methods.

Mr Shokhin dismissed suggestions by some deputies and ministers that Russian budget expenditure would increase sharply when parliament came to approve the 1994 budget at a second reading. He also warned Russia's foreign creditors that only \$4bn would be available for debt servicing

Talks scheduled with the Paris Club of creditor govern-ments for June 2-3 could only produce a rescheduling agreement if creditors moderated their demands for repayment of Soviet-era debts taken on by Russia as the successor state of the Soviet Union, he said.

# Grachev puts proviso on Nato partnership

General Pavel Grachev, the Russian defence minister, said yesterday his country would sign the Partnership for Peace programme designed by Nato, as long as it was combined with a separate agreement recognising Russia's special importance

Nato defence ministers who gathered to hear Russia's new military doctrine said no supplementary treaty was possible but a political declaration about Russian-Nato relations

might be feasible. "There will be no special pro-tocol for Russia," said Mr Wil-liam Perry, US defence secretary, underlining Nato's reluctance to make any legally binding arrangements that differ from those enjoyed by PFP's current members. Mr Sergio Balanzino, Nato

leputy secretary-general, said the PFP - which 20 countries, mostly ex-communist, have agreed to join - had to be the mainstay of ties between the alliance and Moscow, However, alliance officials

did stress that a dialogue over issues - particularly nuclear that lay outside the PFP's remit was in existence and could be expected to intensify. Mr Balanzino said a statement underlining the importance of Russian-Nato relations could not be made by the current meeting of defence ministers, but could be issued by Nato foreign ministers meeting in Istanbul next month.

Diplomats said that if Russia settled for a political statement this could pave the way for a breakthrough in relations between Russia and the west this month or next.

PFP calls for joint exercises. particularly in the field of peacekeeping, and an exchange of military know-how. Mr Perry called yesterday for the programme to be sharply upgraded next year, to include co-ordination of defence plan-

ming in east and west Mr Malcolm Rifkind, UK defence minister, voiced his concern about Russian empha-

sis on the army's role in pro-

tecting ethnic Russians in the smaller ex-Soviet republics. Underlining the danger of accepting the idea of military intervention in the name of protecting kith and kin, he said both Germany and Britain could claim they had large numbers of citizens or kinsmen living in other countries.

Moscow's demand to upgrade the 52-nation Conference on Security and Co-operation in Europe was also coolly received by most Nato coun-

Russia maintains that it had a raw deal from the treaty on Conventional Forces in Europe because it was negotiated before anyone foresaw the disintegration of the Soviet Union. Many of the best equipped Soviet units were located on the western fringes of the union and have been incorporated into the arsenals of Ukraine and Belarus.

However, Russia's request for an unwards revision of its CFE troop ceilings has caused alarm in Norway and Turkey. the two Nato members which horder former Soviet territory

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**London**, 16th **June 1994** 

THE SPANISH EMBASSY COMMERCIAL OFFICE in London in association with HAMBROS BANK LIMITED, has pleasure in inviting you to the seminar "Spain. The Investment Location". This seminar offers you the chance to hear eminent business people and public administration representatives talk in depth on different aspects of Spain's economy and business opportunities in sectors such as Automotive Components, Tourism-Leisure and the Environmental Industry.

### PROGRAMME:

9:15 **Perspectives on the Spanish** Economy and Reforms of the Labour Market

> Mr Fedérico Prades Economic Adviser, Spanish Association of Private Banking

9:45 **Investment Support** Measures within Spain's **Industrial Policy** 

> Mr Eugenio Triana -Secretary General of Industrial & Technological Promotion. Ministry of Industry & Energy

10:45 The Automotive Component Sector

Mr Juan LLorens -Chairman of SEAT

11:05 The Environmental Industry Mr William J. Whitley BSc -

Managing Director of Watson España S.A.

11:25 The Tourism-Leisure Industry

Mr German Porras -Director of Spanish Tourist Office in London. Ministry of Trade and Tourism

11:45 Practical Aspects of **Investing in Spain** Mr Colin Blessley -Partner of Coopers & Lybrand

12:30 **Close** 

Mr Apolonio Ruiz Ligero -Secretary of State for Foreign Trade. Ministry of Trade & Tourism

12:45 **Buffet Lunch** 

14:15 Workshop Sessions

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### **NEWS: EUROPE**

# Austria seu slow recovery Austria's econt growth at about this year, althout is likely to pict the next year annis Austria set for



Austria's economy will growth at about 1.5 per cent this year, although expansion is likely to pick up to 24 per cent next year, according to the Organisation for Economic Co-operation and Development. This follows a 0.4 per cent fall in gross domestic product in 1993. In its annual report on the Austrian economy, published yes-terday, the OECD said sluggish recovery among principal European trading partners was likely to limit the scale of the upturn. Additionally, Austrian exports are forecast to lose market share

abroad as a result of the delayed effect on competitiveness of the appreciation of the schilling. The recovery of corporate investment will probably remain weak, the OECD said. Although a stimulus to business investment should come from further interest rate cuts and corporate tax reform, the impact might take time to come through. The OECD forecasts infla-tion as measured by the GDP price deflator will fall to 2.8 per cent this year and 2.4 per cent in 1995 from 3.7 per cent in 1993. Austria's inflation performance has been underpinned by the credibility of the "hard currency" policy linking the schilling to the D-Mark. However, the OECD pointed out that Austria's extensive system of credit subsidies has been placing a burden on public finances. David Marsh, Europe Editor.

### Alitalia to cut 3,500 jobs

Italy's state airline plans to cut up to 3,500 office and ground Italy's state airline plans to cut up to 3.500 office and ground staff jobs in the next four years as part of a rescue package, trade union officials said yesterday. They said Alitalia, which lost \$200m last year and a further \$110m in the first three months of 1994, aimed to lose 1.500 jobs by the end of 1995 and the rest by 1997. At present, the group employs 20,000 people. A management report to the company's unions this week depicted the airline as heavily overstaffed and its structure as too bureaucratic and rigid. The managing director Mr Roberto Schisano has said the airline is in such bad shape that without descript action Alitalia had only 500 days to live. "The plan has

drastic action Alitalia had only 500 days to live. "The plan has a logic to it," said Angelo Braggio, national secretary of the FTT-CISL trades union. "To leave things as they are would quite simply lead to the airline being liquidated." In return for backing the restructuring plan, unions want the state to guarantee a loan of nearly \$1bn to recapitalise the airline and nsure its future. Reuter, Rome.

### Rubio may escape jail sentence

Spain's economy and finance minister Mr Pedro Solbes Indicated yesterday that disgraced former Bank of Spain governor Mariano Rubio could escape a prison sentence in connection with tax evasion. Parliamentary sources said Mr Solbes told a private congress hearing yesterday that Mr Rubio had apparently failed to pay Pta13m (£62,800) in tax in 1988, a total below the Pta15m threshold which makes evaders liable to a jail term. Mr Rubio, who was released last week on Ptal5m bail after a fortnight in prison, allegedly kept secret the profits of a portfolio account managed at the time he was central bank governor by the failed Banco Ibercorp. Mr Solbes told the legislators that an intitial investigation into Ibercorp, a financial group which managed the assets of wealthy and fashionable Spaniards; had uncovered a complicated network of shell companies that masked the identities of its clients and the nature of their investments. Tom Burns, Madrid.

### EU auditing 'unintelligible'

The Court of Auditors, the European Union's main financial watchdog, suffers from "top heavy" senior management and is not professional enough in fighting fraud in the EU budget, Mr Jo Carey, a former UK Treasury official and expert on EU finances, said yesterday. Giving evidence to the House of Lords' European communities committee, Mr Carey criticised the EU's "quite unintelligible" system of financial controls and said the lack of accountability of many senior officials encouraged waste. Mr Carey yesterday did not give an estimate for the budget waste through fraud and other irregularities. But many experts believe this totals at least 5 per cent of EU spending, with much of the fraud due to abuse of agricultural subsidies. Mr Carey said the court's efforts to pinpoint fraud in the EU budget ranged from reports akin to "slightly haphazard investigative journalism" to documents which were rigorously argued and "objective and relevant to policy". Peter

### NZ peacekeepers for Bosnia

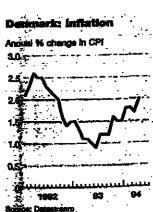
New Zealand is to send 250 troops to serve under British command on peacekeeping duties in Bosnia. This is the country's biggest commitment of military personnel to a combat zone since World War Two. The government is believed to have been reluctant to send the troops, but felt obliged to do so as it was chairman of the Security Council when the decision was taken to step up the UN peacekeeping role in Bosnia. The force will serve for six months and then be replaced by another company.

Many MPs are known to be privately concerned at the development, although only the leader of the Alliance party. Mr Jim Anderton, spoke against it in parliament when the decision was announced. The foreign minister Mr Don McKinnon said earlier this year that New Zealand should not be drawn into another European war, but he supported the move yesterday saying it was in line with New Zealand's membership of the Security Council. Terry Hall, Wellington.

### **ECONOMIC WATCH**

her puts

### Danish inflation reaches 2.1%



The strong recovery under way in the Danish economy was reflected in a significant increase in consumer prices in April. The index rose by 0.4 per cent from March and by 2.1 per cent from April of last year. In the 12 months to April 1993 prices increased by only 1.1 per cent. The increase over the past 12 months, however, has been predicted by the government, which expects consumer prices in 1994 to increase 2.0 per cent from last year. This compares with an increase of 1.2 per cent from 1992-3. The government last week

adjusted its economic forecasts upwards, predicting an increase in GDP of 4.0 per cent this year, with private consumption to rise by 4.8 per cent and business investment by 10.4 per cent in constant price terms. The strong growth is expected to continue in 1995, the government said. Hillary

Inflation in the European Union was 3.2 per cent a year in April, unchanged from March, but marginally down from the 34 per cent rate a year earlier, according to Eurostat, the EU Statistical Office in Luxembourg.

■ Italy's merchandise trade account with other EU countries saw a surplus of L1,026bn in February compared with a surplus of L506bn in February 1993, the Italian statistical agency, istat, reported yesterday. It also reported March industrial output 0.7 per cent higher than March 1993.

# France and Balladur – on recovery road

David Buchan on clear signs of an economic and popularity pick-up

more sustaining to buoy him up than the traditional bark cigarettes and fermented manioc he had to smoke and drink last weekend with French Guyana Indians on an improbable European election swing through France's territories in the New

On his return he found confirmation both of the recent recovery in his popularity in a Journal du Dimanche poll which showed 47 per cent of French people were "satisfied" with bim as prime minister as against 44 per cent who were "discontented" - and of the recent pick-up in the French

The lesson which Mr Balladur will almost certainly draw from this is that his best bet for the presidential election next year is to sit tight politically, avoid a repeat of his con-troversial education and labour market reforms of earlier this spring, and count on economic recovery to continue steadily into 1995.

Insee, the government statis-tics agency, said last week it had enough evidence in from industrialists' order books and investment intentions, and from consumers' car and house

r Edouard Balladur purchases, to predict a 0.9 per now has something cent growth in the first half of this year. Even in the unlikely event that the recovery flattened out entirely in the second half of the year, the "car-ry-over" effect of this spring recovery would still give the country year-on-year average growth of 1.3 per cent over

> Insee provided still greater psychological comfort by scrapping its gloomy forecast of last Christmas that France's record 12.2 per cent jobless rate would be half a percentage point higher still by mid-1994. The agency noted that the service sector in France was at last performing as in most other advanced post-industrial societies by hiring enough peo-ple to absorb job losses in manufacturing and newcomers on to the labour market. Non-agricultural employment rose by 0.1 per cent in the first quarter

French companies and house-holds are shaking off their hesitancy about the future. After cutting spending on new plant and equipment by 17 per cent last year, company managers have told insee and the Bank of France in repeated surveys that this year they intend to increase investment

There are other signs that

France: investment



Edouged Ballactic

by up to 2 per cent globally.

They need to do this - not to expand capacity (only 80.6 per

cent of which was used in the

first quarter of this year) but to modernise it. Low domestic

inflation and demand, coupled

with improved terms of trade,

revival in investment", a recent Paribas bank report claimed, "is capable of enabling France to hang on to the benefits of the structural improvement in its trade bal-

Compared with Germany

Comporate gross fixed capital formstion as % of GDP

more than offset last year's 5 per cent appreciation of the franc against the weighted need to go to the banks to fund new investment. Their rate of self-financing has risen from average of the currencies of its six leading European partners, and gave France a FFr90bn 95.6 per cent of their needs in 1991 to 121 per cent last year. As in the case of companies, it has not been chiefly shortage of cash or credit that has inhib-(£10.5bn) trade surplus in 1993. But as Europe came off the top of the German reunificaited French households from spending more. Most indeed tion boom, capital spending fell successively in France in 1991-93. "Only a powerful are net creditors, a fact that perversely puts less rather

hands as banks cut rates and so reduce their interest income. It is fear of unemployment that has so depresse household consumption

By allowing companies to Few French companies will keep real wages virtually static and by forcing the government to raise more money to pay for high social security expenditure, the jobs crists has meant little rise in disposable income. People have also been putting more of it into "precautionary

This is why the Insee judgment that unemployment may now have stabilised may be important in persuading the more. In response to specific government incentives, they are already spending more on new cars and houses this year. But the economics ministry is forecasting a more general improvement, with a 0.8 per cent rise in household consumption largely funded out of a 0.6 per cent drop in the

savings rate this year. For a steady recovery of its economy, France needs steadiness abroad and at home, but the second condition is nearly impossible to guarantee in the run-up to the presidential contest next May. Mr Michel Rocard, the Socialist leader and presidential contender, pre-dicted last week that Mr Balla-dur would "take no more risk," after his frightful climbdowns' earlier this year on education and labour reforms. That is probably true, though last week the government quietly liberalised the rules on Sunday opening hours for shops.

However, at the very least, the prime minister will have to settle divisions within his own conservative majority over whether to use any elbow more in the 1995 budget for electionyear income tax cuts or for less glamorous reductions in social welfare charges. Waiting to exploit any internal government arguments, too, is Mr Jacques Chirac, the RPR Gaullist leader, who may not now wait much longer to announce his claim on the Elysée.

### **NEW DIRECTIONS FOR THE NINETIES**

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# Communication is Key

Casio Computer is recognised as a leading manufacturing company of electronics and personal items such as calculators, watches, musical instruments and pocket TVs. Casio's future, says company president Kazuo Kashio, lies in applying its technical skills and expertise to the greater challenges presented by the communication age.

By Russell McCullock



Kasno Kashio, President, Casio Computer Co., Ltd.

confidence, Casio is confident of raising sales and listing pre-tax profits in fiscal 1994. How will this be achieved?

### Offshore Production to Reach 70 Per Cent

Kashio: All manufacturers know that the key to higher profits lies in lower production costs. At Casio. we have made attaining cost-competitiveness our top priority this year. In order to avoid Japan's high production costs, over the past few years we have been reinforcing our offshore manufacturing bases in countries such as Malaysia and Mexico. At the moment, almost half of our production takes place outside of Japan and our goal this year is to raise this portion to 70 per cent.

McCulloch: An increase of over 20 per cent in a 12 month period seems very ambitious. Will such an increase be possible?

Kashio: We can do it. For example, in Malaysia, there are many factories including one of our largest overseas facilities and these employ a total of about 7,000 people. These operations are proving very successful and are assuming the role of being Casio's core overseas plants.

If I have a concern, it is for the impact that our

McCulloch: Despite having on the local commu- reduced consumer spend- ventional telephones has and manufactured by on an FM frequency. For Japan's lingering reces- nities in Japan that have ing and economic reces- made wire-less communi- Casio, the software was example, when a disc jock-Casio's history. But I believe this problem of the socalled "hollowing out" of Japanese manufacturing industries can be overcome by giving our domestic

> for manufacturing new products. McCulloch: Multipational companies are often accused of locating factories in lesser developed

plants the responsibility

countries merely to emloit available cheap labour. How do you think Casio is viewed in Malaysia? Kashio: I believe that we are viewed very favourably-both by the Malaysian people and by the Malaysian government. Other foreign companies relocating in Malaysia have and keeping skilled workers, but in our case Casio is ranked highly by local

workers and we have had

no difficulty attracting

skilled employees. Moreover, we recently held a ceremony to mark the successful commissioning of our new plants in Selangor which began operations in June, 1992, Mohamad. It is rare for the Malaysian prime minister to attend the opening of a private company's plant.

McCulloch: Lower not insulate your company

### New Products to Stimulate New Demand

Kashio: This recession was caused, in part, by manufacturers being unable to stimulate demand in the marketplace. What we need are some new products that will arouse consumer interest. In the past automobiles, electric appliances and computers played the role of stimulating consumer demand but interest in these segments has now waned: a new area of business needs to be opened up and we believe that communicationsrelated products fit that had great trouble locating criterion. That is why we are reinforcing our marketing efforts for products

> McCulloch: Why are you so confident about

such as pagers.

communications? Kashio: There are two main reasons. The first relates to the present and potential size of the market. In our domestic and we were honoured to market, the Japanese welcome Prime Minister government recently liber-Dr. Datuk Seri Mahathir alised Japan's mobile communications sector and this will spur demand for portable telephone handsets and other equipment that Casio manufactures. A similar expansion is taking production costs alone will place outside of Japan. In China, for example, the lack relocation plans might be against the effects of of infrastructure for con-

cation devices such as pagers extremely popular Last December, we formed two joint ventures in China to manufacture and produce our pagers.

I am also confident about communications because it relies heavily on technology and manufacturing expertise that Casio already possesses—namely electronics and microassembly. Data storage involves semiconductors and these we are familiar with; data read-out requires Liquid Crystal Displays (LCDs) which we manufacture; and our range of musical instruments proves our excellence in audio reproduction.

McCulloch: In the field of communications equipment, which group manufacturers will be Casio's keenest competitors-U.S. or Japanese?

Kashio: In terms of hardware, our toughest competitors will be Jananese. Though U.S. companies such as Motorola are strong-particularly in China-the forte of U.S. companies is in writing software, not manufacturing hardware

However, Japanese and U.S. companies don't necessarily have to compete. Both have skills that often complement one another and these can be can only offer sound, but tapped for mutual benefit. Our "IP-800" pager is an a screen that can display excellent example of this because while the hardware has been designed formation as well as sound

based in Dallas, Texas. The pager-pocket organiser is the fruit of close collaboration that began three years ago between Casio and

McCulloch: [t seems difficult to imagine pagers launching a communications renolution

Kashio:Nevertheless, I believe that consumer products will be "communicationised" in the near future. Allow me to give two examples. The first is our Digital

Diary for children. These have become extremely popular and this year we expect to sell 8 million units worldwide. One of the reasons for their success is that our diaries have communication function which enables children to send messages to each other via their diaries. By incorporating this very shortdistance communication feature, the value of the diary has been enhanced. Children love playing with them more than computer

### "Visual Radio" to Be Launched

The second is what we call "Visual Radio". For the moment, radios the "Visual Radio" has text. That is, the radio station broadcasts text inof the song and the artist will flash on the display of the radio. Other kinds of data could also be broadcast, such as names of players during a sports program, and share prices and ranges. Casio is a member of a study group called the "Visual Radio Committee" and we are confident that a product with these functions will be launched next year

McCulloch: What about the geographic expansion of Casio's business

Kashio: I mentioned previously that we had recently established two joint ventures in China to manufacture and sell our pocket pagers. Naturally China represents a huge potential market and, as you know, it is difficult to enter the market without a joint venture partner or close relations with a local enterprise. Therefore, we are intending to establish very close relations with other companies in the local Chinese market.

At the same time, we are also monitoring developments in Russia and in the countries of the former Eastern Europe. In December last year, we formally opened an office in Moscow through which we will coordinate our activities in the CIS. For the time being Casio Europe Headquarters in London will focus on our activities in Western Europe.

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# Defiant Uruguay leader holds out for free market frontier

Setbacks have not deflected President Lacalle's vision, write John Barham and Stephen Fidler

President Luis Alberto Lacalle, now well into his last year in office, has had his share of sethacks. As the head of Uruguay's minority conservative govern-ment since he took office in March 1990, be has been des erted by allies, weathered numerous defeats in Congress, and suffered eight general strikes and a humiliating referendum defeat in 1992 that dealt a severe blow to his privatisa-

This has not stopped him from plugging away at market oriented economic policies, in spite of their apparent unpopu-larity with the electorate. The government has been

selling state assets not covered by the December 1992 referendum verdict, when 72 per cent of voters opposed the sale of five enterprises including the telephone company

By the year-end, it will have reprivatised the last of the four banks absorbed by the previous government, and the last meat packing plant. It is eval-uating an offer to buy the state airline, Pluna, inviting bids for the government gas company in Montevideo and restructuring the ungainly state oil, cement and alcohol conglomer-

It has ended the government monopoly of the insurance business, and pushed through port reform. It has promoted a bill which will mean full legal autonomy for the central bank and is making another push - with the help of the World Bank and InterAmerican Development Bank - to reduce the size of the country's bloated and inefficient civil

All this has won the government plaudits outside the country. The Economist Intellience Unit decided recently to mprove the country's political risk rating because of "continued efforts at structural reform by the Lacalle administration and its partial successes - despite a hostile congress."

Inside the country the efforts under the constitution to stand cent for 1994 - though this



Lacalle: can claim policies have led to economic growth of 15 per cent, rising investment rates, an increase in real incomes of one-fifth and a much-reduced budget deficit

His Partido Nacional is trailing in the opinion polls the administration came to behind both the centrist Colopower. The rate has since rado party and its candidate, fallen to 44 per cent, and the former president Julio Maria Sanguinetti, and the left-wing Frente Amplio.

Mr Lacalle can claim that his policies have led to economic growth of 15 per cent since he rates, an increase in real incomes of one-fifth and a much-reduced budget deficit.

Mr Ignacio de Posadas, the finance minister, says last year the economy grew about 21/4

By Joseph Mann in Caracas

Venezuela's central bank has

abandoned the system intro-

duced this month to ration

exchange houses. The system

rate for the bolivar, determined

by central bank sales of dol-

lars, and that on the parallel

began using a Dutch auction system, under which banks

and exchange houses offer bids

each business day for a specific volume of US dollars they wish

economy continues to improve. Inflation fell to 53 per cent last year, half the rate when

target for the year end is 30 per cent, says the minister. He says the government will show a small budget deficit this year, despite a spate of strikes from government employees for higher salaries, but it will be the lowest budget

deficit in an election year for at least 70 years. Criticised as an unfeeling free-marketeer, Mr Lacalle emphasises that he has over-

seen important increases in

since taking office and increased education spending

by two-thirds to \$300m. ment rates are still too low and point to a growing trade defi-cit. The 1993 deficit was \$679m. almost double the previous year's. Yet according to Mr de Posadas, capital flows into the country remain positive and little affected by the interest rate increases in the US.

can claim some vic-tories in his camign to modernise the state, ne has lost the most important battles - the big privatisations and reform of social security. Social security is Uruguay's

sacred cow: the country was welfare state and voters are keen to hold on to their privileges. The ratio of the working population to the dependent pulation is one of the lowest in the world-1:4 or 1:5-and the cost of supporting the system grows yearly. Pensions and social security account for 14-15 per cent of GDP and more than half the government budget. Because pensions are indexed to the previous year's goes down it implies a bigger burden on the treasury.

Politicians on all sides agree though some will say so only in private, that social security is in dire need of reform, but few will court unpopularity to push it through.

On this issue, the government has now thrown in the towel. "The only thing we've really given up on is the social security reform," says Mr de Posadas. The government has made four attempts to get congressional approval for an overhaul of the system, but succeeded only in making minor adjustments.

Mr Lacalle insists that this is an issue that will not go away. Whoever succeeds him will have to adopt the policies he has struggled to implement. "The next government will He has almost doubled the trend continues, it will become Earth the final for TV's Star Trek

Starship Enterprise, the spaceship that holdly went where no one had gone before in the television series Star planet Earth after a decision by its owner to end its weekly forays into the cosmos.

Paramount Communica tions, the US entertainment group that made the first S Trek series and its sequel, Si Trek: The Next Generation has cancelled the television

Star Trek has been one of affair with wobbly scenery and unconvincing special effects-ran for only 72 episodes between 1966 and 1969, but it built up a cult following the spread its popularity around the world and gave rise to almost incessant re-runs.

In 1987 Paramount launch Star Trek: The Next General tion, a new series based on the original concept but featuring

Some Star Trek fans wan disappointed by the politically correct tener of the new series While the crew of the orbital Starship Enterprise tried hard isations differing from their own, they could usually be relied on to fail, blasting non conforming species into anni hilation.

In contrast, the crew of the Next Generation's Enterprise seemed all too understanding. Even so, the Next Genera-

tion succeeded in becoming grammes on US television.

It was also one of Para-

The last episode, a two-hour special entitled "All Good isode series to an end on Mon-

# for successive terms, go largely could be higher if the Brazilian health budget to \$170m (£113m) unbearable by 1996-97." Clinton in drive over healthcare

President Bill Clinton plans to meet congressional leaders of the Democratic party today to revive prospects of passing healthcare reform legislation. writes George Graham in Washington. With reform bogged down in five congressional committees, Mr Clinton wants to "keep everybody focused on the endgame," a White House official said.

Mr Clinton is also expected to meet all the Democratic members of Congress this evening, although the subjects may spread wider than healthcare. Despite some small breakthroughs, progress has proved agonisingly slow. All five committees seem likely to miss the informal deadline Mr Clinton had set of completing drafting work before next week's recess.

Many officials in Washington

doubt whether it will be possible to pass a comprehensive reform this year. Prospects tions, would be even slimmer.

next year, after likely Republi-can gains in November elec-However, Senator George Mitchell, Democratic leader in the Senate, said: "Going from the general to the specific is always difficult, but none of this is insurmountable if there is good faith."

to purchase. The monetary authorities then decide on a minimum price, and provide dollars to all bidders who have offered the minimum price or

sales of dollars to banks and The central bank's main had led to a growing gap between the official exchange goals are to slow the depreciation of the bolivar and lower pressure on the country's international reserves, which have fallen sharply since the Yesterday the central bank

beginning of the year.
Since May 2, the official value of the bolivar fell 9 per cent against the dollar, but, on the parallel market, the decline was more than 24 per cent.

Mr Chip Brown, an econo-

mist at Morgan Stanley in New York City, said that the new system, "if properly managed, should help to stabilise the bolivar and bring it closer to parity."

The previous system used a weighted average to determine the dollar's price each day, and placed a strict limit on the resale margin for foreign exchange obtained from the central bank. There are no limits on resale margins under the new plan.

Venezuela depends heavily on imported food and industrial inputs - and currency depreciation therefore feeds

straight into cost-of-living increases. The bolivar's devaluation alone is expected to push inflation this year to 60 per cent or more, compared with 46 per cent in 1993. Under the system just aban-

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doned, which was introduced on May 4, demand for dollars from the central bank was greater than what the bank was willing to supply. Foreign and domestic companies com-plained they were unableste get foreign exchange needs pay for imports and meet a international obligations warned of shortages as the flow of imports slowed.

# Foreign banks accept US curbs

Venezuela alters dollar auction

By George Graham

market.

European and Japanese banks appear to be ready to drop their opposition to con-troversial restrictions on foreign-owned banks in US legislation designed to remove barriers stopping banks in the US from opening branches outside their home Interstate branching legislation has

passed both bouses of Congress, but the Senate version of the bill would restrict foreign banks from opening new branches in the US unless they operate through a separately incorporated subsidiary.

The US treasury, the European Commission and some House members have argued this would breach the principle of national treatment by imposing more restrictions on foreign banks than on their US counterparts, and could rebound against US banks seeking to operate

In Europe, for example, US banks may open a branch directly in all EU countries without setting up a subsidiary. But most international banks appear to have concluded that the practical conse-

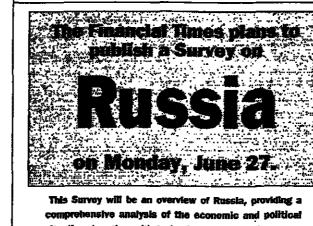
quences of the restrictions would be lary. small, and they have not been pressing their finance ministries to intervene actively in the dispute. Many banks have also decided they

would rather undergo these limited

restrictions than engage in an all-out fight that could strengthen calls in the Senate for foreign bank branches to be subjected to the requirements of deposit insurance and of the Community Rein-vestment Act. This requires banks to said vestment Act. This requires banks to be a certain proportion of their resources deprived areas.

Foreign banks that wish to set branch network in the US have usually chosen to do so by buying a US a

Senate concern is driven by evid that foreign banks have been able to increase their market share in the US because they do not bear the costs of deposit insurance and CRA compliance.



situation, together with in-depth comment on key areas such as Russia's Economy, Foreign Investment, Trade, The Energy Sector, and Engineering.

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Mr Harry M Conger Homestake Mining Company Dr Chris Stals Mr Jean Zwahlen

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# to join China fight

Human Rights Watch, a worldwide organisation, has for the past five months been holding "quiet conversations" with dozens of multinational companies in the US, Europe and Asia with the aim of developing a set of principles which they could voluntarily employ to improve human rights in

The effort began in January as the US administration was warning Beijing it must make efforts to improve its human rights record or risk losing its Most Favoured Nation status. China mostly ignored the warning, and President Bill Clinton has until June 8 to decide what action to take. Mr Warren Christopher, the US secretary of state, told the president on Monday China had complied with only some

of the conditions, but he rec-

ommended very limited sanc-

arm said there had been a "sig-nificant overall deterioration" of human rights in China where the government has "opted for a policy of conspicuous crackdown ... and wide-

ranging repressions".
Mr Richard Dicker, associate counsel of Human Rights Watch, said: "It now appears likely that some approach to the corporate community to take voluntary measures will figure into the Clinton administration's MFN resolution package. The issue is how in a discreet low-key, effective way [companies] can use their presence and influence for the betterment of human rights, which is clearly in their long-term interest.

Human Rights Watch has developed five proposed mea-

■ Prevention of the inadvertent use of prison products or forced labour products in their production process. might t
■ Prohibition of mandatory he said.

sions on company premises. ■ Adoption of an employment policy which hars discrimingtion on the basis of political ■ Protection of employees'

rights to free expression and association. ■ Conveying concerns about human rights violations to rel-

evant anthorities. Many businesses have been cool to proposals for a code like the Sullivan Principles which were employed in South

Mr Cal Cohen, one of the leading Washington lobbyists for renewal of MFN, said in the case of South Africa, the effort was a global one; in the case of China, only the US is interested in human rights.

"If we as a government ask companies to convey political sentiments, we will be seen as government representatives rather than business. We might then accomplish less,"

# UK business wants our man in Havana

By Stephen Fidler, Latin America Editor

The improvement in relations between Britain and the government of Fidel Castro indicates growing opportunities perceived by British business in Cuba.

It follows the opening by the Cuban government to foreign investment as part of its desperate search for hard currency since the collapse of the Soviet Union, its main supplier

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of financial support. The growing contacts between the two governments are reflected in the visit of a Cuban parliamentary mission, including Mr Ricardo Alarcón, often described as Mr Castro's number two, to London this week. Junior trade minister Patrick McLoughlin is due to become the first British minister to visit Cuba since at least the 1970s when he goes to

Havana in September. The decision to send a minister to Havana has not been taken lightly, since it is bound to incur some US displeasure. It is the latest manifestation of the differences between Washington and London over the Cuban question, following the strong British representations against US legislation that tightened the embargo on Casthe subsidiaries of US companies to do business in the US. to comply with this law.

It shows that the foreign office has reached the conclu-

sion that Castro and his government are likely to be around for some time despite the country's severe economic difficulties. "A year ago there was a real question over whether there would be a violent upheaval," said one British official. "Now that seems less likely."

UK officials say the closer ties reflect a British interest in

The British decision to send a minister on a visit to Cuba has not been taken lightly, since it is bound to incur US displeasure

a peaceful transition in Cuba, which will be encouraged by development of trade and investment links. There is also, they say, a long-standing interest in the stability of the Caribbean in view of the location of British territories such

as the Cayman Islands nearby. The shift also follows the stepping down as foreign office minister last year of Mr Tristan Garel-Jones, who was strongly opposed to moving closer to the Castro regime.

from which the TIS is excluded by the economic embargo. While there is some scepticism in Whitehall that Castro will ever allow hugely profitable joint ventures, there has been siastic support for closer ties from businesses attached to the Caribbean Trade Advisory Group (Caritag), which has led unofficial trade mis-

sions to Havana. director, said agreements cur-rently being negotiated by UK companies involved significant sums in the agriculture, tourism, mining and other sectors. He declined to be more specific since the decision to invest usually involved main board decisions because of the difficulties of the US embargo.

However, most involved say negotiations are not easy - the rules of the game are some-times changed by the government and each joint venture must be referred to the council of ministers for permission.

UK companies have been slower than their counterparts elsewhere in exploring the market. The Dutch bank, ING, has established a joint venture with the Cuban group, Acemex, to open a bank aimed at financing Cuban trade. The Netherlands Caribbean Bank, to be based in Curacao, will office in Havana – the first foreign bank representation in the country. ING officials say they hope business will be sufficient to justify a branch



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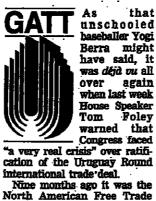
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FT Surveys

# Companies asked | US test for a 'dead fish' theory

Uruguay Round ratification brings Congress another 'crisis', writes Nancy Dunne



North American Free Trade Agreement that was in leopardy. Then President Bill Clinton's administration put allits efforts into securing Nafta passage; impassioned presidential speeches, a vice-presidential debate, and a frantic round of political horse-trading ended in a stunning victory two months

Although President Clinton's power to pull off more victories ought not be under-estimated, passage this year of the implementing legislation for the Gatt agreement now seems almost as improbable as did the Nafta victory last year. Obstacles to passage seem to be mounting instead of shrinking.
Mr Foley and his colleagues

see as the chief impediment the need to raise \$10bn-\$14bn over the next five years and perhaps as much as \$40bn over the next decade to compensate for the tariff revenue lost under the Uruguay Round deal. Budget rules require this to be done either by programme cuts or taxes.

The alternative is a congres sional waiver to be granted on the grounds that the US would raise more revenue through increased trade than it would lose by the tariff cuts. A



Foley: foresees problems in making up lost tariff revenues

waiver must garner 60 votes in the Senate and a majority in the House; that alone would be a formidable but not impossible task.

"If we do a waiver, the press will instantly say the Clinton administration is abandoning its focus on fiscal discipline. The long bond will go up another % of a point," an administration official said Neither Republicans nor Demo-

crats have been able to agree among themselves about whether or how to cut pro-grammes or raise fees. So the administration sent Congress a list of possible actions which included a 4 per cent revenue tax on radio and television stations, a \$3.1bn cut in farm programmes, a \$600m gambling tax, a \$500m tax on parking space fringe benefits and \$200m for taxing chemicals long-time Washington lawyer said, "a parade of horribles, designed to get everyone mad"

or in the waiver camp. Passage of the Uruguay Round deal faces other formidable obstacles. Business has been distracted by the need to lobby over renewal of China's Most Favoured Nation trading status. Lobbyists complain about chaos in the administration's policy-making and lack of vision; the president has yet to announce if or what kind of "fast track" negotiating authority he will seek.

There are worries that the influential Congressman Dan Rostenkowski, chairman of the House ways and means committee, will be indicted for criminal misuse of funds and have to step aside at a crucial time for passage of trade legis-lation, health insurance and welfare reform.

There is strong Republican opposition to Gatt's subsidies agreement that legitimises government aid for research and development, regional development and environmental compliance. Angriest of all is Missouri Senator John Danforth, who represents the aircraft manufacturer McDonnell Douglas, which has been hurt by subsidies to Airbus, the European aircraft consortium. He says he will oppose the Gatt deal unless the administration organises a side agreement, signed by the EU, Canada and Japan, which would limit

The round's most committed foes, led by Mr Ralph Nader, the consumer advocate, argue that the new World Trade Organisation, the more permanent successor to Gatt, threatens US sovereignty on trade matters. That charge cuts

under clean air rules. It is, a across the political spectrum and appeals to arch-conservatives such as Congressman Newt Gingrich, the House minority whip.

A ruling this week against the US by a Gatt dispute settlement panel gives the opposi-tion new ammunition. The decision found that US actions to protect dolphins under US Act are inconsistent with Gatt.
"It was helpful for Gatt to reveal its hand again and make vividly clear what is in store for US environmental and consumer laws," said Ms Lori Wal-lach of Mr Nader's Public Citizen. "Many laws will be found Gatt-illegal and then Congress must either eliminate the laws or face perpetual trade sanctions."

Mr Kantor's response to the panel decision was to complain about Gatt secrecy and demand that all the relevant documents in the case be made

Ms Wallach issued a derisive response about "Gatt spin con-trol" which concluded that "releasing the documents now is too late to affect the legal and political reality of the Gatt

Partly out of fear that oppo sition will just harden if there is a delay, the administration is trying to repeat its Nafta

No cabinet member lets a speech go by without plugging

the Gatt deal. Ms Wallach sees this as confirmation of her "dead fish" theory. "If you have a dead fish, you want to get it out of before it begins to stink," she

argues.
"This Gatt deal is the biggest dead fish to hit Congress in a

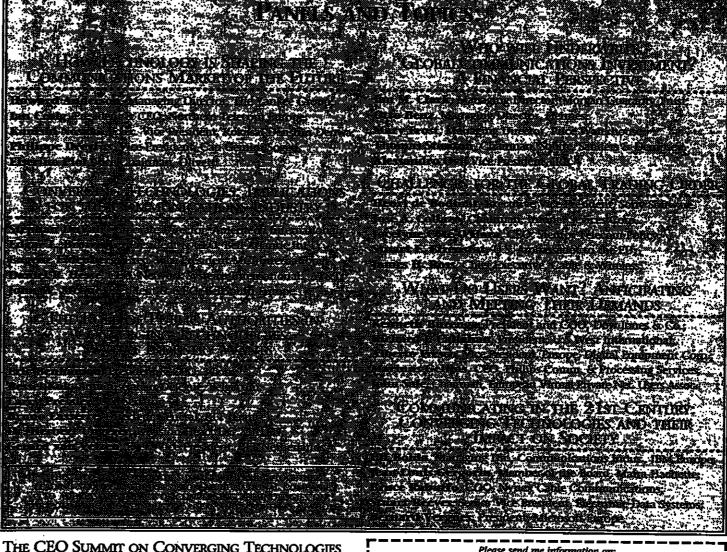


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SETTING THE STANDARDS OTHERS FOLLOW.

Compromise aimed at averting Antarctic ban

# Japan offers limited sanctuary for whales

ban on whaling in its traditional South Sea hunting grounds, has countered with a compromise proposal to estab-lish a whale sanctuary in part of the Antarctic Ocean, Reuter reports from Puerto

Japan presented its plan to the International Whaling Commission's annual conference held in Puerto Vallarta, French proposal to create a nohunting zone covering all of Antarctica and stretching half-

way to the equator. The French proposal needs the support of three quarters of the approximately 40 commission member nations attending the five-day meeting if it is to be adopted.

Delegates and observers predicted the vote, expected later in the week, would be close. The Japanese plan would eventually allow whalers to capture up to 4,000 minke whales in the seas outside the sanctuary once the commisregulate and monitor the

in greater numbers than other whales because, although they are larger than elephants, they are smaller than the great whales and were consequently hunted less in previous

The whaling commission estimates there are 760,000 minke whales, but it has imposed a moratorium on commercial whaling for the past eight years pending the pas-sage of the so-called Revised

Despite the ban, Japanese whalers are permitted by the commission to capture up to 330 minke whales in the Antarctic under a 12-year research programme. The whale meat eventually ends up in Japanese markets, where it fetches \$50 a Norway, which protested

against the moratorium, resumed commercial whaling last year and killed more than The current situation frus-

whale hunt as well as whalers,

who accuse the whaling com-

come the votes of seven IWC members expected to oppose trates environmental groups and other opponents of the

mission of taking up animal rights and neglecting its origi-nal mandate to regulate what-

"Our proposal provides a sci-entific basis for a sanctuary," said Mr Kazuo Shima, head of Japan's delegation to the com-

Supporters of the French plan to create a giant whale sanctuary in the Antarctic said on Monday that they had lined up nearly all the votes they "We're pretty sure of 18 or 19

votes, and another four or five look good," said Ms Cassandra Phillips, an Antarctic specialist with the environmental organisation, WWF World Wide Fund for Nature. "On the whole, we're pretty optimistic." Ms Phillips said around 21 votes would be needed to over-

the proposal. Environmental groups accuse Japan of buying the votes of its whaling commission allies, mostly poor Carib-bean and South Pacific states with no whaling industries,

# Cotton supply crisis alarms Beijing

Tony Walker reports on how the boll worm threatens thousands of jobs

hina's political leaders are being obliged to take seriously a cotton supply crisis that has forced a slowdown in production or closure of dozens of textile mills and is threatening the livelihood of thousands of employees in the textile sector - one of the country's biggest employers.

Such is the concern that Mr Zhu Rongii, China's senior vice premier in charge of the economy, in meetings with provincial officials recently identi-fied countering the disastrous drop in cotton production as a main priority for the government.

People's Daily, the Communist party newspaper, reported this month that the crisis was particularly severe in central Henan province, which is both a big producer and consumer of cotton. Disorderly markets are affecting the textile sector throughout the coun-

China's legal daily newspaper yester-day identified another serious problem facing the textile industry. It quoted a government survey which showed that in 220 large state cotton mills, the quality of cotton supplied had dropped dramatically over the past year or

"That in such a short period of time, the quality of cotton should drop to such a degree is unprecedented," the China's experiment with pilot free

markets in two provinces and the decentralisation of cotton marketing nationwide - cotton is the one commodity whose supply and price is still controlled - appears to have failed, and the authorities have moved to re-assert central control.

In Wuhan in central Hubei province, the city's No 1 Cotton Mill, one of China's most modern mills, is beset by chronic supply problems. Its manager, Mr Zhang Bao Xin, says he is never certain from one week to the next whether it will be possible to maintain production.

In Sichuan province in the south-west of the country, one third of cotton mills have been closed because of lack of supply, according to newspaper reports. This touches the issue of labour unrest in the provinces, which is also of concern to Mr Zhu.

Consumers are facing difficulties on two frants: first, domestic production is flagging because of cotton disease in its northern producing areas, and second, prices are high internationally. The price has rocketed from some 52

cents a pound last year to the present price of about 80 cents a pound. Poor crops in India, Pakistan and China are forcing the price up. People's Daily, under a headline Where on earth has the cotton gone?"

reported a widespread leakage into the open market of cotton earmarked for textile mills from state warehouses. The newspaper did not allege directly that corruption among state officials

had caused supply problems, but hard-pressed textile factory managers are in no doubt that unscrupulous officials are profiting personally from the worsening Mr Zhang of the Wuhan No 1 Cotton has been one of the main causes of lost Milli called for a freeing of the cotton acreage. market to enable "fair competition" for scarce supplies. He described his dealings with the provincial supply depot which operates under the Ministry of Internal Trade as a source of "daily

frustration and daily anger". He said officials of the local "Cotton

The problems can be traced to the slide in land planted to cotton. In 1993, about 5m hectares were planted compared with 6.5m hectares two years earlier.

and Jute Corporation" were "overlords" of the cotton trade. The problems can be traced most immediately to the slide in land planted to cotton. In 1993, about 5m hectares were planted, compared with 6.5m hectares two years earlier.

That in turn had a big impact on production, with 3.7m tonnes harvested last year, compared with 5.6m tonnes in Infestation - especially in the north-

ern regions which account for about 75 per cent of production - of the cotton boll worm (no relation to the weevil) Farmers have been turning to grain

and soya beans to avoid the risk of losing all to this worm, which is reportedly beyond the control of pesticides. Estimates of land sown to cotton this year are around the same as 1993; although Xinjiang in China's far west is continuing to extend areas under cotton by about 17 per cent a year. Xinjiang expects to plant about 670,000 hectares

Chinese officials have until now been loath to admit the extent of the crisis and have not been beyond inflating production figures. Western agricultural attachés say attempts to paint a "rosy picture" of cotton production reflect concerns that the extent of the debacle might serve to add further to pressures on international cotton prices.

The crisis is certain to be fuelling discussion in Beijing about alternative ways of bringing order to the market and ensuring adequate supplies to the textile sector, one of China's main

In the longer term the establishment of a genuine free market would seem to be the best solution, but in the meansupply, the authorities need to find ways of encouraging farmers to sow

If China is to maintain its output of textiles, it would seem to have little choice but to begin increasing See Editorial Page feature

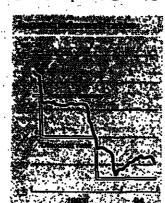
# Japanese bank governor sees growth barriers

Mr Yasushi Mieno, governor of the Bank of Japan, said yesterday several negative factors threatened to impede the country's economic recovery. Speaking to the house of rep-

resentatives' budget committee, Mr Mieno cited trade fric-tions with the US, the accompanying rise in the value of the yen, corporate balance sheet adjustment and the pace of labour-shedding as factors that might weaken the upturn. But the governor said the foundations for economic recovery were being laid, largely as a result of stock adjustment, company restructuring and the effects of past fiscal and monetary policy.

The strong performance in certain overseas markets, in particular the US, gave added grounds for optimism. He said the central bank would continue to monitor economic conditions closely to determine hether the small glimmers of recovery appeared to be





dispel growing market speculation that another cut in official interest rates is in the offing. In the last fortnight, the bank has allowed key money market rates to fall. Overnight interest rates have dropped by one fifth of a percentage point and now stand at a fraction over 2 per

But the bank has so far baulked at a cut in the more symbolically important official discount rate from its current all-time low of 1.75 per cent. Such a move would send a much clearer signal of a looses monetary policy to financial markets, something the bank has been anxious to avoid, opting instead for a policy of easing by stealth.

Many analysts believe the markets have now discounted a cut in official interest rates, and this has helped relieve some of the upward pressure

If the bank fails to cut rates as expected, the pressure on the Japanese currency is likely to revive, threatening again to push it through the Y100 to the dollar level.

# **South Yemenis** vow to resist

By Eric Watkins in Aden

Political leaders in south Yemen yesterday acknowledged that north Yemeni forces had made military gains, but vowed to resist fur-ther encroachments by the government of General Ali Abdullah Saleh. They said their forces were

being consolidated in prepara-tion for a counter offensive against Gen Saleh's regime. Mr Ali Salem al-Beidh, president of the newly announced Democratic Republic of Yemen, conceded on Monday that northern forces had captured the strategic town of Ataq, in Shabwa province 300km north east of Aden.

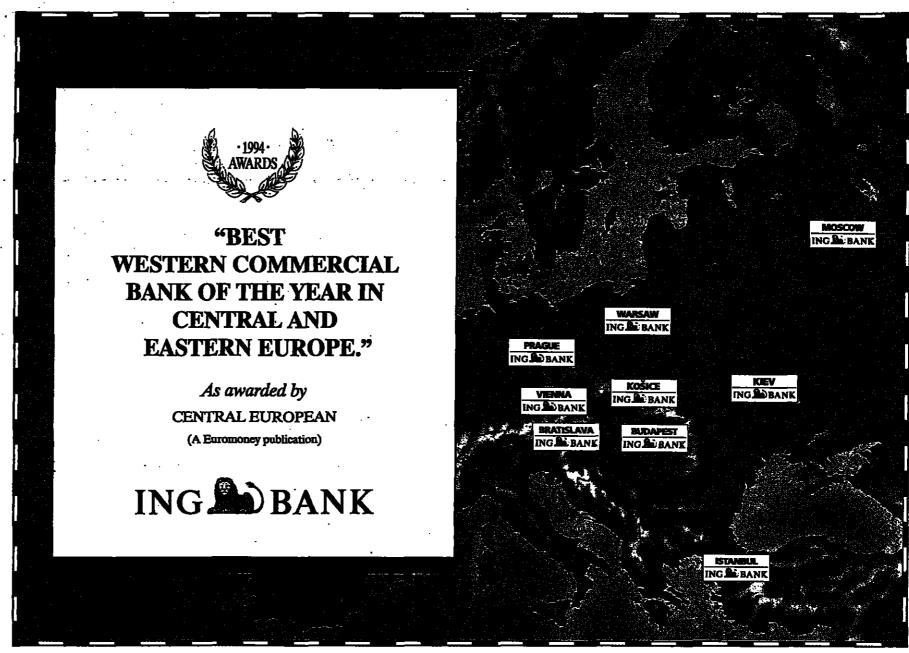
But he said that irregular forces in the region could be expected to contain any further northern advances from the town. That view was supported by Mr Abdul Rahman Ali al-Jifri, vice-president of the new republic. Mr Jifri, who represents Shabwa in the fiveman presidential council, said that guerrilla forces were being mobilised and would start a

counter-offensive within days. Both leaders flatly rejected the idea that Gen Saleh's forces would be able to take Aden, stronghold of the south Mr Beidh claimed on Monday that southern forces were still in control of al-Anad, a key defensive position 60km to the north of Aden. Al-Anad - the name means "stubborn" - has seen intensive fighting for the past week, with both northern and southern leaders claiming

Southern officers said they had staged a tactical with-drawal from al-Anad on Sunday, luring northern forces from the nearby mountains and shelling them with heavy artillery as they entered the 500 sq km camp. Journalists who visited the battle scene yesterday confirmed that northern forces had still not secured al-Anad and that fighting continued around it.

Other southern leaders said that mistrust of the Yemen Socialist party, which ruled the south for 23 years after inde-pendence from Britain, had prevented formation of a united front against the north. This however, had changed in the past week with reassurances from the socialists about power-sharing and formation of a coalition government.

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in Cape Town

Such has been the revolution in the economic rhetoric of the African National Congress that President Nelson Mandela might have drawn yesterday's state of the nation address to the multi-racial parliament from a textbook on financial and fiscal orthodoxy.

It has come more likely, however, from the pen of Finance Minister Derek Keys, source of all orthodoxy in the previous National party government, and now trusted adviser to Mr

Gone are the days when ANC leaders sent markets into hysterics with comments about repudiating debt or nationalising industry. In the words of one leading businessman. "they sound more and more like Tories all the time".

Given that the speech seems to have been aimed primarily at calming white fears and reassuring overseas investors far more than at the domestic constituency, which was promised little of concrete subing that the business community reacted well.

The credibility and cost of the government's Reconstruction and Development Programme can only be tested over time. But it is hard to fault its intentions, as outlined in vesterday's speech: over the five year span of the RDP, government consumption expenditure will be held at constant levels in real terms and the budget deficit will continue to decline from last year's levels of 6.8 per cent of gross domestic product; some R2.5bn (£450M) will be dedicated to the RDP in the first budget, to be unveiled on June 22, but this will come entirely from rationalising and redirecting government expenditure, not from additional borrowing or a rise in general taxation. Though there could be a temporary rise in taxation in later years, Mr Mandela committed himself to

general level of taxation". The catalogue of prudent commitments is long. Monetary policy will remain on its

avoid a "permanently higher

Reserve Bank Governor Chris Stals will remain in his post to ensure that it does); the battle to cut inflation will continue; the private sector will play a central role in generating growth and government will create an investment climate

conducive to new investment.

No one knows whether these commitments will survive the pressure to deliver on the RDP's promises, which include building 1m new houses over the next five years, and supplying electricity to 2.5m more among a host of other social service improvements. But Mr Mandela's approach appears to be both cautious and gradual: saving R2.5bn on the first year's budget will be difficult but probably not impossible, and is far more realistic than earlier estimates. Minister Keys says it represents 3 per cent of the budget, which can be covered by the current attrition rate in the civil service.

Further productivity improvements in the civil service to fund a government tment rising to R10bn in

gramme (a cumulative commitment of some R37bn over five years) is likely to prove far more difficult. Mr Mandela has promised to protect white civil servants' jobs while at the same time advancing blacks through the service and the cost of nine new provincial bureaucracies will further burden central government. Fur-

to have unrealistic expecta-

the government's efficiency

can be improved. But Mr Keys seems content to let the new government learn its own lessons about feasibility. He suggested yesterday that Minister without Portfolio Jay Naidoo, charged with implementing the RDP, would find it nearly impossible to spend the R2.5bn allocated in the forthcoming budget, and this would temper demands for further funds in subsequent

Ultimately, Mr Mandela may face the prospect of breaking promises to his people, or bust-ing through deficit barriers.



Defence Minister Joe Modise (right) yesterday reappointed Gen George Meiring (left) South African Defence Force chief of staff

# UN finds Rwandan haemorrhage unstaunchable

### Leslie Crawford on few hopes of an end to the massacre of civilians on the day UN envoy flies into Kigali

storm yesterday with a mission to broker a ceasefire between government and rebel troops that could bring an end to the indiscriminate massacre of civilians in

Tutsi rebels and the Hutu army continued to fight for control of the capital, Kigali, as Mr Iqbal Riza, the UN envoy, tried to reach a central hotel for talks with representatives of the Rwandan government. A truce agreed between rebels and the army for the duration of Mr Riza's visit collapsed on Monday.

However, Reuter reported out of Kigali yesterday afternoon that UN officials had said bombardments of the centre of the city halted just before Mr Riza arrived. But sporadic mortar bomb blasts and clashes between rebel and government troops shook other areas of the capi-

Rwandan Patriotic Front (RPF) guerrillas control the airport and outskirts of the capital, while the

special UN envoy was flown into the eye of the Rwandan Hutu militias.

Mr Riza is trying to negotiate conditions under which a 5,500-strong UN force would be allowed to enter Rwanda to protect civilians and deliver humanitarian aid.

The ethnic bloodbath in Rwanda, sparked by President Juvenal Habyarimana's death in an air crash seven weeks ago, has claimed the lives of half a million people, most of them members of the minority Tutsi tribe, according to aid agencies. More than 1m people - an eighth of the population - are estimated to be displaced and in need of food, medical aid, and protection from gangs of murderers who still roam the coun-

Tens of thousands of decomposing coroses from Rwanda's killing fields have been washed into Lake Victoria. Authorities in neighbouring Uganda fear the outbreak of disea in the districts bordering the lake. They say they have buried more than 27,000 corpses in mass graves.

The Rwandan mission ordered by

the UN Security Council last week faces several immediate problems. No country has yet volunteered troops, though Italy's defence minister said on Monday his country would be willing to do so.

The UN has not spelled out how it is to secure safe havens for civilians and deliver humanitarian assistance in the midst of the civil war. Without a ceasefire and negotiations to halt the slaughter, many believe the UN's presence in Rwanda would be

Having withdrawn its peace-keepers when the butchery began seven weeks ago, the UN faces charges of providing too little, too late.

in the eyes of the Tutsi-led rebel movement, the UN's reputation has been tarnished by its decision to abandon civilian Tutsis to their fate. At the same time, government forces accuse the UN of allowing the rebels to shelter behind UN positions as they advance with their assault on the capital. This may explain why the UN garrison in Kigali came under fire this week.

Sandwiched between the warring parties, the UN forces in Rwanda, like their ill-fated colleagues in Somalia, risk losing their neutrality, and therefore their effectiveness. Both the Rwandan army and the

RPF have said they would fire upon UN troops if they got in the way of Australia was yesterday the latest country to decline a UN request for specialist troops, including engineers, signallers and medical teams,

saving it would not send soldiers to Rwanda until their safety could be In Nairobi, Mr Theogen Ruvasingwa, the secretary-general of the RPF, cast doubt on the UN's ability

to alleviate the suffering in Rwands. "The UN's first response was to pack their bags and go. The latest UN response has come too late," he said. "The UN will not be able to restore law and order in Rwanda. That is the task of the RPF."

Mr Ruvasingwa pledged to continue fighting until "the machinery responsible for the genocide in

Rwanda is totally crippled". The tardiness of the UN response, and doubts about the effectiveness of a military intervention, have prompted certain African nations to mediate a political solution to the Rwandan conflict.

Tanzania, which is sheltering more than 300,000 Rwandan refugees, has twice failed to bring the warring sides together in the past month. Plans to hold a summit of regional heads of state next week have also been postponed, according to Mr Shani Lweno of the Tanzanian

foreign ministry. "We are holding more consultations; there are no easy answers to the Rwandan conflict," Mr Lweno said vesterday.

Diplomats in the region, however, believe the RPF is unlikely to agree to a new peace accord while it retains the military advantage.

But a rebel victory would not necessarily allow it to govern. The Tutsi-led RPF would have difficulty imposing its rule on the majority Hutu population in the wake of the

slaughter of hundreds of thousands of Tutsi civilians by Hutu militias. Even Hutus who have not been involved in the tribal bloodbath fear

Tutsi retaliation.

Although the Rwandan conflict has the potential to destabilise neighbouring Burundi, Tanzania and Uganda, all of which have populations of ethnic Hutus and Tutsis, regional governments have ruled out an African military intervention to end the conflict.

Mark Suzman adds from Johannesburg: In his state of the nation address yesterday South Africa's President Nelson Mandela mentioned Rwanda, as well as Angola and Mozambique, as countries where South African assistance might help

the peace process. However defence and foreign affairs officials are known to be strongly against military involvement in the conflict and a government press secretary, who last week implied that South Africa was on the verge of sending troops to Rwanda, was publicly reprimanded.

# **Stampede** kills 200 pilgrims

About 200 Moslems have died in a stampede during the annual haj pilgrimage to Mecca in Saudi Arabia, Reuter reports from Dubai.

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The deaths occurred on Monday during a ritual in which pilgrims go to Mina, 15km from Mecca, to throw stones at three piles of rocks which symbolise the devil.

It was not clear what triggered the stampede. Most victims were said to be from Pakistan, Afghanistan or Africa.

The official Saudi press agency quoted the Ministry of Health as saying 829 pilgrims had died during the haj of old age, heart allments and other causes, including an unspecified number killed by "intense crowding".

This year's haj has also seen confrontations between the Saudi authorities, who ban all political activity at the pilgrimage, and Iranians deter-mined to hold political rallies.



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Why Rogerson | Michel Urbain has been

board.

Simon Leathes, 46, chief remains a group vice chair-financial officer of S G War- man, handed over most of his Management business for burg, has joined the board of the S G Warburg Group. His promotion is the latest sign that the next generation of managers is moving into piace at Britain's biggest merchant panking group.

Leathes, a chartered accountant who joined Warburg in 1980 from Coopers & Lybrand, effectively replaces Michael Gore, 56, who had been finance director since the formation of the group in 1986. Gore, who

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more energy

at British Gas

Philip Rogerson, finance director at British Gas, was yesterday given strategic responsibility for British Gas

TransCo, the new corporate entity into which the transportation and storage division of

the company has been placed. His appointment is the first

of a number of such moves

which will result in British

Gas executive directors being given responsibility for a port-

The moves are part of a wide-ranging restructuring of British Gas in preparation for the phased introduction of

domestic competition from

Rogerson, who was homebit

into the company in 1992 from

ICI, said he welcomed "direct

involvement" in the opera-

tional side of the business. He hoped his new role would

allow him to bring greater

"financial discipline to com-

as managing director of Tran-

sCo, with day-to-day responsi-

bility for its operations, while

Rogerson concentrates on stra-

Rogerson described TransCo

as the "backbone" of British

Gas operations, and the core of

its business profitability. There

appointment and recent mar-

ket runours that British Gas is

considering divesting the gas trading and divisions, he said.

his current financial responsi-

bilities until a successor can be

named, probably within a "few

Rogerson will continue with

Harry Moulson will continue

mercial decisions".

tegic issues.

folio of operations.

1996.

financial responsibilities to Leathes just over a year ago when he moved to Tokyo to head the group's Asia/Pacific

Although Sir David Scholey, 58, continues as chairman of the S G Warburg Group, several of the senior figures involved in the 1986 merger of Mercury Securities, Akroyd & Smithers, Rowe & Pitman and Mullens & Co, have retired. Peter Stormonth Darling, 61,

appointed président directeur

general of Cogetex-Sotexa, part of COURTAULDS TEXTILES.

Lawrence Jackson, md of VOLEX Wiring Systems, has

been appointed to the group

■ Richard Medus has been

he moves from Mills & Allen

Charles Ryder, group md of sales, marketing, design and

product development, has been

Michael Ward, former group finance director of H.P. Bulmer

Holdings, has been appointed

finance director of LLOYDS

■ George Plant, chief

executive of BARDON Roadstone, has been appointed

■ John McCann, formerly

INDUSTRIES' weighing & systems group, based in

group vice-president of The

Crane Company, has been appointed ceo of STAVELEY

to the group board.

appointed to the board of CLAREMONT GARMENTS

(HOLDINGS).

CHEMISTS.

appointed md of Sky Sites, part of AVENIR HAVAS Media;

is a former Rowe & Pitman many years, retired last year and handed over to Hugh Stevenson, 51. Next month, Peter Meanwhile, Dutchman Her-Wilmot-Sitwell, 59, former senior partner of Rowe & Pit-

man van der Wyck, 60, is handing over the chairmanship of S G Warburg & Co, the merchant bank, to Derek Higgs, 50, the deputy chairman. Van der Wyck remains a vice chairman of the group and becomes chairman of S G Warburg International, a newly-formed company which will concentrate on the development of the group's international business.

man, retires as chairman of S G Warburg Securities and a vice chairman of the group. He will remain a non-executive director but hands over the chairmanship of S G Warburg Securities to Nicholas Verey, 51, the deputy chairman. Verey, whose cousin

# Sweeney looking to

banks might be thought an unattractive task, given the degree of opprobrium the industry now attracts. Yet Tim Sweeney says he was keen to become director general of the British Bankers' Association.

be an important part of his task, since some BBA member banks have looked enviously at the comparatively high public profile achieved by the Building Societies Association.

august forum of the Committee of London and Scottish Bank-

ers to talk to their provincial counterparts; it became the main UK banking body when the CLSB disappeared in 1991. Lord Inchyra oversaw that reform, and the abolition of two-tier membership two years ago to allow foreign banks parity with the UK ones. "The interest and loyalty of some of the foreign banks was starting to wear a bit thin," says

an assortment of duties, from carrying out research and lob-bying for its 320 members, to providing a voice for British banks. The latter role has

Running the BBA involves

# raise BBA's profile

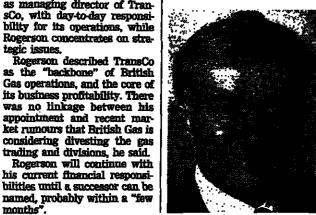
Being the public face of British Sweeney, a 49-year-old career

Bank of England man, will take over from Lord Inchyra, the current director general, who retires at the end of September after six years. He says that he has yet to decide how to develop the association. Providing a stronger public lobbying voice for banks will

The BBA was formed in 1919 as a forum for the banks in the

grown in importance as criticism of banks has intensified. Sweeney, who is currently responsible for deploying and developing the Bank's graduate staff after spells in banking supervision and in money markets, says he feels "the voice of banking deserves to be heard".

### Gurr's taskforce of one sets sail



What does life hold in store for a man who stops being executive of a Training and Enterprise Council? He could always become chief executive of a set of islands.

Indeed, Andrew Gurr, chief executive of the North and mid-Cheshire Tec, is to take up his new post as chief executiv-eof the Falkland Islands government, in Port Stanley in September, replacing Ronald unpson, who has completed an extended five-year contract. Gurr, 49, who joined the Tec after spending many years in industry, says that running a Tec demands a complex range of skills which are applicable to his new job. "The key to the job is running the government as a business, while stimulating local entrepreneurshin and ensuring sustainable growth

in the economy," he says. The Falkland Islands government selected Gurr - who will assume the role of acting governor when the governor is ent from the island - from over 250 applicants; it says it considered that he met the requirements of the Islands' rapidly evolving economy and



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**Executive** 

pay 'should

long-term

Executive directors' contracts

should bar them from receiv-

ing payment if they are dismissed for poor performance, a

leading shareholders' group

The Association of British

Insurers, whose members make up a big portion of UK

institutional investors, makes

the suggestion in guidelines

designed to encourage linking

Among other guidelines, the

ABI suggests that executives

should have to wait a mini-

mum of three to five years before being allowed to exer-

cise share options and that

contracts should require that a

portion of cash bonuses should

executive pay with a company's long-term performance.

reflect

results'

By Norma Cohen,

# Lloyd's says | Superbug horror it will pass solvency test

market with its reserves. The

second matches the assets and

liabilities of individual Names

with any shortfalls "earmarked" from the Central

Fund, which pays claims when

Names cannot meet obliga-

Mr David Rowland, Lloyd's

chairman, said its 1991 result

showed the "beginnings of an

improving trend which will

carry on through 1992 to good

profits in 1993". The meeting was also told

that Lloyd's was exploring how

Names forced to reschedule

their debts through so-called

"hardship" arrangements could have direct access to any

compensation won from legal

Names in hardship transfer

all their assets to Lloyd's but

are allowed to retain a "mod-

est" income and home In

return they hand any recov-

eries from legal action to

A former underwriter yes

terday contradicted testimony

he had given to an internal

inquiry into the heavy losses of

the Gooda Walker syndicates

Mr Anthony Willard, lead

underwriter for Gooda Walker

syndicate 299 during most of

the 1980s, said in the High

Court that information he had

given to a loss-review commit-

tee investigation three years

ago was "nonsense". His evi-

dence came in the second week

of a case brought against

Gooda Walker by 3,095 of its

lossmaking Names.

at Lloyd's.

action against their agents.

Lloyd's of London will pass its annual solvency tests later this year despite recent losses. Mr Peter Middleton, chief executive of the insurance market. told yesterday's annual meet-

ing.
Mr Middleton told the meeting - which was low key in comparison with some recent gatherings - that he had "no doubt at all" Lloyd's would be able to pass the tests in August. "We are going to be able to pass. We have been through the methodology with the Department of Trade and Industry and they are comfortable with the way we are proceeding," he told some 1,350 Names, the individuals whose assets have traditionally supported the market.

He said Lloyd's had used computers to forecast the impact of the 1991 loss on Names. Losses for the 1991 year - reported last week in line with its three-year to £2.05bn, and have led to repeated allegations by critics that the market's ability to pass solvency will be impaired. amount to about 57bn and Lloyd's expects to report a fifth consecutive year of losses

for 1992 next year. The market must pass two solvency tests each year. The first, which Mr Middleton described as "the more critical in the eyes of the DTT", compares the overall level of pre-

when it announces its results

# infects imagination

By Clive Cookson

Mutant flesh-eating superbugs, capable of killing a healthy adult within hours, are rampaging through Britain. Or, to put it another way, the media is indulging in one of its periodic frenzies of terrifying the public with a medical horror story.

The facts feeding the hype are that seven people in the Gloucester area of west England have suffered a virulent infection by an unusual strain of Strentococcus A hacteria this year. The infection causes "necrotising fasciltis", a condition similar to gan-grene which rapidly destroys tissue. Three people died, three recovered after surgery and antibiotic treatment, and the seventh, a 45-year-old woman, is in a critical condition in hospital.

Publicity about the cases combined with an official alert issued by the government's public health laboratory, has brought reports of at least six more cases of necrotising fasclitis - three fatal - in other

parts of Britain. Health officials said fears of a horrifying new epidemic were misplaced. Dr Christopher Bartlett, director of the Communicable Disease Surveillance Centre, said: "Public anxiety should be allayed by the fact that we have examined all indicators of streptococcal infection in the country and these are demonstrating no change in either numbers or patterns of infection." But scientists believe the emergence of antibiotic resistance in bacteria may be giv-

ing virulent strains scope to



Tony Blair vesterday: Labour wants social action as the route to individual opportunity, he said

# Blair sets up stall to sell his ideology

It was a curious venue for the a weekend speech to the Weish policymaking tends to look man who may be the next leader of the Labour party.

in the neo-something splendour of a Westminster hotel ballroom in London, Mr Tony Blair faced an audience of academics, social workers and community police officers. His host was the free-market thinktank, the Institute of Economic Affairs. His subject: crime and the family.

Mr Blair had made it clear that his first speech since the death of John Smith, former party leader, was not to be seen as the opening shot in his leadership campaign. Formally at least, that must wait until after the European elections. But Mr Gordon Brown, his friend and rival for the modernisers' ticket, had already staked out his claim in

Labour conference.

Mr John Prescott, determined to stand as a candidate of the left, will do the same in an address tomorrow to the Prison Officers' Association. So the narrow remit of his subject and his feigned irritation with the television cameras did not prevent the 41-year-old shadow home secretary from setting out his ideo-

logical stall Mr Blair's reputation as one of Labour's leading "modernisers" rests on his efforts during the past few years to construct a new philosophical compass for the party. Like Mrs Margaret Thatcher

in the 1970s, he judges that if a political party puts in place a firm strategic framework for its ambitions, the detailed

His thesis yesterday was straightforward. For the past 15 years the prevailing ideol-ogy had been one that promoted the interests of the individual above everything else. It has been based on a fundamental flaw.

Thatcherism, Mr Blair con-tended, missed the point that the individual cannot escape from the environment in which he or she lives. Unfettered liberalism produced an atomised society. Mass unemployment, crime, drug abuse, poor educa-tion and poverty were all signs that the social fabric had been ripped apart.

Mr Blair offered the Labour modernisers' prescription. It was not a return to the centralist collectivism of earlier

stages of socialism: "The task of the left is not to replace this crude individualism with old

paternalistic state." Nor was it based on the simplistic notion that blame for anti-social behaviour could be pinned on unemployment or poverty. Rights brought

Instead, Labour wanted social action - through private sector and voluntary, as well as government initiatives - as the route to individual opportunity. Housing, education and social policies would be tailored to that central ambition. The audience applauded warmly. Mr Blair must hope his own party will be as recep

Philip Stephens

# **Immigration rules** eased for the rich

Foreign millionaires willing to invest in Britain will be immigration rules to enter the announced.

Mr Charles Wardle, home office minister, said the government planned to create a new category for "entrepre-neurial investors" to boost investment in the UK. Overseas investors who prove they have £1m at their disposal and agree to invest £750,000 in gov-ernment bonds, shares or corporate bonds will be allowed to enter the UK for a year.

They will have the opportunity of extending their stay for three years, and then indefi-nitely, if they can prove they have invested the necessary

Investors and their dependants must also be able to live in the UK without taking employment, other than in

or seeking public funds. However, the changes, which come into force in October, were attacked by the Labour party which said they would benefit millionaires to the det-

Mr Graham Allen, Labour's shadow home office minister. said: "Under these arrange ments, if you are a millionaire, you will get in. If you are an ordinary person, a husband trying to reunite with his wife, for instance, it is a lot

tougher."
Minsters accused Labour of being "fundamentally antibusiness" in opposing the measures which they said were designed to promote invest-

However, some Tory backbenchers privately voiced "strong reservations" about the changes and said they would ask the Home Office for guarantees that it would not allow any millionaire to enter the UK irrespective of his or her background.

be used to buy company stock.
"Remuneration committees notions of an overbearing have a central role and responsibility in requiring that demanding targets be set in

such schemes and that the rewards relate realistically and responsibly to performance in the context of such targets," the ABI said. "If the remuneration committee appears to fail bilities, shareholders should quite properly ask for comment or explanation."

The guidelines urge annual review of bonus arrangements even for longer-term contracts and full disclosure of the terms to shareholders. Criticism of executive pay

has focused not only on the very high rewards involved but also on the structure of remu-neration packages which grant substantial amounts for short-term share price improvements. Shareholders have argued that significant cash bonuses based on a single year's improvement do little to encourage companies to invest heavily their futures.

"Any board that wants to look at the long-term performance should welcome these guidelines," said Mr Huw Jones, chairman-elect of the

ABI's investment committee Bonus arrangements which year's improvement in say, earnings per share, could discourage executives from investment in research and

MNG B

INRU

development, he noted. The guidelines, developed over two years after consultations with leading industrialists, were also endorsed by the National Association of Pension Funds, the other leading UK shareholder group.

Some members of the NAPF said they would have preferred to see the guidelines go further and bar executives from "rolling" contracts which renew automatically every three years. The NAPF also prefers to executives sacked for poor performance be paid over a long period so they can be stopped if alternative employment is found

# Britain in brief



The British and Malaysian governments are "definitely on the way to solving" the trade rift between the two countries, Mr Richard Needham, trade minister, said

yesterday.

At the end of February, Malaysia imposed a ban on giving government contracts to British companies in retaliation for critical reports in the British media about the Kuala Lumpur government.

"They went out of their way to make us welcome." said Mr Needham, after meetings in Malaysia with with senior officials. "They even offered us scones and cream tea. It was real strawberry jam. We are definitely on the way to solving the problem." Mr Needham, who arrived

on a surprise visit on Monday, said it was not a question of whether the ban would be lifted, more a case of when. He is due to report back to London today. Malaysian officials also feel that the ban on British companies will be lifted "in a matter of weeks rather than months" according to one senior

finance ministry official. Malaysia has been one of the biggest markets in the Far East for British goods and services in recent years. When it imposed its ban the Malaysian government said that up to £4bn worth of contracts with British

companies could be affected. Mr Needham has met Dr minister, Mr Anwar Ibrahim deputy prime minister, and Mrs Rafidah Aziz, trade minister, and brought a letter from Mr John Major to Dr

# plans rail bid

Sea Containers, the container and Hoverspeed ferries group, plans to bid for two British Rail franchises, but on terms which fall outside the

government's guidelines. The group would make its offers conditional on obtaining a long lease on the rail track concerned and on acquiring its own rolling stock. Bids on these terms would be regarded as "non-compliant" but would still have to be considered.

Normally the government would require train operators to rent track from Railtrack, the company created to own track and signalling. It also expects most operators to lease their rolling stock.

Sea Containers is considering blds for BR's franchises which would complement Sea Containers' ferry operations between the mainland and the Isle of Wight off the south coast

### IT spending increases

A majority of financial

year for the first time since 1989, in spite of substantial project failures, a survey by the consultancy Price

Waterhouse has found. The survey of 82 organisations including banks building societies and insurance companies with annual IT budgets ranging from under £5m to more that £10m found that 57 per cent expected to increase their rate of spending on IT. Last year only 30 per cent predicted a rise in spending.

### Premiers to discuss Ulster

The British and Irish prime ministers are to meet at Downing Street tomorrow to review cross-border security and progress on their Norther Ireland peace initiative. The meeting follows 2

renewed surge of violence by both the IRA and loyalist paramilitaries in Northern Ireland, and a failed but potentially devastating born attack in Dublin last weeks by the loyalist Ulster Volunteer Force.

### Polly Peck probe outlined

The Joint Disciplinary Scheme, the accountancy profession's highest regulator body, has formally announce an inquiry into Polly Peck International, the colle conglomerate controlled by Mr Asil Nadir. The school will examine the prof and business conduct efficiency and compe Stoy Hayward, the accountancy firm which wa auditor to Polly Peck.

Waltzing your way through the Swissair world. The Zurich and Geneva terminals make travelling to any of our 110 worldwide destinations like a classic Broadway musical Effortless and fimeless. Time is every

Dizzy

pace of

change

companies to allow their subsidiaries greater

omy looks set to continue.

he trend for UK

But the move to political

correctness in the boardroom

is proceeding at an even dizzier

This emerges from a survey

of leading UK quoted companies

of company structures and

group management styles among 270 finance directors

by the venture capital group

identify their companies with the "strategic control" model,

where short-term financial

performance and long-term

strategies are of equal concer

to the centre; 16 per cent said that their management style

could best be characterised as

financial targets while

"financial control" (the centre's primary role is to set strict

The reports says most

respondents (71 per cent)

E Accum bay Mi

Lonrho's private army has shown how a company can protect itself in the face of war, finds Leslie Crawford

# When managers carry guns

year civil war, which finally ended with the signing of a peace accord in October 1992, the toughest battalion belonged to neither the government nor the insurgent rebel forces. Commanded by Gurkhas, it was recruited by Roland Tiny Rowland to guard Lonrho's vast cotton states in an even vaster and lawless land.

As Mozambique's biggest foreign investor and partner of Samora Machel's Marxist government, Lonrho's \$80m-operation (£58m) was an

obvious target for rebels.

The Mozambique National Resistance (Renamo) had already crippled much of the economy: electricity pylons were blown up; railways sabotaged; land mines made travel impossible along many routes; whole villages were burned and their men marched into the bush. With government forces fully engaged in fighting Renamo, pri-

unping a prune production

from a converted silk mill

operation in California

from a converted silk m in Bradford, England, might seem a recipe for disaster.

fruit business of Del Monte last

July that Yorkshire Food Group,

the UK food processing company, almost doubled its pre-tax profits

"We were not fazed by 5,000

miles," insists Mike Firth, 47, Yorkshire Food's chairman and

chief executive, who has built the

£3,000 bank loan.

group from a sugar packing operation started in 1974 with a

Given the distances involved,

Yorkshire was determined to do

its homework from the outset. The

to £5.1m in its first year as a public

But it was thanks largely to the

acquisition of the Californian dried

vate farmers had no choice but to organise their own security. In the Limpopo Valley, great triple stacks of concertina wire surrounded Lonrho's 2,000-ha cotton farm at Chokwe. Watchtowers and tanks guarded the perimeter. The main buildings became fortresses. "All our managers were used to farming with a gun on their back," says John Hewlett, Lourho's managing director in Mozambique. "They were mostly Boers or white Rhodesians, and they were excellent at their jobs."

These battle-hardened managers were backed by a militia of 1,400 men. Every morning, Hewlett recalls, tractors on the Chokwe estate would leave in convoys of five, guarded by 50 militias. The farming was planned with military

Routines were changed daily to foil surprise attacks. The working parties maintained constant radio contact with their headquarters

during their solitary expeditions into the cotton fields. Despite the war, Chokwe's 2,000ha of irrigated farmland achieved Africa's highest cotton yields in 1989: 20,000 townes were produced.

Lomaco, the joint-venture with the government, also became the biggest tomato grower in the southern hemisphere. At a tremendous cost. Hewlett says Lonrho's security outlays in Mozambique consumed 30 per cent of the company's operating costs - about \$1m a year, not counting production losses due to sabotage.

Lourho also operates a pipeline in Mozambique, which supplies Zimbabwe with 95 per cent of its fuel. During the war, it was guarded by Zimbabwean troops. "But we had the best-trained force in the country," Hewlett says of Lonrho's private army. "Occasionally there were full-blown battles with Renamo. Once 16 guerrillas were killed."

BY BUSINESS AS NORMAL I MEANT WEARING A TIE TO THE OFFICE



One attack in the early 1990s, however, changed Hewlett's mind about the feasibility of running militarised farms in a civil war. The rebels came at dawn, 200-strong. They drove a herd of cattle towards the perimeter fence, raising clouds of dust. A tree was hurled over the

barbed wire, the cattle surged across in a wild stampede, and the rebels charged in.

In a matter of minutes Renamo blew up \$500,000 of chemicals and irrigation pipes. Offices were torched; trucks doused with petrol. Hewlett later found his radio opera-

tor burned to death at his station. "I realised then that we couldn't fight them any longer," Hewlett recalls. "I took photos of all the death and destruction and showed them to Tiny at a board meeting in London.

I told him: the war has to stop." There are those who believe that peace would not have returned to Mozambique had Lonrho not been involved. Rowland is credited with arranging the first meeting between Joaquim Chissano, who became president after Samora Machel's fatal plane crash in 1986, and Renamo leader Afonso Dhlakama Shortly after their talks in Gaborone, the capital of Botswana, a peace accord was signed in Rome.
Against all expectations, the

agreement has held. The country is due to hold its first multi-party elections in October. Now that the war is over, Lourho is at least making money out of Renamo's attempts to transform itself into a respectable political party. Many of Renamo's cadres are being housed in Lonrho's Cardoso Hotel in Maputo, at the United Nations' expense.

Lonrho has also supplied Renamo

with vehicles, computers and office equipment. The company Gurkhas are being employed as sappers in another fast-growing business: the clearance of land mines. Nobody knows how many lie beneath Mozambique's roads and fields estimates vary from several hundred thousand to 2m.

Lonrho is one of the companies involved in mine clearance, and a start has been made on routes essential to the distribution of manitarian aid.

by making its members feel part of the Yorkshire team. The latter's

ethos is strongly quality driven.

global perspective and a strong

"It's not just price and production

Giddings. The added value of the

we have to talk technology," says

company's products lies in ensuring

the ingredients supplied are of top

quality, he says. Technical teams

from Cadbury, Safeway and other customers have visited the Del

Monte operation to ensure that

there will be no stones or stems

The group is also using computer

technology to reduce the distance

between its operations. It is close

to having a full network

in the product.

insight into customer needs.

delegating strategic decisions); and 15 per cent said they had adopted a "strategic planning' model (where the centre aims to shape the strategies of the

group as a whole). A surprising issue raised by the research is how to describe these "increasingly autonomou operating companies". The Both Giddings and Firth have operational backgrounds from Mars, which they believe gave them a authors say "the term 'subsidiary', though accurate, is no longer 'politically correct'". The reason why, however, is left to readers

As for future corporate trends, most respondents expect a cut in the size of head offices; a majority now employ less than I per cent of their total staff at headquarters. Further elimination of middle management tiers is predicted; as is the growing need for managers to be technically qualified and the need to build

structures and training.
Improvements in information technology will "allow more control" but "require greater accountability of operating companies".

Tim Dickson Available from 3i, 91 Waterloo

Heading

for

Florence

?

Burst

the bubble.

# Prunes can be good for you

**David Blackwell** reports on a Yorkshire recipe for long-distance takeovers

Monte – people were asking us the questions," says Firth. Once inside, Yorkshire started imposing a proper business structure on a company which hitherto had been supplying dried fruits into the American Del Monte sales and distribution system (and as such formed only 5 per cent of the fruit giant's operations).

Yorkshire put in a team of five, including David Morgan, chief financial officer, who was to remain for two years. It concentrated on the financial, systems and logistics sides of the business

company spent £2m on professional fees – and sent an acquistion team
to Fresno – to investigate the The priority was to install a financial reporting system. ... prospective Dried Fruit purchase Yorkshire quickly discovered. in early 1993. "When we arrived though, that often the best way with our management team which to learn is through experience. was formed during the negotiations, Faced with one of the worst prune we knew more than anyone in Del crops for years, the new owners

were forced to meet demand by buying in supplies from Bulgaria, Chile and Argentina.

"The nice thing about having a few problems is you get to know your business a bit better and you also get the chance to see how people react to those problems," says Firth. The group has now spread the source of its prunes across all three of the growing areas in the San Joachim Valley, minimising the risk of crop failure.

Yorkshire, however, avoided the temptation to try to change everything. Allan Giddings, divisional director of the US operation, points out that the group has not tried to impose UK sales practices. "We have kept the US sales team - we are not saying this is how to sell, this is who you should sell to." Furthermore,

Yorkshire surprised the US farmers by showing them its accounts.
"We displaced gossip and rumour
with hard financial fact. Then Allan rolls up and takes them their cheque in person," says Paul Haley, Yorkshire's finance director, adding

that a US chief executive, based

in New York, would be unlikely to turn up at a farm. Yorkshire, which was floated on the stock market in March last year, was no newcomer to the takeover business and had learned lessons from its previous

It had moved seriously into the fruit and nut sector with the £12m purchase of Scotia Haven, Berisford International's loss-making dried fruit packaging business in Warrington in 1991. Here it had sent in an acquisition team of five

for six months: by the time it left, £7m had been taken out out of working capital through reduced stocks and improved efficiency. Yorkshire was also already in

California, having bought Treehouse Farms, Berisford's Californian almond processor, in 1992. The acquisition of Treehouse marked a move into downstream processing, with manufacturing plant to clean and cut the almonds. A roaster has since been added. Despite being described by Firth

as "a relatively simple business", Yorkshire believes in keeping a close eye on the operation. Giddings, who spent six months in California when Treehouse was first bought, now spends 10 days in every month there. Yorkshire has tried to motivate Treehouse's existing management

information system which will enable staff at head office to look into any of its companies' financial positions in real time. Firth says Bradford will then be as immediate as the local management, able to send a fax to reach California before staff there arrive for work.

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hen Cantelo Nurseries, one of Britain's biggest tomato producers, wanted to save on its huge energy costs, it turned to the country with supreme expertise Netherlands.

Herman Van Den Ende, a Dutch consultant, was brought in to design an energy-efficient system for the Taunton-based glasshouse that produces 2m kilos of tomatoes a year.

The system, which stores waste heat from day-time use to heat the tomato plants during the cooler night hours, won Cantelo a £500 award for energy management this week from Adas, the UK government's agricultural development and advisory service, as part of its eampaign to cut the £320m annual energy bill on English

Horticulture accounts for by far the largest bills in the agricultural sector because of the high costs of heating ouses. Cantelo's annual energy bill amounts to just over £200,000, or about 30 per cent of its non-labour running costs. But Van Den Ende says this would have been 15 per cent higher before the installation of flue-gas condensers that are attached to the gas-fired water boilers to recapture most of the heat that would otherwise

Tomatoes need temperatures of about 20°F by day and 15° ∞at night. Because of the storage system, the nurseries can afford to burn more heat during the day to produce more of the carbon dioxide that the plants require to grow - and thus increase production.

"We should get a 5 to 10 per cent increase in yields," says Kevin Hamilton, general

Smaller farms might not want to invest in new equipment to save energy, but that does not matter, according to Adas. "Simple economy measures can lead to energy savings of 10 per cent or more," says Gareth Ellis, energy consultant.

Alison Maitland

anta Barbara is not one of the twin towns listed on the sign outside the municipal limits of Christchurch, one of the prosperous resort and retirement communities which line England's south coast.

But an event that took place off the US west coast 25 years ago has a particular relevance to residents of environmentally sensitive seaside areas in the UK such as Christchurch. In 1969, a blow-out at an offshore production platform left 30 miles of beach near Santa Barbara, one of southern California's main tourist destinations, covered in oil pollution.

The impact of the spill on public opinion was such that development of the state's rich offshore oilfields was curtailed for decades, while the political fallout from it is felt even now. Hazel O'Leary, US energy secretary, recently confirmed that residents of coastal states still have a virtual veto over new offshore oil

The Santa Barbara spill has also had a lasting effect on how the international oil industry operates in sensitive coastal areas, including those in the UK. Over the next few years, oil companies plan to increase inshore exploration drilling, encouraged by coastal discoveries such as the Wyich Farm oll-field near Poole in Dorset and the Liverpool Bay natural gas field. In last year's 14th licensing round, the government included a large number of inshore blocks, many of which are located near well-known coastal beauty spots, important fish-ing or breeding grounds, or in areas which support endangered species.

But the special requirements of operating inshore often conflict with established ways of working in the North Sea, according to Geoff Nicholson, manager of near-shore exploration projects for Elf Enterprise, a joint venture between Elf Aquitaine of France and Enterprise Oil, the biggest UK independent. It has been active in Poole Bay on the south coast and is about to begin exploration in the Irish Sea, 15

miles off Anglesey. "The industry likes to move fast and with few constraints," he says. In the North Sea, the sudden availability of a drilling rig at an attractive rate can cause companies to alter plans overnight. In the exploration phase, oil companies also tend to operate at an arm's length through specialist contractors.

"But you can't operate like that inshore," says Nicholson. "Long periods of consultation with local governments and community groups are necessary before actual operations, such as seismic surveys or drilling, can begin."

Senior Elf executives say it is as important to understand the "geopolitical aspects" of England's



# A last resort by the seaside

As oil companies drill closer to land, Robert Corzine looks at how they are stepping up safeguards

south coast as it is of south Yemen or the other remote locations in which the oil industry operates.

Elf's emphasis on the careful identification and cultivation of community groups is no accident. In 1992, its initial exploration efforts in Poole Bay ended in angry confrontations at sea between seismic survey ships and local fishermen.

The company had reached an early agreement on compensating those who fished for crab and lobster. But it struggled to reach an understanding with the trawler-men. "We first had to define who was a fisherman," says Nicholson. "In the winter someone might be a painter and decorator, but in sum-mer they might do a little fishing."

In addition, some political pressure groups saw the chance to use Elf's dispute with the fishermen to their own advantage. Elf eventually had to pay out more than film in compensation to the fishermen. "We had to solve the dispute on the run and in a very unsatisfactory way," concedes Nicholson.

The problems of dealing with 10 different fishing associations persuaded the company to set up and fund a forum in which to channel problems. It also provides a mecha-nism for arbitration.

The fragmented nature of the fishing industry made it the most difficult for Elf to deal with. But many other groups also saw the company as a threat. Some were concerned that even the hint of an oil spill offshore in summer could do long-lasting damage to the area's important tourist industry. Others simply did not want oil companies operating in their back yard. "I don't care if you drink your bloody oil," was the attitude of one resi-

dent at a public meeting. Late last year, Elf drilled an exploratory well, the results of which it has yet to divulge. The licence for Poole Bay was issued in an earlier round, but Elf observed many of the environmental conditions set by the government for 14th

Seabed studies were carried out both before and after drilling to determine if there was any damage to marine life. A narrower than usual well was specified to cut down on the amount of rock cuttings brought to the surface. Water-based drilling muds were used when possible in preference to oilbased ones to lubricate the drill bit. Rock cuttings brought to the surface were cleaned before being dispersed over a wide area - rather than piled on the sea bottom - to avoid smothering fish feeding grounds. And the normal stand-by safety vessel was augmented by one carrying a chemical dispersant and

booms to contain any spills. Local officials say such precautions have made inshore exploration drilling acceptable to the public. But they say the prospect of permanent platforms within sight of land is no more acceptable now than in 1988 when a British Petro-leum proposal to build an artificial island off Wytch Farm to tap the offshore extension of the field triggered a storm of protest along the south coast.

New technology, in the form of horizontal drilling from a land base to a point more than 5km offshore, solved BP's problem. But technology is unlikely to offer a solution in all cases. At some time in the next few years an inshore discovery could be made that will test whether coastal residents in the UK have a similar power of veto as their counterparts in California.

Jane Martinson on plans to boost British Waterways Board's income

# A bigger splash on the canals

The British Waterways Board, the nationalised body which runs Britain's canals, plans to turn people's desire to mess about by the river

With a leisure and tourism strategy launched by Robert Atkins, environment minister, today, the board appeals for "imaginative partnerships" to increase the money-making potential of its most popular sites.

Such developments would have to satisfy the board's commitment to conserving the heritage and environment of the land and buildings it controls, including more than 2,000 listed structures and ancient monuments and 64 sites of special scientific interest. A private bill before parliament defines the board's statutory duties with regard to maintaining

environmental conservation. "We have to appreciate that many people enjoy going to the canals to 'gongoozle' - to simply watch the wildlife and canal life go by," says Simon Salem, marketing and communications manager. "Our aim is to increase everybody's enjoyment of this

natural resource. Another aim is to increase profits. The board earns 40 per cent of its annual running costs of £87m, the rest coming from subsidies. Profits from leisure and tourism contribute 25 per cent of that earned income, a percentage the board wants to increase. Market research bas suggested there is potential for this, says Salem.

Possible developments include eisure facilities such as tea shops, small museums or playgrounds. Financial incentives will be considered for suitable proposals and extensive consultation with local interest groups is planned. The board hopes to capitalise

on the 158m visits made to British canals each year by more than 7m people. It plans to improve access for particular interest groups such as anglers and boaters and attract some of the 47 per cent of the population who live within five miles of a BWB

Popular sites which regularly attract in excess of 200,000 visitors each year, says Salem, would particularly benefit from further development. "We see tourism, and particularly the day trip side, as a key growth area," he adds, "At the same time, we are aware that plans have got to be balanced. Our main aim is to

conserve our heritage." He says "sensitive" proposals would be welcomed. Fast foed chains and vast car parking space would not. Plans are particularly welcome in inner cities where

canals are vital "green lungs". Today's launch follows a report on the board by the Monopolies and Mergers Commission in January which made 48 recommendations for improvement, including cost control and more active marketing of leisure facilities.

Neil Hamilton, corporate affairs minister, said: "BWB has changed from a centralised organisation orientated towards administering a grant to one developing a strong

commercial outlook."
But he added that the MMC felt BWB could continue to improve its efficiency and the quality of its services, and expected BWB to be able to

generate bigher net reve The board supplied half the funding needed for a £1.5m refurbishment of grade two listed canal warehouses in Burnley last year in partnership with Lancashire county council. The site is to be used for mixed commercial and leisure

in developing its strategy, the board has taken advice from the National Trust, the charity which operates a business arm known as National Trust Enterprise and which saw a large increase in membership in the 1980s. The board is considering a nembership scheme which could include a magazine and lecture

Bernard Henderson, the board's chairman, says: "Of course, it's early days but we certainly think that the National Trust is a template which deserves study. We have two main responsibilities - to provide facilities for people to enjoy the environment and to improve it."



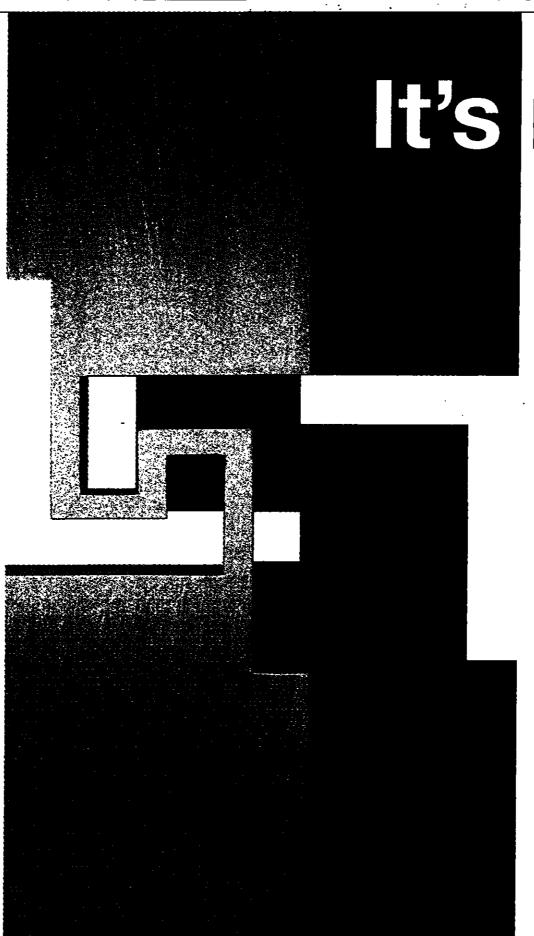
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### Television/Christopher Dunkley

# At last: first with the news

he idea that television was about to become the mainstay of journalism and that, willy nilly, newspapers would have to turn to the provision of background material, comment and colour, was in great favour 30 years ago. Nothing very much seemed to happen, however, and the subject went out of fashion. Yet slowly television did expand its journalistic capacity and techniques, and the subject matter it was able and willing to deal with, and now (looking beyond this week's strike by BBC journalists) we are seeing the success of something awfully like the revolution discussed in the 1960s though now nobody seems to be paying much attention.

An interesting example occurred last Thursday. At 9.30 in the True Stories slot Channel 4 had screened a long documentary by Nicholas Broomfield, who in a previous programme had shown himself spending a long time failing to get an interview with South African right-winger Eugene Terreblanche. Since that seemed to amuse people Since that seemen to amuse people Broomfield used the same idea again, but this time his subject was Margaret

Thatcher. While other people got themselves onto the press list, gained access to the lunches on her book promotion tour and so on, Broomfield showed himself failing at every turn. He made the reason fairly clear; he is inept. Seeking an interview with Mark Thatcher, Broomfield was asked for his telephone number but was unable to remember the name of his hotel, let alone the phone number. His journalism comes from the "Hey mum look at me" school of studied naivety. Roger Cook, whose Cook Report on ITV had offered a lacklustre item on steroids earlier in the evening. sometimes seems in danger of joining the same school.

However, it was the programme after the Broomfield flasco which was inter-esting. Instead of the billed item on the health service at 11.05, Channel 4 rushed into the schedule a Disputches Special about Robert Black, the man who, earlier that day, had been given 10 life sentences for murdering young girls. Obviously made in preparation for the ending of the trial, the programme contained a mass of background infor-mation on Black's life and upbringing, and clear indications that he may have been responsible for many more murders. Some details of the programme's

were a tiny fraction of that figure, but Ethiopia under the regime of Col. Mengistu. This may not have been the clearest or most technically polished programme of its sort ever made, but it is the first I have seen to give a detailed account of the Mengistu pogrom. Moreover, if there has been a report with anything like this detail in the British press I have missed it.

Furthermore, although I have certainly seen newspaper reports about the activities of Dame Shirley Porter and her Conservative colleagues on West-minster City Council, I have never read content and technique were highly an account with the detail that last

Viewing figures for an unscheduled programme late on Channel 4 may have been low, but the fact remains that television was several hours ahead of the newspapers

questionable: did the relatives of one victim really need to hear Black's description of what he did to her? And given the emotional nature of the case was it necessary to add mood music and heartheat sound effects? What cannot be questioned is the speed with which television brought this material to the public. No doubt the viewing figures for an unscheduled programme late on Channel 4 were low, but the fact remains that television was several hours ahead of the newspapers.

Last night in Assignment on BBC2 George Alagiah, who did such admirable work for BBC News in Somalia, reported on the "reign of terror" in another African country in the 1970s when, as Alagiah said, "ethnic origin alone was enough to put you in prison" and 150,000 people were killed. Not South Africa, of course, where deaths

week's Panorama provided. This was the programme notoriously pulled from the schedule immediately before the local elections, and it was not hard to see why there had been nervousness. No punches were pulled, the word "ger-rymandering" was used frequently, and viewer can have been left in doubt that the programme makers' believed there had been deliberate wrong doing.

The final sentence in commentary stated that Conservative party chairman Kenneth Baker portrayed the result of Dame Shirley's successful local election campaign as "a victory for prudent and efficient local government" but that in truth her victory "had largely been bought from the public purse". Assuming the preceding statements were all reliable, the programme certainly justified that conclusion and it is a pity that it was not

broadcast as a public service before the local elections rather than after.

Nevertheless the most significant fact is that the BBC did not, to adopt the language of The Bill, bottle out. John Birt's first major task at the BBC was to overhaul, combine and expand the news and current affairs departments (to reorganise BBC journalism in other words) - and, some say, to introduce rigid hierarchical control and a uniform approach. Opponents of "Birtism" claim that it smacks of both Stalinism and Thatcherism, and that, intentionally or not, it serves the interests of Conservative governments. It would seem difficult to square that argument with the Panorama in question. In the long term the sheer expansion of television journalism, partly resulting from the Birt reforms, partly from the general proliferation of television, will surely prove more significant than any supposed political slant.

Yet however extensive television reporting might become, the medium would continue to be a poor relation in the world of journalism while it lacked the techniques, and to a large extent perhaps the will, to deal also in opinion. But these days even that is changing, albeit in a fairly small way so far, and chiefly on Channel 4. Frederic Raphael's attack on "rightsism" - the special rights claimed by women, homosexuals, black people and so on - in last week's Without Walls on Channel 4 was a particularly significant straw in the wind since it ran counter to the political correctness which tends to dominate thinking in these areas on television.

Gratifyingly there appears to be no tendency at present for television to drive newspapers out of business. But the expansion and development in television journalism discussed at such length 30 years ago does seem finally to



Uma Thurman between ODs in Quentin Tarantino's gangster romp with a starry cast which scooped the top film prize at the festival

# Palm goes to pulp

he science of Palmistry suffered a major setback when the top prize at Cannes went to America's Pulp Fiction. There we all were, clutching our Pernods and tipping Zhang Yimou's To Live or Kieslows-ki's Red, when, lo! - nothing doing. The golden frond was bestowed on the new film from Quentin "Reservoir Dogs" Tar-

antino. With Eastwood as jury president we should have been prepared. Pulp Fiction is a 21/2hour gangster romp in which various members of starry cast (Bruce Willis, John Travolta, Uma Thurman, Harvey Keitel) have their days made by various stabbings, shootings and summary executions. S-and-M, torture and drugs are also on the menu. Indeed if you want to anthologise one scene for the book of "Great Throw-Up Moments In Hollywood Cinema", it must be that in which gangster's moll Miss Thurman, having OD'd on heroin, has a needleful of adrenalin thrust in her chest by a desperate escortbodyguard (Travolta), anxious that she should not die while

he is on the job. How the Palais roared. Likewise when the kidnapped voung black has his brains scattered all over the car. Or when Mr Rig (also black) is captured and raped by a pair of Los Angelenos running what seems to be neo-nazism's answer to Sainsbury's Home-

The virtue of Reservoir Doos was that it kept wiping the smile off our faces. One moment you were giggling, the next you were all but passing out. But Pulp Fiction is a string of ill-connected stories about the underworld held together, if at all, by the sick wit of its gifted writer-director. The prize seems another

shameful crawl to Hollywood from a feetival that not long ago golden-palmed America three years in a row for unwor-

thy films and is now, post-Gatt, anxious for another bout of kissing and making up; although I decline to name the part of Hollywood's anatomy that it might be kissing.

Other hand-outs were more just. Kieslowski's prizelessness was greeted with indignation by many critics, though not this one: I thought Red the weakest of his trilogy films. Instead Zhang Yimou's hunk of history about China To Live, reported on last week, shared the runner-up Special, Jury Prize with Nikita Mikhalkov's Burned By The Sun, jostling

Cannes' winning film seems a shameful crawl to Hollywood, reports Nigel Andrews

with Tarantino in the last busy

The Russian film-maker is becoming the festival world's duty dark horse. Three years ago he came from nowhere to seize the Venice Golden Lion with Urga. Now he blends Chekhovian chamber drama with Stalin-era historical tragicomedy - this is another 21/2hour piece in a festival where we could all have filed overtime claims - in a film that is a small triumph of art over

Main obstacle is audience istance to what seems mitially yet another Cherry Orchard-ish elegy about the idle rich socked by a changing zeitzeist. Mikhalkov himself plays the central Colonel, at play with his family in a summer dacha while Uncle Joe Stalin gears up for his 1986 purges. But there is an oddness and energising sinisterness even in these scenes of sun-

dresses. Who is the young family friend who arrives dis-guised as a blind man? Why are there so many mock-sui-

Finally the film tears the idyll with a vengeance. Just like the chauffered car jolting our hero down the country lane towards his eventual gulag, this plush movie vehicle ends up showing it has lively springs and a feel for the road. And Mikhalkov, if he had not won a prize for the movie, could have won it for a performance that grows from the subtle to the bravura.

The Best Actor prize went instead to Ge You, gauntly memorable in To Live. And the Best Actress was Virna Lisi good lord, surely we remember her as a vacuous Italian starlet of the 1960s? - playing Catherine de Medici in France's La Reine Margot. Lisi's was not the only iden-

tity change at Cannes. A number of directors kept turning into actors and vice versa. Tarantino and Mikhalkov both immed in front of the camera when not shouting "Action!" behind it, Roman Polanski burgled several scenes from co-star Depardieu in Tornathe Best Director prize went to a man better known, at least in the Eternal City, as a performer: Roman comedian Nanni Moretti who, as per my last report, enchanted le tout Connes with Dear Diary.

And talking of toucans, there should have been a prize for the large-beaked tropical bird on an adjoining hotel rooftop who kept waking me each morning in time for the dreaded 8.30. press show. "Bonjour!", it cried, sharp on 7.45. And then something. I insisted to friends, that sounded like "Serie noire! Serie noir! ... ." Only later did I realise that the bird was giving me a tip. Serie Note is the French title for Puln Fiction.

Bank Proms, now a great instiens the action a bit, but there is rarely any sense of real menace or danger. Nor does he give his principals much tution, recommenced on Mon-A day with a new production of rare Rossini. Mose in Egitto (Moses in help: even in their longest and most Egypt) was composed for the Lent seafraught numbers, he fixes them in languid art nouveau poses, more decora-tive than dramatic. Authoritative singson at the Testro San Carlo in 1818. Hence its subject, and its billing as an "azione tragica-sacra" – though Rossini ing and conducting might easily make and his librettist Tottola had laced the up the gap - but there was the ruh, at least on this first night. Old Testament story with a conventional love-interest: a pre-echo of the Aida situation, indeed, but non-triangu-

Opera/David Murray

Mosè in Egitto

t the Royal Opera the Midland quartet of bare-breasted dancers enliv-

beat, innocent of anything like sponta-ngity or urgency; the orchestral attack In fact the work was played at Covent soft-edged (characteristically crisp Rossini dotted-notes were regularly smoothed into bland triplets); none of Garden in 1833 as a sacred oratorio, with interpolated bits from Handel's the stark gravitas that the best of Ros-Israelites in Egypt (and the "love-inter-est" presumably trimmed). For Paris, the composer re-jigged and elaborated sini's score deserves and needs. Its grandest passages involve not only some far-sighted chromatics, but bold, the piece in 1827 as Moise et Pharaon, obsessive play with single phrases, almost symphonic – which its first which went on to enjoy a long popularity. This time the Royal Opera has preferred the Neapolitan original, with audiences recognised as Teutonic only Rossini's 1819 additions. The pro-"learnedness" far beyond the Italian duction comes from Bologna, with its norm. Olmi left all of that underconductor Paolo Ohni; the Teatro San pointed, mild, ineffectual Carlo has collaborated on the version

At least Ruggero Raimondi's Moses enjoyed ringing support from his four trombones, though they nearly swallowed him towards the end when he was audibly tiring. His majestic declamation is still splendid; but his bass was cramped at the top, and effortful when negotiating the recurrent "turns' in his opening music. Simone Alaimo's Pharaoh - the competing bass here, younger and lighter of timbre - maintained his sharp, energetic bite all the

way. He is a major asset to the show. As his son and heir Osiride, inconveniently enamoured of an Israelite maiden, the American tenor Bruce Ford sounded merely careful and correct throughout Act 1, probably discouraged by the low prevailing temperature. It took the distraught, non-confessional Act 2 duet with his father to show this already distinguished Rossinian at full



expressive stretch, secure at the risky vocal heights of his role. That might have been crowned by his

next duet, in abortive flight with his mamorata Elcia; but it wasn't, because his Elcla is the young competition-winner Anna Caterina Antonacci. Her soprano boasts a lovely clear ring, is beautifully even throughout its range, and gracefully adept with all the ornamentation - but so far, too carefully polished and placid to register any crises of loyalty or passion. When some-body cried "Brava!" after her main aria, I thought that kind of him; nonether she still needs is a rudely demanding conductor-dramatist. Overnight, she might become a far more exciting art-

Fortunately for the opera, we had the mezzo Ann Murray in the secondary role of the Pharach's wife an auxious sympathiser with the Israelites – to spell out what is embedded in Rossini's "serious" music. She did that superbly. In the less grateful role of Elcia's confidante Patricia Bardon leaves a disproportionately vivid stamp. With still thinner material, Philip Doghan makes something of the nasty High Priest. The tenor Azron, who ought surely to be more silver-tongued than anybody. sounded out-of-sorts and fragile. What with his choked delivery and Raimondi's rusty creaks, the famous final Prayer scored only a tame modicum of its proper effect. We wanted more.

Supported by the Peter Moores Foundation: further performances May 28 (another Prom) and 31. June 3. 6. 8 and

# INTERNATIONAL

used. The director and the designer are

That seemed to be part of the trouble

on Monday, when Mose seemed exces-

sively tame for its length. Italians

understand rocky landscapes very well;

de Ana's sets revel in great expanses of

high-quality mock rock (never mind the

visible seams, feel the depth!) and

evoke an oppressively parched land.

The enslaved israelites are dressed as

gypsy nomads; their Egyptian overlords

have shaven heads, strangely elongated

to accommodate the singers' bair under

their skullcaps. (My companion

remarked how much they resembled

the other-planet family in Roeg's The

For all the tribal confrontations, how-

ever, the director de Ana contrives little

but static, formal patterns. A sinuous

one man. Hugo de Ana.

Man Who Fell to Earth.)

### **BONN**

Oper Tonight, Sat: Les Contes d'Hoffmann, with cast led by Francisco Araiza. Tomorrow, Sun: Tosca. Fri: Valery Panov's production of Prokofiev's ballet Cinderella (0228-773667)

### **BORDEAUX**

Palais des Sports Tomorrow, Fri: Alain Lombard conducts Orchestre National Bordeaux Aquitaine in works by Britten, Debussy and Stravinsky, with tenor Keith Lewis and hom soloist Jean-Marc Daimasso. Sat (at Grand-Théâtre ): Zino Vinnikov directs Les Solistes de Bordeaux Aquitaine in works by Handel, Bach and Mendelssohn (5648 5854)

### ■ COLOGNE

Philharmonie Tonight: Stephane Grappelli Trio, Fri; Peter Eötvös conducts Ensemble Modern in Varese, Antheil and Cage. Sat, Sun, Mon: Ingo Metzmacher conducts Gürzenich Orchastra and Cologne

Radio Chorus in Henze's Das Floss der Medusa, Sun afternoon; teddy bear concert with Peter Ustinov. Next Tues, Wed, Thurs, Fri: Daniel Barenbolm conducts Chicago Symphony Orchestra (0221-2801) Opernhaus Tonloht, Fri: Lothar Zagrosek conducts Andrees Homoki's new production of Lortzing's Der Wildschütz. Sat, next Tues: Tanziforum production of Peer Gynt, choreography by Jochen Ulrich, Sun: Macbeth with Alexandru Agache and Elizabeth Connell (0221-221 8400)

### ■ COPENHAGEN

Tivoli Tomorrow: Jan Krenz conducts Tivoli Symphony Orchestra in works by Brahms and Mendelssohn, with piano soloist Stephen Kovacevich. Frt. Krystian Zimerman piano recital. Sat: members of the Danish Opera Academy sing arias and duets by Verdi, Puccini and Massenet. Next Wed: Paavo Berglund conducts Royal Danish Orchestra in symphonies by Sibelius and Brahms

### ■ DRESDEN

DRESDEN FESTIVAL This year's festival, which runs till June 5, takes its theme from August the Strong, whose accession 300 years ago heralded a golden era in Dresden's artistic life. The programme features a wide range of barroque instrumental specialis and there is a chance to hear rare choral and operatic works by Telemann, Hasse and Handel The Semperoper has festival performances of Capriccio, Der

Rosenkavalier and The Cunning Little Vixen. The orchestral programme over the coming week includes the Vienna Philharmonic under Riccardo Muti and the Dresden Staatskapelle under Neville Marriner, with piano soloist Alfred Brendel (0351-486 6666)

### **■ DUSSELDORF** Deutsche Oper am Rhein Tonight,

next Tues: Le nozze di Figaro. Sat: Heinz Spoerfi's new choreographic version of A Midsummer Night's Dream (0211-890 8211). Duisburg Theatre has Lohengrin on Sat and a Stravinsky ballet programme on Sun (0203-300 9100) uspielhaus Tonight: Lorca's The House of Bernarda Alba, Fri: new production of Brecht's The tible Rise of Arturo Ui, directed by Wolf-Dietrich Sprenger. Sat and Sun: Shakespeare's Romeo and Juliet. Mon: Die Fledermaus, Tues: Shakespeare's Troilus and Cressida

(tickets 0211-369911 information

tomorrow, Sun: Der Freischütz. Fri,

### **■ FRANKFURT**

0211-162200)

Alte Oper Tonight: My Fair Lady. Tomorrow, Fri: Daniel Barenbolm conducts Chicago Symphony Orchestra in two programmes Including The Rite of Spring and two Brahms symphonies. Next Wed: Heinz Holfiger directs Chamber Orchestra of Europe (069-134 0400) English Theater Kaiserstrasse Tonight: first night of new production of Bill Manhoff's comedy The Owl and the Pussycat, Daily except Mon till July 16 (069-2423

Oner Sat: Sylvain Cambreling conducts Herbert Wernicke's production of Duke Bluebeard's astle, with Henk Smit and Katherine Ciesinski, Sun: Guido Johannes Rumstadt conducts Nuria Espert's production of Elektra, with Janis Martin and Livia Budai (069-236061)

### **■ GOTHENBURG**

Konserthuset Tomorrow: Hans Graf conducts Gothenburg Symphony Orchestra in an all-Mozart programme, with piano soloist Mats Widlund (031-167000).

### ■ HAMBURG

Musikhalle Tonight: Hamburg Singakademie in choral works by Mendelssohn and Rossini. Fri, Sat: North German Radio Symphony Orchestra plays Musorgsky and Tchaikovsky, Sun: Klassische Philhamonie Bonn plays orchestral works by Brahms and Beethoven (040-354414) Staatsoper Tomorrow, Sun: Gerd

Albrecht conducts Harry Kupfer's new production of Khovanshchina, with cast headed by Olga Borodina. and Matti Salminen. Frt: next Tues: Aida with Maria Guleghiria and Michael Sylvester. Sat: Die Zauberflöte. June 4: Hermann Prey song recital. June 5: first night of John Neumeler's new production of Henze's ballet Undine (040-351721)

### # HELSINKI

Finnish National Opera Tonight: La traviata. Tomorrow: Bourn production of Swan Lake, Fri:

Carmen, Sat, next Tues: Jorma. Uotinen's new ballet Sonata in Glass, music by Sibelius (0-4030 2211)

### **■ LEIPZIG**

Gewandhaus Tornorrow, Fri: Yurl Temirkanov conducts Gewandhaus Orchestra in works by Rossini, Mozart and Prokofiev, with plano soloist Rudolf Buchbinder. Sun moming, Mon and Tues evenings: Daniel Nazareth conducts MDR Symphony Orchestra in Brahms and Stravinsky, with plano soloist Homero Francesch. Sun evening: Gewandhaus Quartet plays Mozart, Françaix and Dvorak (0341-713

### **LYON**

Opéra Tonight, Sun, next Tues: John Nelson conducts Klaus Michael Gruber's production of La travlata, with cast headed by Giusy Devinu (repeated June 3, 16, 19, 22). Tomorrow: Claire Gibault conducts concert performance of Mozart's Apolio et Hvacinthus ital 7209 4545 fax 7200 4546)

### **MUNICH**

Staatsoper Tonight Jun Märki conducts revival of Tony Palmer's 1992 production of Dvorak's Dimitrij, with cast headed by Ben Heppner and Livia Aghova (repeated May 28, 31, June 3, 6). Tomorrow, Sun; Don Pasquale. Fri: Bavarian State Ballet's American programme, including new choreographies by Robert LaFosse and Lucinda Childs. Sun (Prinzregententheater): Kathleen Kuhlmann song recital. Mon, next

Wed: Cosl fan tutte (089-221316) teig Sat: Leonard Slatidn conducts Bavarian Radio Symphony Orchestra in works by Bernst Gershwin, Barber and Ives, with soprano Linda Hohenfeld, Next Tues, Thurs, Fri and Sun; Sergiu Celibidache conducts Munich Philharmonic Orchestra in Bloch and Shostakovich, with cello soloist Natalia Gutman (089-4809 8614)

### **■ STOCKHOLM**

Drottningholm The 1994 season, the second directed by Elisabeth Söderström, opens tomorrow with the first night of a new Royal Opera production of Edouard Du Puv's early 19th century Singspiel Youth and Folly (repeated May 28, 30, June 2, 4, 7, 9, 11). The season, which runs till Seo 9, also include: Haydn's Orlando Paladino conducted by Nicholas McGegan and a staged Handel compilation starring Anne Sofie von Otter (08-660 8225)

Royal Opera Tonight: ingvar Lidholm's Strindberg opera A Dream Pley, Tomorrow, Mon: Simon Boccanegra. Fri: La boheme. Sat: Natalie Conus' production of Swan Lake (tickets 08-248240 Information 08-203515) Konserthuset Tonight: Krystian Zimerman piano recital. Tomorrow: Niklas Willen conducts Royal Stockholm Philharmonic Orchestra

in concertos by Mozart, Richard Strauss and Tchaikovsky (tickets 08-102110 information 08-212520 Berwaldhallen Sat afternoon: Leif Segerstam conducts Swedish Radio Symphony Orchestra in works by Mahler, Sandström and Beethoven (08-784 1800)

### ARTS GUIDE

Tuesday: Austria, Belglum, Netherlands, Switzerland, Chl-cago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens London, Prague. Friday: Edibitions Guide

Monday: Berlin, New York and

Satellite Business TV (Central European Time) MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

European Cable and

NBC/Super Channel: FT Reports 1230.

TUESDAY Euronews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY

NBC/Super Channel: FT Reports 1230 FRIDAY

NBC/Super Channel: FT Reports 1230 Sky News: FT Reports 0230,

SUNDAY NBC/Super Channel: FT Reports 2230 Sky News: FT Reports 0430.

### **Edward Mortimer**



haven", off limits to Saddam Hussein's forces, has come to be taken for granted: the one clear demonstration that international force can be used to humanitarian effect, given a clear objective and the political will to pursue it. The Kurds of Iraq having been out of the headlines for some time, it is

least, all must be well. Alas, not so. The latest news is that they have fallen out among themselves. Since early this month there has been fighting in many parts of Iraqi Kurdistan between the two main Kurdish parties: the Kurdistan Democratic Party (KDP) of Massoud Barzani and the Patriotic Union of Kurdistan (PUK) led by Jalal Talabani.

assumed that, with them at

The rivalry between these two parties is deep-seated. going back to the 1960s when the original KDP split because Mr Barzani's father, a charismatic tribal leader, quarrelled with the urban intellectuals, including Mr Talabani, who controlled the party structure. Broadly speaking, the Barzanis dominate the northern area along the Turkish border, and have had good relations with successive regimes in Iran. while Mr Talabani's followers are strongest in the southern area around Sulaimaniyya, and have tended to support fellow Kurds demanding autonomy in

Iran and Turkey. The two groups' co-operation in holding elections in the safe haven in 1992, and in administering it on a 50:50 basis since then, has astonished those familiar with their earlier history. It began to unravel last winter when there was fierce fighting between the PUK and an Islamic group backed by Iran. Mr Barzani intervened to stop the fighting, and in the process quarrelled with Mr Jahar Farman, a PUK military leader who is defence minister in the nominally united admin-

Since then Mr Barzani has been pressing for Mr Farman's resignation, and it appears Mr Farman may have been largely responsible for the escalation of what started on May 1 as a local vendetta about a piece of land into a general conflict between the two parties. They

Danger in safe havens

Quarrelling Kurdish parties must look to Iraqi democrats for assistance

have now virtually partitioned the haven, forcibly closing down each other's offices in their respective territories. While the conflict is essentially intra-Kurdish, it has no doubt been exacerbated by the haven's isolation and its lack of clear political perspectives. The Iranian regime, always ambivalent about this experiment in democracy on its frontiers, is now openly hostile to it, and to the PUK in particular. Meanwhile the Turkish army is engaged in an all-out effort to stamp out the guerril-

The area is blockaded by Saddam from the south and subject to UN sanctions

las of the PKK (Kurdistan Workers' Party) on their side of the frontier. Many civilians have fled from Turkey into Iraq, by the same mountain paths used by Iraqi Kurds to reach Turkey three years ago. At that time Mr Talabani established a good relationship with the then Turkish presi dent, Turgut Ozal, and acted as unofficial mediator between him and the PKK leader, Abdullah Ocalan, who lives in Lebanon under Syrian protection. In March last year Mr Ocalan declared a ceasefire. saying he wanted to convert the PKK into a non-violent political movement, working for Kurdish rights within Turkey. But after Ozal's death a month later the ceasefire soon broke down. Since then the violence in south-eastern Turkey has escalated, and the Turks suspect Mr Talabani's followers of helping the PKK. Last week the Turkish air force bombed a PKK camp 70 miles inside Iraq in an area controlled by Mr Talabani's party. Mr Talabani himself, meanwhile, is in Damascus, apparently unable or unwilling to pass through Turkey on his way back to Iraqi Kurdistan, where his presence is needed to impose discipline on his followers and restore a working

relationship with Mr Barzani. The haven in northern Iraq is also isolated economically. It is blockaded by Saddam from the south and is subject to UN sanctions on grounds that it is part of Iraq. By the same twisted logic Mr John Major. the British prime minister who could claim to be the architect of the safe haven explained in a recent letter to Lord Avebury, the Liberal peer, that it would be "impossi-ble" to station UN human rights monitors in northern Iraq "without the permission of the Iraqi government". To do so, he said, "would call into question the territorial integrity and political independence of Iraq, as recognised by the United Nations"

Surely he should have

thought of that in 1991 when he sent British troops into northern Iraq to secure the safe haven, but told them to stop at the 36th parallel. In so doing he helped create a de facto Kurdish state, but one whose leaders have had the wisdom not to declare independence. In inviting human rights monitors, whose brief would be to monitor the situation in Iraq as a whole, those leaders are reaffirming the haven as a liberated area of Iraq, not an independent state. And in this month's fighting it is the Iraqi National Congress (INC), based in Kurdistan but composed mainly of Arab opponents of Saddam from southern and central Iraq, which has been accepted as an honest broker by both Kurdish parties and has had some suc-

cess in negotiating ceasefires. One good result of this sad episode is that Kurds have acquired respect for the INC and have seen that Arab Iraois can play a constructive role. even in Kurdish affairs. The Kurdish parties, which both belong to the INC, should now place themselves formally under its authority, and the west should recognise it as the legitimate alternative to Saddam. From then on, sanctions should be applied only to the parts of Iraq which are still under Saddam's control.

ublic hearings convened by the US Financial Accounting Standards Board do not normally attract capacity crowds. But when the standards-setting body held a meeting in San Jose, California, recently, 3,000 managers and employees protested outside and a band attempted to drown out the proceedings.

The board's 100-page technical document known as "127-C", published last June, has proved highly controversial. Its subject is the one accounting topic guaranteed to provoke ire among companies on both sides of the Atlantic: the disclosure and treatment in accounts of the details of executive compensation - and in particular options, which are rights to buy shares at a fixed price in the future.

Business is coming under increasing pressure in both the US and UK. Last week, the UK Accounting Standards Board, the national standards-setting body, issued draft recommendations that urge companies to disclose full details of the options they grant to directors. In the US, its counterpart, the FASB, reconvenes next month to draft revised proposals. These would require companies for the first time to treat options granted to senior executives as a cost to be set

against profits. Concern about executive pay packages has risen as a growing number of top managers are remunerated not only with salary and perks, but also with options. The intention is to provide a form of performancerelated pay. Directors exercise their options only if the value of the shares on the stock market rises above the fixed price at which they are entitled to buy them. The greater the difference, the more profitable are the options, giving executives the incentive to run the company in a way that boosts the share price.

But many companies now complain that draft requirements from accounting standards bodies will jeopardise their future growth, by forcing them to stop awarding options. This, in turn, would make it more difficult to hire the best people, they argue.

"You would never have thought this level of reaction would have come out of a proposed accounting standard," says Stephen Zeff, professor of accounting at Rice University in Texas. "The debate is extraordinarily emotional. To listen to company executives you would think this was the Doomsday scenario."

# One option they don't want

US and UK companies are angry at plans to give more information in accounts, says Andrew Jack

Last week's guidance from the Urgent Issues Task Force, a subcommittee of the UK Accounting Standards Board. was an attempt to close a loophole which has allowed companies to disclose far less about options in their accounts than the law intended – and less than their counterparts in the US have to reveal.

It follows growing pressure for disclosure from investors. The report of the Cadbury committee on the financial aspects of corporate governance, published at the end of 1992, called for full disclosure of directors remuneration.

While a few UK companies have begun to make detailed disclosures on options - such as British Petroleum and Reu ters - most make it impossible for shareholders to see how much directors are being paid in this way.

Mr David Tweedie, chairman of the UK Accounting Standards Board, says the aim of the draft guidelines is for sufficient disclosure to provide readers of accounts with a "do-it-yourself kit" of information, from which they can cal-culate the value of options being granted to directors. The guidelines call for com-

panies to show the total number of share options granted, as well as the number awarded to each director. They call for publication of the date and price at which the options can be exercised and when they expire: They also recommend that, if any options have been taken up during the financial year, companies should disclose the market price of the shares on the day when they were exercised.

However, in contrast to most standards issued by the board, the share options guidelines are only advisory and cannot be enforced by the Financial Reporting Review Panel, the UK accounts watchdog. The board hoped to make them mandatory, but it recently ran into a legal hitch: the existing law does not require disclosure of remuneration unless it can be precisely valued. The law says that if you are

paid £100 plus a sheep and you cannot value the sheep, you are not required to say you are paid £100 plus a sheep. You can just say you are paid £100," says Mr Tweedie.

Options defy precise valuation. Directors cannot sell them immediately, and their final value is dependent on the

There will never be a definitive method of valuation, but the existing value of zero is wrong'

share price - which may be highly volatile - at the time when they can be exercised. If the company collapses, or the share price at the time of exercise is less than the fixed price at which they were granted,

heart of the current debate in the US. There have long been requirements for companies to disclose the number and exer-

technology companies, such as those based in northern Calif. ornia, which say, because they are unable to pay high salaries. the recommendations will jeop ardise their only way to attract America's top executives: in the money the best workers. Others accuse FASB of jumping on the current bandwagon of criticism

of excessive executive pay. Even the large accountancy firms, which initially supported the FASB proposals have now turned against them - Mr Walter Schuetze, the chief accountant of the SEC, denounced the firms in a speech in January for losing their independence and acting as "cheerleaders for their cli-

be precisely measured but

which are included, such as

post-retirement benefits.

Accounting is not very precise once you get past what cash you have, she says,

However, business has been

almost universally opposed to

FASB's proposals. No sector is

more upset than the new high-

urprised by the public reaction, the sevenmember FASB board meets again next month, and hopes to produce a final version of its standard by early next year. The indications are that it is still firmly

behind its proposals.

Meanwhile, the politicians responding to business pressure - have joined the growing ranks of critics. A senate resolution has urged FASB to drop its proposals, and a draft hill now in Congress mandates the SEC to ignore them even if they are issued, which would render them ineffective.

Mr Dennis Beresford, FASB's chairman, remains committed. "We are not going to back down simply because of politi-cal pressure," he says. "The board is still strongly convinced that options have a value and there is a way to value them. There have been some questions about how appropriate is the valuation method we discussed before, but we are going to try our best to come up with a reasonable approach.'

Shareholders in the UK looking for greater disclosure of the costs of options are unlikely to receive any such strong reassurance. The Accounting Standards Board's proposals are likely to be republished within two months, virtually unaltered. There is little sign in the short term that the Department of Trade and Industry or the stock exchange will change the regulations in order to make such disclosures mandatory.

### Van of this artist Michael D. Espar Michael D. Eisner Walt Disney 161,376 PeoelCo Wayne Calloway 81,283 and the DSC Corpin 50,787 Sanford L Well 47,288 Section. Coca-Cola 45,947 Reuben Mark 42.584 42:075 Daniel P. Tulky Ment# Lynch 40.453 89.460 Paned on stock price at the end of company's theal year

cise price of share options in

the proxy statements, which

are sent to shareholders before

a vote. Two years ago, the Securities and Exchange Com-

mission, the US market watch-

dog, tightened the rules to

stop companies burying the

information in the small

However, the FASB propos-

als go much further. The draft

accounting standard issued

last summer argues that

options are a charge to the

company and should therefore

be taken as a cost, which

would correspondingly reduce

earnings - the single financial

measure most used to assess

project manager for stock

options, is confident that there

are mathematical models

which are sufficiently precise

to place a more realistic value

on options. "There will never

She points out that there are

many other numbers in finan-

cial statements which cannot

Ms Diana Willis, FASB's

corporate performance.

be one definitive method of they are worthless. valuation, but we all know that This difficulty also lies at the the existing value of zero is wrong," she says.

# LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

# Monopoly policy no less tough

From Mr Robin Auronson and Mr Robert Young. Sir, Robert Rice ("Watchdog barks but the MMC moves on", May 17) suggests that the Monopolies and Mergers Commission has adopted a less interventionist approach since its 1989 report on beer was overruled by the government. May we, as two of the authors of the beer report, point out that the MMC has recently taken an equally tough line on another major industry? Last August's report on gas recommended enforced division of British Gas's trading arm from its transportation business -

hardly evidence of a "relaxed Some of the recent criticism

of the MMC appears to ignore the legal framework in which it operates. The Fair Trading Act permits the MMC to make recommendations only where it finds a situation to be "against the public interest". In other words, there is no presumption that refusal to sup-ply, tying of retail outlets, or any other practice is prohibited unless it can be shown to be positively good for consumers (as would be the case in Euro-pean law). The presumption is that such practices are permitted unless they can be shown to be positively bad.

every recent decision the MMC has made, but we are not convinced that there has been a

We might not agree with

change of policy or even approach.

What would be very disturbing, however, would be any suggestion that the MMC's independence from political strength of UK competition policy is the major role it gives to an independent body with a findings for all to see. This

Robert Young,

ssure was at risk. The great statutory duty to publish its goes a long way towards de-politicising decisions on partic-ular cases. Any threat to this independence should be strongly resisted.

Robin Aaronson, Coopers & Lybrand, London WC2N 6NN

### Zimbabwe climate not yet right

From Lawrence W Harris III. Sir, Tony Hawkins' hopeful article ("Harare sows seeds for an investment harvest". May 18) about the improving investment conditions in Zimbabwe resulting from exchange control and foreign exchange liberalisation, price deregulation, privatisation of some state companies, and freeing of interest rates did not refer to his previous article ("Zimbabwe cancels controversial land leases". May 5) on Zim-babwe which featured a radically different theme.

In that article, it was noted that 72 leases of farms expropriated from white farmers, theoretically for resettlement of landless peasants, had in fact been allotted to senior politicians (such as the head of the air force and the former agriculture minister). The article noted that busin [were]...concerned that the Zimbabwe investment promo tion conference in London on May 19 would have been undermined by the controversy", so the leases were cancelled. Indeed, I should think that the fear of expropriation of investments (with the possible subsequent donation of same to politicians) would not be assuaged by any amount of exchange control liberalisation or price deregulation

Lawrence W Harris, 12 East 49th Street, 22nd floor, New York, NY 10017, US

# EU law needs enforcing

From Mr Richard Brown. Sir, Emma Tucker's report, "Brussels to name single-mar-ket laggards" (May 23), reveals how out of touch is the lawmaking perspective of the European Commission, Welcome though a league table of states in adopting EU singlemarket legislation might be, it is not the adoption but the implementation and enforcement which matters. Countries with legal systems

that allow them to "copy out" numerous directives into London SW1P 3QB

national law en bloc have little difficulty in adopting EU legislation. The flaws and gaps in the single market occur where the legislation has been transposed but fails to be executed on the ground. UK regulators appear to be among the most efficient in Europe. This is where a league table would be really useful Richard Brown,

deputy director-general, Association of British Chambers of Commerce. 9 Tufton Street,

### Accountants' alternative view

From Mrs Anthea L Rose.

Sir, While Andrew Jack correctly points out that the student recruitment to the Institute of Chartered Accountants in England and Wales has fallen steadily over recent years ("You don't have to be Australian but it helps", May 19), his statement that among the different accountancy qualifications. "management accountancy reigns supreme" is not borne out by the facts.

Last year, the Chartered Association of Certified Accountants registered more than 22.500 students - more than 8,500 of them in the UK up 7.5 per cent on the previous year; and more than 14,000 overseas - up 22 per cent. These figures are more than five times those of the ICAEW and more than double those of the Chartered Institute of Mangement Accountants.

Moreover, while there may be some in the profession who are still living in the "halcyon" days of the 1980s and who do need to indulge in more "soul searching" on the scope for revisions to future training and recruitment, the ACCA has successfully introduced streamlined examination structures and competence-based training requirements, aimed at imparting skills that employers now want their

accountants to possess. It is the responsibility of those in the profession who have not yet come to terms with today's reality to learn from those who have. Anthea L Rose. chief executive,

29 Lincoln's Inn Fields, London WC2A 3EE

### From Sir Ivor Broom

Wrong route

Sir, I note that Michael Thompson-Noel "hurled himself out of London down the motorway to Solsbury Hill very close to Bath" to support the protest against the proposed by-pass (Hawks & Hand-

saws, May 21/22). Surely those who are concerned about road building madness" should set an example by leaving their cars at home whenever possible. Why did he not use public transport from London to Bath - and then proceed the short distance from Bath by road?

Ivor Broom, Cherry Lawn, Bridle Lane, Loudwater, Rickmansworth. Hertfordshire WD3 4JB

### EU generics at a disadvantage

From Mr Greg Perry.

Sir, in his article, "Price wars over name-dropping" (May 18), Daniel Green points out that this year's expiry of US patents on many branded pharmaceuticals will result in a rapid increase in the supply of generic medicines. While this is good news for

US-based pharmaceutical companies supplying generics, it brings no joy to EU-based generic companies which operate under more restrictive patent laws. Under US law. generic companies can develop and register their products in advance of patent expiry and thus put their products on the market the day after patent expiry. Generic companies

operating under EU laws are usually only allowed to begin product development or authorisation procedures after patent expiry (see my letter published in the FT, October 18 1993).

This restriction not only limits EU generic manufacturers from competing equally with US companies in the US market but also ensures that in the European pharmaceutical market, generic competition will not be anywhere as intense as Daniel Green depicted for the **IIS** market Greg Perry. director,

European Generics Association PO Box 193,



# FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Wednesday May 25 1994

# A manifesto for business

white paper on competitiveness will seriously disappoint those expecting original insights into the factors underlying the country's industrial performance or radical innovations in policy. Indeed, much of it reads like a self-justifying compilation of mea-sures already in place or planned, and one which falls to counter the anxieties recently expressed by, among others, the Commons trade and industry committee. As such, it is likely to be dismissed by many, including some on the gov-ernment benches, as a damp

without merit. First, it is pleasing that ministers recognise that their separate departmental actions affect a wide range of business activities and have sought to draw up an audit of their impact. Quite how the government intends to achieve the necessary co-ordina-tion across Whitehall over the lon-ger term is less clear. The Treasury, in particular, is often rightly accused of ignoring the impact of its policies on business and wealth

Secondly, the document is to be commended for what it does not say. It wisely eschews big new spending on industrial support. It also steers clear of sectoral intervention and picking winners. It is encouraging that the governmen now appears to accept that these approaches offer no solutions, but more often create problems by retarding essential adjustment.

In reality, that acceptance has been imposed by circumstance. Any temptation to embark on a big spending spree is constrained by the budget deficit and the government's commitment to maintaining stable macro-economic policles. Likewise, scope for action is circumscribed by the shift to Brussels of control over trade policy, public procurement rules and increasingly, competition policy. Without these weapons, the arsenal of classic interventionism which some ministers enjoy promising their political followers is largely denuded.

Mild dirigisme

THE CHI

The other limiting factor is the wide spread of opinions within the government's own ranks. These range from advocacy of mild dirigisme to heavy reliance on deregu-lation. Read as a political mani-festo, which it is in part, the white paper is an attempt to bridge these two extremes. Inevitably, that has produced a minimalist lists of unexceptionable proposals than by truly innovative thinking.

That said, what prescriptions does the white paper have to offer? Most concern small business and education and training. In the former area, the proposal to encourage faster payment of bills, initially by insisting on more dis-

emphasis on advisory services will good news for consultants, though it is unclear how far it meets small firms' actual needs. But at least, this type of support seems unlikely to do much harm.

The white paper correctly recognises the central importance of education and training in raising skill levels. Much remains to be done in delivering on government initiatives such as the reform of the national curriculum and the introduction of new vocational qualifications. One priority rightly identified is the need to tackle the shortcomings of GNVQs, the new vocational qualifications widely criticised for their lack of rigour.

Learning credits

There are some new proposals on training, notably the extension of the "modern apprenticeship" scheme to all 18-19 year olds. This welcome move shows that the government has listened to constructive comments on its earlier plans. Much more radical is the idea of learning credits, vouchers that would allow young people to make their own choices in education and training after school. Credits would keep schools, colleges and other providers of education and training on their toes. And they would boost parity of esteem vocational education by providing the same form of finance for each The government should press ahead with its promised study of the potential for credits, and mount pilot schem

However, it is regrettable that more has not been done to strengthen the role of Training and Enterprise Councils in education and training. Mergers between Tecs and chambers of commerce are now permitted, and the developing network of onestop shops will help to strengthen their position. But to acquire the strength of German chambers, they need clearer strategic pur pose and more financial and operational independence from govern-

The most positive achievement of the white paper is that it sets out clearly the government's thinking on industrial policy and wealth creation. At a time of mounting debate on these issues, business and the public needs to know where it stands. The result falls far short of being a "blueprint for industrial success", as some ministers suggest. That is an implausible claim for any government to make, above all one Like a blueprint, however, the effectiveness of the measures set out yesterday will hinge as much on their execution as on their design. The government's priority must be to press ahead firmly with implementation, above all in the field of training and

# The cost of saving energy

In creating the Energy Saving Trust, UK government ministers thought they had found a winner: a tool for bringing about expensive environmental improvements that would also be popular. But the trust has been stalled by a row over its funding, which has also exposed the confused state of the government's plans for energy

conservation.

The trust is intended to subsidise household improvements such as low-energy light bulbs, efficient boilers and insulation for lofts and walls. The costs - some 2400m a year by the end of the decade will be passed on to gas and electricity customers, even if they have not benefited.

At least, that was the plan. Today Ms Clare Spottiswoode, director general of Ofgas, the regulator, is likely to tell a parlia-mentary select committee, for the third time, why she will not allow these costs to be passed on to gas customers. She is right to insist that the government should not use regulators to levy taxes, and to point out that the impact would be regressive, falling proportionally harder on poorer families. But the row obscures the broader questions of whether

Britain needs to promote energy conservation, and if it does, whether the trust is the right tool.

Curbing emissions

The government's main argument for energy saving is that the UK committed itself at the 1992 Rio Earth Summit to curbing emissions of carbon dioxide from fossil fuels. The Rio targets are questionable - scientists are uncertain of the threat of global warming - but countries feel that precautions are warranted.

in giving its backing to Rio, the government has not weighed up the costs of cutting emissions against the value of the global benefit. It has tended to imply that saving energy is always worthwhile, whatever the cost. But even if the aim is justified, ministers put too much weight on the trust: they want it to generate a quarter of the savings needed to meet the Rio targets.

Funding aside, the trust was never likely to be up to the task. It lacks the administration to dis-burse £400m a year in parcels of several hundred pounds, let alone to identify which households should benefit.

Sharp price rises

Instead, the more appropriate tool for curbing carbon emissions - though one the government may feel is politically inaccessible - is further sharp energy price rises.

The better argument for the trust's existence is that some household energy conservation measures pay for themselves quickly. The trust says that all of its schemes would cover their costs within five years, but that the public is deterred from adopt-ing these measures by ignorance and by the initial spending needed. It estimates that 90 per cent of households lack at least a quarter of the energy saving measures which it recommen

To the extent that the trust can overcome those barriers, it has a justifiable role, although a smaller one than it now envisages. It also needs to direct its cash towards those who can least afford to pay. But the trust's funds should

come from taxpayers, not from consumers. Energy conservation costs money; the government should not use rhetoric and the regulatory system to usher through a disguised and regres-

described his decision on the renewal of China's privileged trade access to the US market as one of the most critical of his administration. In China itself, the Most Favoured Nation status issue is

regarded as hardly less important. Both the US and Chinese leaderships appear to sense that the rul-ing on MFN renewal due by June 3 will mark something of a watershed in Sino-US relations: that much more is at stake than simply two-way trade running at about Not least of the vexed questions

facing the Clinton administration is how, in the longer term, it might deal with human rights and China. Unless a way is found to cope with the issue within the broader relationship, it will continue to fester, threatening an increasingly impor-tant commercial and strategic part-

While the White House has conducted a high-profile and sometimes agonising debate with itself over MFN renewal, Chinese officials have appeared at one in their determination to secure an extension without making significant concessions to western pressures on human rights. Mr Clinton in grant-ing MFN last year called for "over-all significant improvement" in China's human rights behaviour, including greater respect for the universal declaration on human

But China's appearance of unyielding unity of purpose on MFN tells only part of the story. No less than in the outside world, MFN renewal has encouraged fairly widespread discussion in China about questions such as relations with the west economic liberalisation and political change, and most crucially about the best means of harnessi estern pressures to achieve destrable political reform.

This debate, because of China's lack of open discussion, is furtive. It is certainly not ventilated in the official press, but among scholars, dissidents and even some of the more liberal members of the Communist party these are lively issues and ones that go to the heart of how Chinese society might evolve.

Mr Clinton and his advisers may

not fully appreciate the implications for China's internal development and its relations with the west. But many Chinese intellectuals antipathetic to the Communist regime hope that MFN is granted and moreover that trade and an rights issues are de-linked. They are frankly critical of what they regard as the US use of the blunt trade instrument in its well-meaning efforts to achieve progress on human rights.

Typical of those who hold such rian and television scriptwriter, who lost his job over his involvement in the June 1989 pro-democracy protests and who professes no love for the communist rulers.

"If the world seeks to isolate China, it will only slow down the process of liberalisation," he says. Since the world cannot totally ignore China, it should try to engage it more fully. These may appear naive views

given that the Communist party shows little sign of yielding any ground to its opponents and indeed even harder on dissidents: but it is also true that China is in the middle of a process of economic liberalisation and opening to the outside world unprecedented in its history.

This opening, which differs markedly from past contact with foreign influences in that it has not been forced on China, is introducing western ideas and values to a receptive audience among an urban elite, an increasing number of whom have travelled and lived abroad.

Notions of individual rights, democracy and basic freedoms which are taken for granted in the west have tremendous appeal for younger Chinese intellectuals, but inevitably this embrace of western ideas leads to conflict with an older generation of scholars who believe that Confucian ideals of filial obedience and respect for authority

The debate on renewal of China's MFN status has sparked a covert discussion about political reform, says Tony Walker

# Wrong attitude to human rights



With the fifth anniversary of the Tiananmen square massacre due next week, premier Li Peng (top left) is determined to maintain stability, while dissident Wei Jingsheng (right) wants to increase pressure for reform

Yang Dongping, a researcher at the Beijing Polytechnic and commentator on changes in Chinese society, says that both sides of the debate look to Singapore, South Korea and Taiwan to prove their point. The younger generation attributes the success of these southeast Asian tigers to market economics and relative democratic freedoms, while older scholars choose to believe that Confucianism has underpinned their advancemen Where the views of the two sides converge is on the pace of desirable change in China to avoid what an

Both the US and Chinese leaderships sense that the ruling on Mrn renewai will mark a watershed in Sino-US relations

albeit thin veneer of politically literate Chinese fear most: chaos. "Most people, including the younger gen-eration, understand it will take more than a day to adapt western ideas and values," says Mr Yang. This ill-defined majority among the politically aware would in turn part company with hard-core dissi-dents such as Wei Jingsheng, the pro-democracy activist recently letained for questioning in connection with unspecified "new crimes".

Mr Wei believes, according to his friends, in "making haste" in pursuit of political change. He also favours, as he made clear in a con-

versation early this year with an

official US human rights envoy, in continued and even increased western pressure on China to bring

about such change. In his contacts with Mr John Shattuck, the US assistant secretary of state for human rights. Mr Wei was committing what in the eyes of the regime was a virtually unpardonable sin known as li tong waiguo, literally maintaining illicit relations with a foreign country, or to employ the colloquial western escription: washing one's dirty

Other leaders of the 1989 protests such as Liu Xiaobo, the philosopher and writer, also advocate continued western pressure on questions such as MFN, though Mr Liu is in favour of renewal. "Without pressure from the international community." he observes, "the Chinese government of dissidents]," he says.

Among international human rights activists, who are frustrated by what they perceive as the Clinton administration's cynical handling of the MFN issue and a drift away from sanctions, a similar view prevails. Robin Munro of the Human Rights Watch/Asia believes that "pressure is the only thing that works" when it comes to forcing the Chinese to recognise western con-

cerns over human rights. Mr Munro, whose organisation compiles the most comprehensive dossier of China's human rights transgressions, dismisses what he describes as a "mantra" argument that economic change will inevitably spawn political reform. This is a pious hope," he says. "It does not connect with reality.

In contrast, even those critics

with the gloomiest perspective would concede that profound change is afoot, although they would differ on where it is leading. While there has been a significant improvement in Chinese living standards in many areas, the country's rulers continue to discourage ughts of political liberalisation.

The historian Mr Cui has no doubt that quite apart from impres-sive material advances, a more important change is that of the "Chinese citizens have emerged from being slaves of the dark ages to citizens with some modern thoughts, and this should

Many intellectuals antipathetic to the regime hope that MIFN is granted and that trade and human rights are de-linked.

be the springboard for greater change in the future," he says. He cites by way of example of changes afoot, the Communist party decision to embrace what it describes as a "socialist market economy". "In reality the word 'socialist' does not mean anything," Mr Cui observes. "A market economy is a market economy. As long as you allow the market to exist this will produce changes of ownership and interest that will eventually lead to political diversifica-

This latter development is one that disturbs China's communist rulers. They understand that hav-

ing embarked on a far-reaching pro gramme of economic reform they are riding a tiger whose behaviour will be far from predictable, and that economic and social change is,

But the leadership also appreciates that as far as economic reform is concerned there is no turning back without risking the fate that has befallen the Communist party of the former Soviet Union which falled to adapt to change and paid

the price.
Chinese officials are fond of the bicycle metaphor when describing China's current circumstances: if you stop pedalling, they say, you will fall over. This in turn raises the question of whether China's leaders are pedalling fast enough to cope with the demands of a restive population at a time of rapid economic and social change?

These worries about the unknown - China in its economic reform has entered uncharted waters - are in turn prompting a re-emphasis on political stability, a crackdown on dissent such as the recent arrest of minent dissident Wei Jingsbe and restrictions on the media's ability to ventilate conflicting political

Since the Communist party's policymaking central committee approved an adventurous package economic reforms last November, China's leaders, including premier Li Peng, have laid heavy emphasis on the need to maintain stability as the fifth anniversary of the June Tiananmen massacre looms. They have sought this while navigating their way through a testing phase involving a painful rationalisation of overmanned and loss-making state enterprises.

n this difficult period Beijing is grappling with twin threats: workers laid off from state industries, and a peasantry - surplus rural labour numbers between 100m and 200m made anxious and angry by a widening gap between rich and poor,

country and city.
Compared with these challenge dissident activity, while it might be eye-catching in the west, is hardly the problem that looms largest in Beijing's concerns. Among China's rulers there is always the residual fear that dissidents will make common cause with disaffected elements in the cities and countryside as the Communist revolutionaries

did in the 1920s.

Permeating Chinese official concerns at almost all levels at present is also the failing health of senior eader Deng Xiaoping and worldes about a potentially difficult transition to a new generation of leaders. Preparation for an uncertain future without Deng is one of the factors prompting the present crackdown on dissent by a nervous leadership.

These uncertain times present challenges as well as opportunities for the west in the management of its fractious relationship with a modernising China. The Clinton administration because of its growing economic and strategic relationship with China is in a unique position to influence developments, but constructive engagement will not be easy and conflict over human rights issues is certain to persist.

The west's patience is certain to be tested not only over human as trade liberalisation, copyright infringements and disagreement over arms sales. But for the US. there would seem to be little alternative to seeking a more predictable relationship with China - one that does not become hostage to the annual politicking involved in MFN

While the US is poised to extend China's priviledged trade access to the American market for another year, it will be doing so in the knowledge that Beijing has hardly fulfilled requirements laid down by President Clinton for improvements in human rights. China will have won this round but what is important for the west, and the US in particular, is that it seeks other avenues in future that are not so potentially disruptive to the broader commercial relationship.

# OBSERVER

### **Back** into the cold Investment bankers at leading Eurobond houses await the return

of Karl Nars with some trepidation. Finland's head of treasury management has been on a three-year secondment to the

EBRD, but is due back at his desk next month. Nicknamed "Basis-Point Billy", his talent for driving a hard bargain is not easily

However, Finland was blessed with a triple-A foreign currency credit rating in those days, so syndicate managers had little choice but to suffer his tough market tactics, his curt telephone manner and his endless

name-dropping.

During his absence, the country has lost one of its three As, and investor appetite for its paper is correspondingly less keen. At the same time, his easy-going deputy, Veikko Kantola, is reckoned to have made a good fist of a difficult job and to have won over syndicate managers by distributing busines fairly. Surely Basis Point Billy isn't going to have to reinvent himself as Percentage Point Paul?

Arid patch

Horror of horrors. Who was that lunking in the flower beds at the Chelsea Flower Show when Graham

Hearne's Enterprise Oil hosted its annual dinner for the great and the good on Monday night? Step forward Rudolph Agnew, the new chairman of Lasmo, the struggling oil company which is under attack from Enterprise. Apparently, both chairmen did bump into each other but Ohserver

is assured that the only thing they

Taken away

perennial . . . the weather.

talked about was that hardy

Looks like the owners of four of London's trendiest Chinese meditating to notice that their holding company was levitating somewhere below solvency.

Blaidwood, which owns Now &
Zen, Zen W3, Zen Central and Zen

Chelsea, has gone into receivership this week because it cannot service loans unrelated to its food outlets. The good news is that the receivers believe the eateries in question remain an appetising target for prospective purchasers.

Dust to dust

■ Powell Duffryn's interest in bidding for British Coal's South Wales operations has the kind of historic ring that would surround, for example, attempts to rehabilitate descendants of the tears in Russia.

After all, Powell Duffryn was



Tm boycotting whalement

the biggest British coal company controlling more than 60 pits and employing more than 32,000 miners before the industry was nationalised in 1946. The company was detested, not least for its decision to "encourage" miners to dig bigger lumps of coal by equipping them with tools resembling pitchforks rather than

Like Russia's monarchists though, the company has durable roots. About 150 years ago, its founder, Thomas Powell, introduced the first locomotives to the Welsh coalfields and founded a coal-shipping business which, to this day, is one of its main

Its influence persisted even after nationalisation - the National Coal Board's first chairman was Lord Hyndley, the company's former managing director, and another PD man was the NCB's first

director for marketing. Subsequently, it formed a joint international mining consultancy with the Coal Board and even opened a travel agency which served the Coal Board's staff. There will be those in south Wales who will view its return with as much enthusiasm as the Russian seris would welcome a tearist revival.

Codswollop

■ What can have got into their Lordships? The Earl of Longford, the former Labour cabinet minister, was yesterday complimenting Earl Ferrers, the home office minister, on his ability to preach "just as acceptably whatever message h is required to deliver, even if a subsequent message contradicts an earlier one".

Ferrers replied that receiving kind words from Longford was "rather like shaking hands with a fish; it slides all over the place and one does not know whether one has hold of the head or the

Tony's scoop ■ Not many media tycoons would turn to one of their competitors when looking for a non-executive director. But then Tony Greilly, owner of 80 per cent of the erish Press, is not yet playing in the first division – which may explain why he has added Ben Bradlee, the legendary editor of the Washington Post, to the board of his

Independent Newspapers.
O'Reilly, who sat on the Washington Post board until very recently, is one of those people who think that the Post is the greatest paper in the world. Adding the Post's 72-year-old vicepresident at large to his board ought to give him a bit more credibility with the hacks - if not with fellow newspaper proprietor Conrad Black, who has been quoted as saying that O'Reilly can "schmooze his way with the bankers, but there's an element of horse feathers".

Finite

 Patient souls awaiting that most elusive event in the City calendar, the flotation of 3i, sustained a near mortal blow yesterday in the shape of a letter from Barings. With admirable foresight, 3i's financial advisers are giving advance warning of a briefing on the pathfinder prospectus - for Friday May 27 2094

Just in case anyone thought that was a misprint, the letter goes on to reveal that the annual results for the year ended March 31 2094 will also be treated at the meeting

# FINANCIAL TIMES

Wednesday May 25 1994



Ukraine leader accuses Yeltsin of fomenting separatist tensions

# Kravchuk vents fury over Crimea

By Jill Barshay in Kiev and John Lloyd in Moscow

Mr Leonid Kravchuk, Ukraine's president, yesterday lashed out at his Russian counterpart, Mr Boris Yeltsin, accusing him of fuelling separatist tensions in

"A president can only issue warnings to his own government bodies and ministers and not to the presidents of other countries," Mr Kravchuk said, condemning Mr Yeltsinin an address to military veterans in Klev.

He blamed Mr Yeltsin's advisers for aggravating tension and accused the Russian media of spreading "rabid and dishonest" information about Crimea, where the local parliament has restored a 1992 constitution - denounced

**Privatisation in** 

"This is a serious question because we do not accept state level attacks on neighbours with whom we want long-term

friendly and equal relations, not just for a single day," he said. Mr Kravchuk adopted a more eaceful stance in a meeting with Mr Douglas Hurd, UK foreign secretary. "We have no intention of using force. I'd like to stress that," he told Mr Hurd, adding that he hoped foreign support for Ukraine within its present bor-

ders would continue. The Kiev parliament has issued a Monday deadline for Crimea to rescind its constitution. There has been increased military activity on the peninsula.

Simultaneous negotiations in Moscow and Kiev have failed to

talks with Crimean politicians concluded unsuccessfully yesterday. Crimean MPs refused to withdraw their assertive constitution, but did agree to establish joint commissions with Ukraine for further discussions on issues

such as economic policy.
In Moscow talks involving the Russian, Crimean and Ukrainian prime ministers were said last night to have produced an agree-ment on the future of the Black Sea Fleet, based at the Crimean port of Sevastopol. The prime ministers have agreed to base the Russian and Ukrainian fleets in

separate ports.
The official news agency TASS said "It is expected that in the final document precise conditions will be laid down for the division of the infrastructure of the Black Sea Fleet, and also for the issue of the bases for the national

Unconfirmed reports from the meeting suggest there is agree-ment in principle that the Russian share of the fleet will remain in its base of Sevastopol - on condition that it remains a Ukrainian city.

Ukraine's foreign minister, Mr Anatoly Zlenko, is eager to seek support for his country's position from the United Nations and other multilateral western organ-

Britain, the US and Germany have expressed support for Ukraine's current borders, but Mr Zlenko is pressing for a "broader statement" that would show that the international community shows a clear understanding of "the territorial integ-

### Britain announces **Europe could cost** measures to boost over 800,000 jobs competitive edge

Editor, in London

Privatisation in Europe could cost more than 800,000 jobs by the end of 1998 as previously sheltered nationalised industries face up to tougher competition, a joint study by six European economic research institutes warns

The Ereco network of research institutes says that more than 120 commonies in the European Union and the European Free Trade Area, employing more than 3.5m people and with annual sales of Ecu400bn (\$464bn), are candidates for privatisation. Ereco's forecast suggests more than one in five of the present labour force in these compa-

nies will lose their jobs. The expected job losses in the period from 1992 to 1998 are concentrated in France, where 290,000 are expected to go, Italy The heaviest concentration of labour shedding is expected in the telecommunications sector, where an estimated 268,000 jobs will be lost, followed by energy (250,000) and transport (77,000).

The Ereco estimates are based on Britain's experience of privatisation and subsequent corporate restructuring. Five UK privatised industries – British Telecom, British Gas, British Airways, British Steel and the electricity supply companies - shed more

The Ereco report comments: The scope of the new privatisation programmes across the whole of Europe in the 1990s

threatens to dwarf this in its

employment impact."

It predicts that more than 1.1m jobs could be lost if restructuring is especially severe. Much will depend on how far governments press for deregulation and market liberalisation in the telecoms and energy sectors.

But "perhaps only 500,000 jobs will be shed" if output growth turns out to be particularly strong in the newly privatised industries or if governments take action to prevent the full employment implications of privatisa-

The report warns, however, that mounting competition and the reduced opportunity for states to intervene to protect national champions mean that about 800,000, are unlikely to be postponed for long.

Ereco expects privatisation in Europe to become a big political

Ereco members are Cambridge Econometrics of the UK; Ifo Institut für Wirtschaftsforschung, Germany; BIPE Consell, France; Prometeia, Italy; NEI, the Netherlands; and Wife of Austria.

Europe in 1998, available in UK from Cambridge Econometrics, Tel (0223) 460760, fax (0223) 464378.

By Peter Norman and Roland Rudd in London

The UK government yesterday launched its long-awaited white paper on boosting Britain's competitiveness with a promise to raise standards of vocational education and training and provide a better climate for business.

The document, presented with much razzmatazz by Mr Michael Heseltine, trade and industry secretary, contained a multitude of initiatives on employment, management, communications and infrastructure, innovation and export promotion.

However, the document admits that many of the measures outlined were existing ideas that had been repackaged and brought together to constitute a

Mr Heseltine said it contained 61 new proposals. He said the proposals would not lead to any lic expenditure, in spite of the government's intention to provide an extra £300m (\$450m) over the three years to 1997-98 for edu-

cation and training.
In another initiative, Mr John MacGregor, transport secretary, announced proposals to privatise the UK's air traffic control system. National Air Traffic Services may be floated on the stock exchange, becoming a private sector contractor to the Civil Aviation Authority. Mr Robin Cook, trade spokes

man for the opposition Labour party, said the proposals were an admission of Britain's competitiveness problem. He added: "This is a bankrupt

statement from a government on the verge of liquidation." The document said Britain has

"an enormous task" correcting more than 100 years of relative economic decline.

Mr Kenneth Clarke, chancellor of the exchequer, said he would be looking at how far UK companies had achieved the right balance in paying out a greater proportion of their profits in dividends than continental com-

However, he dismissed sugges tions that he was envious of German industry's long-term approach to investment. "Germany has lost its competitive edge against British industry" he

The broad coverage of the and Industry Department's view that there is no single cause or no small number of causes for the UK's competitiveness prob-

In focusing on many facets of the economy, the white paper is intended to provide ministers with a check list to judge future progress towards making government policy more friendly to business in an increasingly competitive world economy.

Editorial Comment, Page 15

### THE LEX COLUMN

# Full marks for M&S

It has become a stock market tradition to greet Marks & Spencer's full year results by marking down its shares. Last year worries about the company's annual pay award were behind the fall. While M&S has delivered on its promise that higher pay would be earned through productivity gains, vesterday's figures contained an unexpected £16m pension charge. Since that amounts to 2 per cent of profits and is likely to be repeated, it could be argued that the 3 per cent fall in the shares yesterday is a rational response. Yet M&S's management has little control over the pension charge. In areas which matter there is no reason for disappointment.

Turnover growth in the UK of 9 per cent over the full year - and rather more in the second half - is ample evidence that the "outstanding value" campaign has got the top line moving again. Market share has been increased at the right point in the cycle, without giving anything away in terms of margin. Rising raw materials costs may squeeze margins this year, but productivity gains leave M&S well placed to cope. Doubters who predicted that its food business would be ravaged by price competition from the supermarket giants have also been firmly rebutted.

If M&S has a problem - other than the irritation of another poor performance in Canada - it is deciding how to invest its cash flow. After the chastening experience with Brooks Brothers an acquisition looks unlikely. The financial services business can support itself and overseas capital spending of 155m is not environ.

M&S accumulating cash. A credible solution on that score would reinforce the group's formidable momentum.

### Germany

The Bundesbank always has an excuse for the explosion in M3 money supply. This time it is the particularly ngenious one that broad money is being swollen by the size of the central bank's own profits. But, after April's annualised increase of 15.8 per cent, it will take a miracle for the 1994 target to be met. The aggregate would have to shrink by DM5bn between now and the end of the year to hit even the top of the target

By July at the latest the bank must confront this reality. Then its council is scheduled to review progress towards meeting this year's target. It the overshoot, suspend the target tem- will also need to show that the group's which is more than twice covered.

FT-SE Index: 3089.1 (-19.3) Marks and Spencer Share price relative to the General Retailers Sector

1988 89 90 91 92 93 94

porarily, scrap it altogether, rebase it to a different period that excludes the tax-related inflows at the end of last year, choose another aggregate on which to focus, or raise the target ceiling. None of these, however, will restore the Bundesbank's flagging credibility with the bond market.

Perhaps it would have been different if the bank had not itself made such a fetish of the M3 target. One of its hopes at the time of the last rate cut was that lower short term rates would encourage investors to move further out along the yield curve. There is little evidence of this so far, despite the sharp steepening of the curve since the start of the year. The worry spreading outward from the US is one factor. But the Bundesbank's inability to get a grip on the money supply is also likely to hold Germany's bond market back, especially now there is a whiff of economic recovery in the air.

### Thorn EMI

There may be some value in combining a music business with a book publisher. But Thorn RMI will have to work hard to convince investors of the benefits if it does decide to acquire a publisher. There are obviously similarities between music and books. They both involve handling creative talent and have similar distribution systems. What is more, several of the other music majors - Warner, MCA and Bertelsmann - are also in books.

But none of this amounts to a compelling case. Thorn will need to show not merely that book and music distribution systems are similar but that them could cut costs. It

skills in managing intellectual prop erty can be transferred from one are to the other. Otherwise, shareholder will be worried that the group's resources could be squandere

The sums involved could be large. One indication is that Thorn would be happy for interest cover, currently io, to fall to three or four. To get to such a level, net debt would have to rise by 2500m or more. Before Thorn embarked on a big publishing acquisi-tion, investors would probably also want to see earnings in the existing business moving ahead. The 3.4 per cent increase in adjusted earnings per share in the last financial year was hardly much to crow about

Meanwhile, a demerger of the music and rental businesses inches forward The rechristening of the rental side as the Thorn Group is a step in that direction. But chairman Sir Colin Southeate thinks a split cannot take place until the troubled defence interests are sold. Given that these have been on the block since 1989, a quick disposal cannot be guaranteed.

BET's management claims to have nursed the company back to corporate health, but it is a shadow of its former self. Since 1990 shareholders' funds have halved to £260m despite a £200m rescue rights issue, the dividend has fallen by 75 per cent and turnover has fallen by a quarter. Profits have more than halved, notwithstanding last year's recovery. Admittedly the group has net cash on its balance sheet an the focus has sharpened to four basic business areas. But Mr John Clark, the chief executive who masterminde the surgery, must now put some flesh back on the bones.

It will be a daunting task. Though BET has managed 14.7 per cent margins in its textile cleaning services margins on other activities such as contract cleaning and security personnel services are slow to recover. Plant hire, which consumes more than its fair share of capital, looks a particular

Nor does the newly sanitised balance sheet offer much scope for funding acquisitions with cash, especially since capital spending is at last being permitted to increase. Given the problems it faced at the outset, the management may be forgiven for some sense of satisfaction. Yet its optimism must be tempered by the board's deci-

# IBM moves all advertising to

Continued from Page 1

£54.4m for the year ended December 31 1993, up from £7.8m the previous vear performance, Mr Martin Sorrell,

**Europe today** 

Five-day forecast

Germany and the Alps will have showers.

warm and rather sunny. From Saturday,

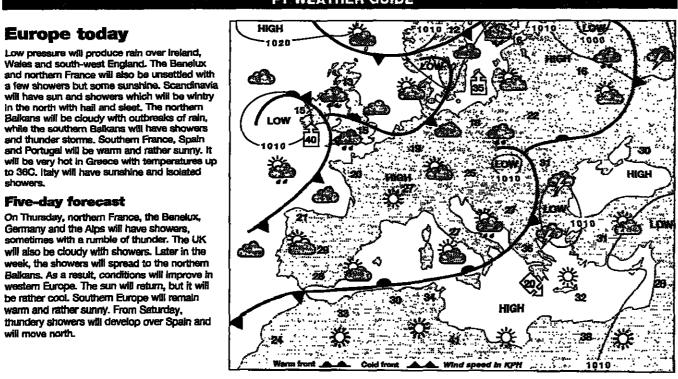
Low pressure will produce rain over ireland,

chief executive, was cautious about the forecast for this year, saying that recovery for the industry was "still unstable and uncertain". The group's other main advertising network is J. Walter Thompson. WPP shares

gained 8p last night to close at 126p. O&M, which has among its other clients American Express, Ford and Unilever, will also become responsible for a substantial proportion of IBM's direct

the agency would help "deliver clear, consistent messages, in the most efficient way possible". Advertising agencies which will lose out because of the consolidation include Lintas, DDB Needham, and McCann-Erickson.

### FT WEATHER GUIDE



TODAY'S TEMPERATURES

will move north.

Latest technology in flying: the A340 Lufthansa

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Hill Samuel Bank Limited - 100 Wood Street - London EC2P 2AJ A member of the Securities & Futures Authority · A member of the TSB Group Wednesday May 25 1994

he people of Tennessee spend much of the time comparing their state with other states or cities of the South. "Not as had as Mississippi or Louislana," you hear of the educational system. Behind Atlanta, but ahead of Charlette," someone says of Nashville.

Perhaps it isn't surprising. A land-locked state which shares its borders with eight others, Tennessee sits squarely in the middle of the South. It looks like a fiction created by map makers; a thin wedge cut out of the underbelly of the US which extends between two distant natural borders - the Mississippi river to the west, the Appalachian mountains to the east. What can there be that unites this disparate place?

But there is another reason for the comparisons, the constant assessment and reassessment of how well Tennessee is doing. The new middle classes in Tennessee's cities are searching for an identity.

tries such as healthcare or distribution. Many of the managers who run these new industries have moved to the state from the north-east of the country, from the nation's rust belt, or from some far-away country. Tennessee has been spectacularly successful in attracting overseas companies in recent years, particularly. from Japan and the UK.

Mr Bob Margo of Vanderbilt University in Nashville calls it the end of regional economic identities" in the US. The transformation has been

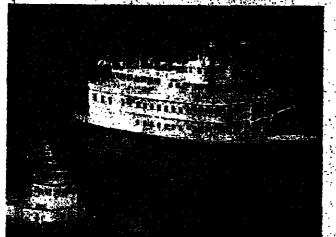
striking. A poverty-stricken, largely rural state has clawed its way up from the bottom of the pile to become, in economic terms, one of the more successful in the "New South." A decade ago, Tennessee

ranked 45th out of 50 US states in terms of per capita income. Now, it is 35th A recent target set by a new coalition between business and government agen-Tomorrow, is to reach parity with the national average

searching for an identity.
Once, the state took its identity from the land, the cotton fields of the the Mississippi delta, for example, or the wooded hills of the cest.

The importance of cotton ton and the textile businesses which it supported has receded. Tennessee has suffered the same rural depopulation as much of the US.

Many of the new jobs are in manufacturing plants, such as carmaking, or service indus.





# Search for a new identity

A poverty-stricken state has clawed its way up to become one of the more successful in the "New South." Richard Waters reports

poration for Enterprise Devel-

By the Corporation's mea-

sure of income distribu-

tion - comparing the incomes

of the most wealthy fifth of the

state's population with those of "

the poorest - Tennessee ranks

Also, it retains a regressive

taxation system, with a hefty

sales tax and no tax on earned

income. Efforts to introduce a

state lottery - a move in line

45th in the country.

nomic vitality - thanks to a diverse economy, strong inward investment in manufacturing and the competitiveness

of its existing businesses. Analyses such as these usually put Tennessee ahead of immediate neighbours Mississippi, Louisiana, Alabama and Arkansas, as well as more distant Southern rivals such as Florida. But the state's econamic growth struggles to be compared with Georgia, North Carolina and Virginia. While these comparisons are

encouraging, others are less flattering. In particular, Tennessee suffers from a long-standing underinvestment in its education system, which ranks at least as bad as its Southern neighbours. The state comes 41st among US states in its high school gradu-ation rate, and a lowly 47th in terms of the number of heads of households who have had at least 12 years of education.

Also, Tennesseans have done little to spread their increasing wealth across the population as a whole. "Where it [the state] really scores poorly is equity there is a great with other states, and one

disparity between which would raise an estiurban and rural, and between mated \$100m a year - have the rich and poor," says Mr Brian Dabson, head of the Corfallen foul of Tenn disapproval of all gambling.

This is, after all, the heart of the Bible Belt. Much of the poverty that remains is to be found in the countryside. The growth that has come to the state's biggest cities - Nashville, Memphis, Chattanooga and Knoxville - has largely failed to spread into other areas. "We did very well in the 1980s but it

was concentrated in urban

areas. Rural areas have suf-

fered. savs Mr John

State University's centre for business and economic The state administration of

Governor Ned McWherter, who this years completes two terms in office; has made efforts to right the balance. Mr McWherter, a Democrat who likes to relate how he was born on the kitchen table of a farm in the north-west of the state. has put rural development high on his agenda.

An infrastructure programme has added 1,000 miles of new roads since Mr McWherter took office. linking Gnuschke, head of Memphis rural areas with the state's

highway system. Under a new healthcare scheme, Tennessee has this year extended a degree of medical cover to 400,000 lowincome people who did not previously qualify. And spending on education has been lifted, with a redirection of resources towards poorer areas.

Within one or two years. funding will be equalised within one or two per cent for every girl and boy across Tennessee," Mr McWherter says.

The question is not whether the administration has targeted the right areas for development, but rather whether it has done enough. Tennessee continues to promote itself as an accommodating home for business, with lower wages than the national average, a more conducive tax regime and fewer trades union members. It is a message which has brought companies to the state but the greater prosperity that has resulted has failed to trickle down sufficiently to alleviate some deep-seated social problems.

"Think of it as another country," says Mr Margo. "It has come a long way from a very, very poor base, and it is continuing to converge. But the last few yards will be the hard-est: they involve the convergence of attitudes.

Meanwhile, cities such as Nashville and, to a lesser extent, Memphis, are discovering a new sense of confidence as important centres in their own right. Memphis, on the far south-eastern tip of the state, is frequently referred to as "the biggest city in Missis-sippl." It has more in common with the broad flat region that spans the Mississippi delta than the hilly central or eastern regions of Tennessee.

Music has brought national recognition to both Nashville, centre of the country music industry, and Memphis, home of the blues. But members of their growing middle-class populations, many of them from outside the state, crave other symbols of their success.

The search for a local identity has found its most obvious outlet in the pursuit of a big league sports team. For these emerging cities, a hig sports franchise would bring status and exposure nationally, allowing them to stand their ground against the capitals of neighbouring North Carolina and Georgia.

"We want to be like Atlanta - we want a team," says Mr Gnuschke. "We're desperate for recognition and acceptance in a national network of successful cities. We're struggling

to keep pace."

Everywhere you go, the talk is of bringing a hig league sports team to Tennessee. Memphis failed in its attempt to win a football franchise last year, while Nashville is cur-rently in pursuit of both ice hockey and basketball teams. According to Mr Dick Evans, chief operating officer of Gaylord, the entertainment group:

"This community is starving for professional sports. It is the largest market in the starting without a franchise."

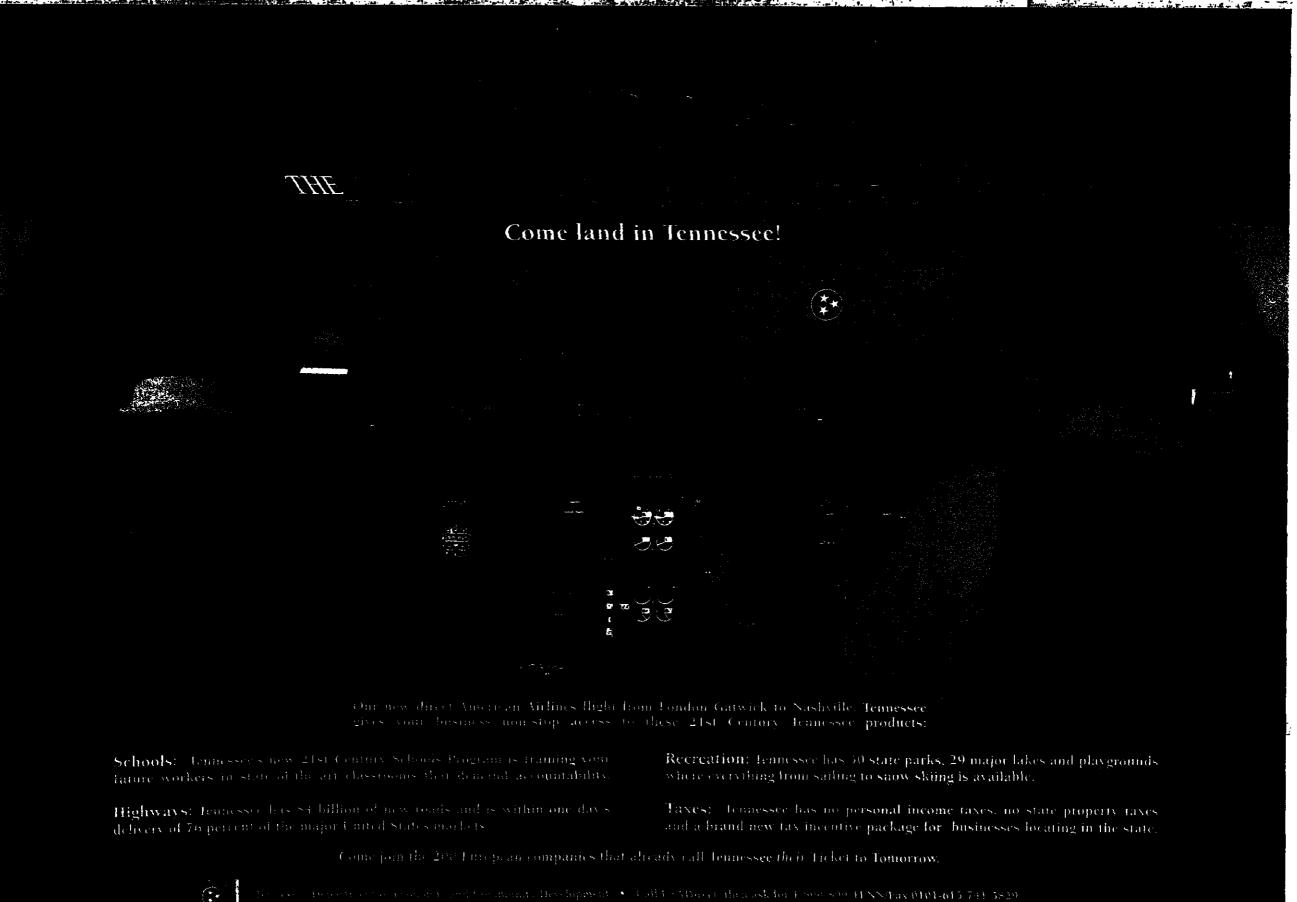
Mr Evans, a former head of New York city's Madison Square Garden, is bidding to bring teams to play in a new 20.000-seat arena under construction in downtown Nashville. It may not sound much but for Tennesseans, success would help reinforce the claim that they have finally arrived on the national stage.

### IN THIS SURVEY

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Editorial production: Phil Sanders



over a North Cath Floor C Nashe by Tennesses 1,29 ber 467 C The Lab Parsons

take years to have an effect.

In the meantime, the quality

of the local workforce remains

one of the main concerns of

employers in the region. A

comment by Mr Lewis Nolan of

Schering Plough's bealthcare

division, located in Memphis,

is typical: The education sys-

tem "needs improvement - we

have to do a good deal of reme-

There are other, more spe-

dial education here," he says.

cific challenges. First, Tennes-

see's economy could be more

vulnerable than the US as a

whole to a rise in the value of

the dollar. According to Mr

Gonzalez of the TVA, 14.3 per

cent of the area's jobs are in

industries which are vulnera-

ble to import penetra-

pared with 5.6 per cent in the

Second, both east and west

Tennessee face local threats.

Each has its share of poor

rural counties, for example,

and each has suffered from

being far removed from the

tion - such as textiles - com-

nation as a whole.

- and the continuing benefits of investment from outside the state - helped Tennessee to shrug off the nation's shallow recession in the early 1990s. The same factors are now propelling steady economic growth at a rate consistently above the national

average, in turn supporting a

gradual rise in state-wide liv-

ing standards towards the US

broad-based economy

During 1993, while the US economy as a whole grew at 2.9 per cent, the Tennessee valley region - covering Tennessee and some rural counties in six neighbouring states - advanced 6.4 per cent, according to Mr Juan Gonzalez, a senior economist for the Tennessee

Valley Authority. itself, the number of jobs rose about 4 per cent during the year, while job growth in the country as a whole reached only 3 per cent. The state's unemployment rate over the same period fell from 6 per cent to about 5.5 per cent, while the national jobless rate dropped from 7 per cent to 6.5 per cent. Tennessee's unemployment rate has remained below the US rate for the past

This steady growth owes

food: all you can get for \$8."

chief executive of the Baptist

Memorial Hospital in Memphis,

sums up a familiar problem:

despite soaring costs.

Americans' expectations of

healthcare have not moder-

ated, imposing a drain on those

who foot the bill - among them

left unchecked, spiralling

healthcare costs could wreck

the state's finances. Through

the Medicaid system, it pro-

vided healthcare to 1m people

last year. Unlike other states,

though, it has opted for radical

and sweeping reforms in an

attempt both to extend cover-

age of medical care and to

bring down its cost. The exper-

nessee is no exception. If

state governments.

There is steady economic growth at a rate consistently above the national average, writes Richard Waters

# Economy is maintaining its momentum

much to the state's success since the early 1980s in positioning itself as an attractive manufacturing base. New car plants operated by Nissan - which began production in 1983 - and General Motors' Saturn division - 1990 - and the car parts suppliers attracted to the state by these facilities, have underpinned the growth. The upturn in the

state's overall economic performance. Even though Tennessee has failed to win recent "trophy" facilities – a BMW plant, being built in South Carolina, and Mercedes-Benz, in Alabama - its parts suppliers should still benefit from the strengthening of the car industry in the Southern states. Now, about 23

US vehicle industry last year

had much to do with the

compared with a US average of The influx of new jobs came at a vital time. The recession

per cent of Tennessee's jobs

come from manufacturing,

one out of every six of its goods-producing jobs, mostly versity. bureau at Memphis State Unislump of the late 1980s, though burting Nashville more than in the textile and leather industries.

Those jobs have never returned: employment in textile and related industries has continued to fall, dropping another 15,000 in the past five years to about 85,000 now.

But while Tennessee's manufacturing sector has bucked the national norm, the real job growth of the past decade has come - as it has in other states from services. And most of those service jobs have come in metropolitan, rather than miral areas

Both Nashville and Memphis, for example, have strong healthcare industries. Nashville was home to the largest private US hospital group, HCA, until the company was taken over by Columbia last

"Clearly, healthcare has been part of the success of the urban area," says Mr John Gnuschke, director of the business and economic research

Memphis, for its part, has developed into an important distribution centre. Although it has failed to match the explosive development of Nashville in the past two or three years, it has experienced

has a thriving construction "slow steady growth, associsector and has regained a As wage levels have risen, Tennessee has begun to turn its sights to better-quality jobs - and in the process discovered that its skills base may

not be adequate

ated with slow, steady populasays Mr tion growth,' Gnuschke. Mr John Kelley, president of First Tennesse Bank, reports "moderate growth - but with it has come stability, which isn't all bad." Nashville, meanwhile, has benefited from playing host to both the state government and the country music industry, as well as a disparate range of

service and manufacturing

industries. The property US

strong self-confidence, buoved by the growing popularity of country music.

other urban centres in the

state, was not as devastating

as that experienced by many

other US cities - nor was the

over-building as extreme. As a

result, Nashville once again

The advantages that have stood the state in good stead over the past decade may not be sufficient on their own to sustain the momentum. The benefits of growth - higher personal incomes, for example - are undermining one of the traditional arguments for basing business in the state: a

By the end of 1992, the average hourly wage in the state was \$10.12, compared with a US level of \$11.45. The attraction to manufacturers of non-unionised labour may also be less than is commonly perceived: about 17.5 per cent of workers in manufacturing jobs in the state are unionised, compared with 21 per cent for the country as a whole.

"Cheap labour is only any good (at attracting jobs) if it is really cheap," says Mr Bob Margo, an economics professor at Vanderbilt University in

As wage levels have risen,

Tennessee has begun to turn its sights to better-quality jobs - and in the process discovered that its skills have may not be adequate. "What we have to do to get competitive is improve our education." says Governor Ned McWherter, Like other Southern states, its public educational system is straining under years of under-investment. A recently launched programme to improve standards, perceived centre of state life, in

in the eastern part of the state, the Department of Energy's Oak Ridge facility, which employs 16,000, could shrink fast in the years ahead as its budget is cut back. Efforts are under way to foster new hightechnology industries in the area, using the extensive skills of Oak Ridge.

"The potential is very great and the downside (from lost jobs | could be very bad," says Mr Richard Riebling, the state's commissioner for economic development.

Memphis, meanwhile, faces its own challenge from the south: the advent of river-boat gambling in nearby Tunica county Mississippi With Tennessee's ban on gambling unlikely to be reversed in the near future, Tunica will become a powerful draw for leisure dollars that were previously spent in Memphis.

Memphis, like many other IIS urban centres, is also begin. ning to feel the pinch from spending cuts in healthcare: the Baptist Memorial Hospital the largest in the area, has cut 1.000 lobs in the past year and a half, and has some "pretty significant cost reductions in mind," says Mr Stephen Reynolds, the hospital's president.

Richard Waters finds that healthcare costs threaten state finances "Americans want their healthcare like they want their

# Radical reforms under way

ity of Tennessee. It was taking away [resources] from education and infrastructure."

In 1987, the Medicaid system set the state back \$700m and covered 400,000 people - a cost of \$1,750 a head. By last year. the cost had risen to \$3bn, and the number of people covered to 1m - or \$3,000 for every person covered. Over the same period, the proportion of Medicaid spending met by the state, as opposed to the federal, government, remained essentially unchanged.

The state's first attempt to iment could provide an early pointer to the sort of shake-up deal with this rising cost was that may come for the US as a to impose a tax on providers of whole from the Clinton health healthcare - largely hospitals. This brought in \$500m last year, but hurt hospitals in rural areas in particular. Last year, the state acted to

increases in Medicaid every year - no one can sustain that in a responsible government break the cycle of ever-higher year after year," says Governor Ned McWherter. "It threatened taxes to match higher spending. Mr David Manning, the

state's director of finance and administration, says: "No tax system could keep up with the costs." Instead of using its power to tax, the state chose to apply its influence another way - through its role as a big buyer of healthcare services. "Governments don't tend to use their purchasing power enough," says Mr Manning.

Depending upon your point of view, the result - a scheme known as TennCare - has either unleashed market forces on the healthcare market in Tennessee, or has brought state-mandated cost-containment of the most direct nature. There is no surprise about

which line the state's administration takes. "My intent in the reform was to put the healthcare providers out in the free market," says Mr McWherter. "They are not accustomed to

The response from physi-

cians and hospitals has been equally predictable. "We concur with managed competition - but not with managed cost." says Mr Stephen Reynolds, president of the Baptist Memorial Hospital.

Under the new scheme, the state has set a flat annual capitation level of \$1,600 for each individual covered - that is, the amount it has set for providing care to each person. The organisations which provide care don't receive the \$1,600, though - the actual amount being paid is about \$1,200. The difference, says the state. reflects the taxes which providers no longer bave to pay.

This is much less than the \$3,000-a-person average cost of care last year. But the new scheme does not pay for long-term and nursing home care, which remains in Medicaid. This accounted for \$700m of the last year's \$3bn of spend-

capitation level by reference to a similar scheme it has run for state employees for several

Under TennCare, the local Blue Cross-Blue Shield organisation and a number of private managed care organisations have competed to sign up people covered by the scheme. They receive cash for each person they sign up, and are responsible for buying healthcare from physicians, hospitals and others. Some managed care groups retain all of the financial risk - others share it with the healthcare providers.

The imposition of a cost ceiling has been accompanied by an extension of the scheme to as many as 400,000 people. These are people on low earnings who have not fallen into the Medicaid net before. So far, about 250,000 of these people have signed up.

The extension of coverage has agitated hospitals in the state. "To us, the mathematics do not work. You can't add 400,000 people and do it for the same amount as before," says Mr Reynolds at the Baptist Memorial Hospital

The state hopes that limiting the amount of money available will act as a spur to greater efficiency, leading to no reduction in the level of care provided. In part, says Mr Manning, the result will be a switch from expensive medical interventions towards more cost-effective methods of care.

"We have in the past limited access to the most cost-effective forms of care - primary and preventative care," he "The basic economics in capitation encourage healthcare organisations to move towards preventative care."

The introduction of the scheme at the beginning of this year was accompanied by widespread confusion. Patients were left without treatment as many doctors refused to participate. The problem was particularly acute around Knoxville, in east Tennessee although now the Blue Cross-Blue Shield



network in the area has returned to 95 per cent of its earlier coverage, says the state administration. Most big hospitals agreed to

take part from the start. although they grumbled about doing so. In one hospital, when obstetricians and anaesthetists refused to treat TennCare patients, the numbers of births by caesarean section fell sharply, as did the use of anaesthetics in childbirth. Supporters of the reforms point to

this as evidence that "better"

healthcare - a lower rate of surgical intervention and less use of drugs - has been the result. The doctors who would not participate in the scheme, and the women who gave birth, may well disagree.

It remains too early to judge how successful the scheme will prove. But it has at least one powerful virtue: it is different from what went before. As Mr Joe Powell, head of the Baptist Memorial Hospital, growls: "Medicaid was so bad, almost anything is better."

Jenny 3560

WHISKEY

# MUSIC CITY



7:50 A.M. Nashville. makes a point to Richard Miller, CEO, Willis Corroon and Yoichira Kaizaki, Chairman/CEQ, Bridgestone/ Firestone Inc., after breakfast meeting at Willis Corroon Headquarters.

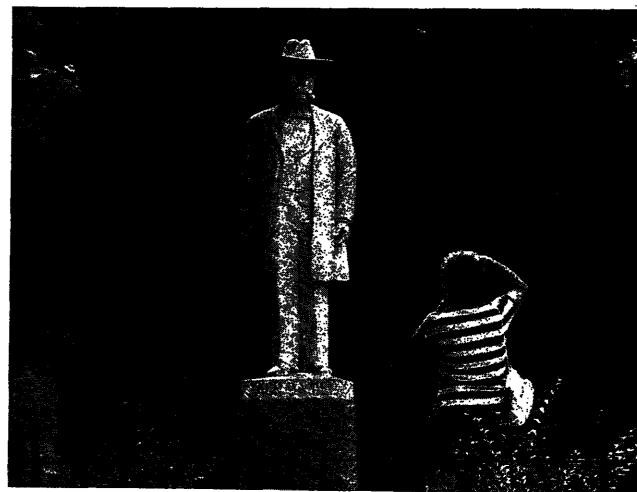


"Every major American city is telling business it's 'business friendly.' So I'll just say this. Here, several of our top city officers, including me, are business people by background," says Nashville Mayor Phil Bredesen, "I won't promise we'll always agree with business. But we will always understand."

The Nashville area has recently attracted 62 corporate relocations, including Willis Corroon Group U.S. Headquarters, Bridgestone/Firestone Headquarters, Caterpillar Financial Services Headquarters, Bankers Trust, Lockheed and the National Federation of Independent Business Administrative Headquarters. Why? According to Mayor Bredesen, "People who come here from somewhere else say that the work ethic here is unbelievable. Plus we have a good cost of doing business, and a great quality of life."

As a transplanted New Englander himself, Mayor Bredesen has a special perspective. 161-th Avenue N. "This is a place where you don't have to sacrifice your business operations in order to have a great quality of life for families. This is one place where you really do get to have it both ways." 37219.

If your company is ready for a bright new day in Music City, call Fred Harris, Nashville Area Chamber of (615) 259-4740, Nashville, TN



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"Ganbarol" says a large sign at the trim shop in Missan's Tennessee car assembly plant. The Japanese slogan means "Make it happen" and could stand as a motto for the Tennessee state motor industry, which has grown from small beginnings to one of the most significant

in the US over the past decade. Tennessee has been involved in the motor industry for many years, but its recent rise to prominence owes much to Nissan, which in October 1980 selected a site at Smyrna, Tennessee, south of Nashville, as the site of its first vehicle assembly plant in the US. Production began there in June 1983 and it now employs about

Then General Motors selected Spring Hill, a tiny rural community hidden away in the rolling hills south of Nashville, as the manufacturing site for its new Saturn car. a project designed to show that a US company, starting from scratch, could build a small vehicle equal to the Japanese competition. Saturn production began in 1990 and the company now employs more than 7,000. The presence of the two

Martin Dickson says the motor industry is benefiting from a trend among manufacturers to look south

# Third place in US new car production

assembly plants has greatly in Nashville, had shifted its increased the number of vehicle parts suppliers in the state. Among the largest are Ford Motor, which makes vehicle glass, Nippondenso Tennessee, which makes starters and alternators, TRW, manufacturing air bags, and Harman Automotive, making mirrors

Seattle-based Paccar's Peterbilt subsidiary has manufac-tured trucks in Nashville for the past 25 years and over that period it has doubled in size to employ about 1,000 people.

Tyre manufacturers Goodyear Tire & Rubber and Japan's Bridgestone-Firestone both have large manufacturing plants in the state and Bridgestone-Firestone moved its US headquarters to Nashville from Akron, Ohio at the start of this decade. Bridgestone, which had long been headquartered

headquarters to Akron after merging with Firestone in the merger ran into financial problems, Bridgestone's management decided to return to Nashvilla, both to make a fresh start and have a geographically central location.

This influx means that Tennessee today ranks third in the US in new car production. It made some 514,000 vehicles, or 8.7 per cent of US production, in 1998. Admittedly, that is a long way behind Michigan, with 33 per cent of US production, and Ohio, with 16.2 per but it makes Tenne the leading southern car producer, followed by Georgia, with 6.4 per cent, and Kentucky, where Toyota has a large plant, with 4.5 per cent. In trucks, Kentucky is the



The Saturn car project cost GM \$50n and is berely turning a profit

turer, ranking fourth with 10 per cent of output, while Tenee is 13th with just 2.2 per

The state has been one of the prime beneficiaries of a trend among manufacturers in genparticular, to shift production from high wage, unionised states in America's northern "rustbelt" to the south, where

es-Benz near Tuscaloosa, Alabama. But both these states lured the German companies with huge subsidies which have raised eyebrows in state development agencies across Still, the Tennessee vehicle parts industry should benefit pay is lower, unions are less well entrenched, and employgreatly from the Mercedes ees retain a strong work ethic.

plant, which lies just 150 miles to the south of the state and is Other factors helping it due to produce 65,000 vehicles attract manufacturing industry a year from 1997. Alabama has include relatively low taxes, utility costs, and living virtually no motor industry of its own, and in choosing the Tuscaloosa site Mercedes expenses; an innovative school system; and a central location, expected to draw on Tenneswith good transport links to see's supplier base. the industrial mid-west and

But for all its strong growth,

tussies among south-eastern

states to attract America's two

newest car plants - one being

built by BMW in South Caro-

lina and the other by Merced

Tennessee lost out in recent has not been immune from hiccups. Nissan, which led the Japanese import charge into the US market in the 1970s. saw its car market share stagnate in the 1980s. While other Japanese companies enjoyed large market share gains, Nissan produced dull, boxy cars at its Smyrna plant and sold them through a lacklustre US

dealer network. Now, however, Nissan is doing much better. After a \$490m capital spending programme, the Tennessee plant has been manufacturing an attractively priced, stylishly designed new family sedan, the Altima, which has enjoyed

The Smyrna plant has a capacity of about 450,000 units a year and a reputation for good labour relations. Apart from Altimas it makes the Sentra small car, pick-up trucks,

and stampines for a mini-van which is manufactured in con-

junction with Ford. Asked what advice he would give BMW and Mercedes as they prepare to manufacture in the US, Mr Jerry Benefield, president of the plant, says: Localise localise - labour. parts supply, engineering." For by local sourcing a company not only saves costs but also understands the political and

cultural subtleties of the US. Saturn has also had problems. The plant got off to a dazzling start, creating an innovative, co-operative labour relations agreement with the United Auto Workers which has been widely halled as a model for the industry. And the Saturn car rapidly became a strong seller, with a reputa-

tion for high quality. However, the project has cost GM \$5bn, is barely turning a profit and is facing stiff comof rival small cars. Production at Spring Hill was trimmed back in March because of heavy stocks of unsold vehicles but late in April the company said it was returning output to

INWARD INVESTMENT

# An upbeat identity can help

Seated in a Shanghai airport lounge not long ago, Mr Allen Neel, Tennessee's deputy commissioner for economic and community development, could hardly believe his ears. Country and western music was playing over the piped music

To Mr Neel, this not only proved the worldwide appeal of Tennessee's best-known export, but it also meant that the chore of marketing Tennessee to international investors could get a lot easier. After all, he had a state with an identity: the home of country music.

Amid the clamour of US states seeking investors, a state with an upbeat musical identity seems to have a help-ful advantage. At least it is a conversation opener. But Tennessee has largely staked its fortunes on other more solid. un-glitzy attractions: low wages, a central US location, tax incentives, a modest cost of living and a pro-business, anti-

Such allures have been sufficient to draw \$12.4bn worth of years - more than a quarter of which, \$3.6bn, was foreign. And, over the past decade or so as the motor industry has moved increasingly into the US south-east. Tennessee has netted a very sizeable chunk. Japan's Nissan and General see and many of their suppliers

"Ten years ago, there wasn't a single auto made in Tennessee," said Mr Billy Stair, a top aide to Governor Ned McWherter. "Today, Tenne ranks third [among US states] in autos." If state officials have their

way. Tennessee will further expand its automotive investment by capturing suppliers for the plants of BMW and Mercedes in, respectively, nearby western South Carolina and northern Alabama. To potential European and other suppliers of BMW and Meres, officials are emphasising that Tennessee is within one day's drive of every hig auto manufacturing plant in the US. This is part of a larger cam-

paign to attract foreign investment. In an effort to capitalise on its new direct air link between Tennessee and London, the state began in April to market itself to more than 100 countries with a commercial on CNN international.

Yet Tennessee has had two key concerns about its indusand it wants to spread the prosperity that comes from more investment to poorer regions of the state. For diversification, Tennessee is looking for a variety of non-auto investments, particularly in high technology. With a sub-



- largely related to defence ditionally languid growth rate. nessee can offer brain power. In the past year, it has created a Science and Technology Council, with the participation of top defence contractor Martin Marietta, to develop a strategy about where the state should go in high technology. It is also in the process "of thinking through where we are

going in telecommunications, according to Mr Neel. The state optic network largely to serve its more sophisticated manufacturers. But it has vet to determine how best to take advantage of its improved tele-If the state's economic strat-

egy doesn't seem to have caught up with its potential, this is in part because fastpaced economic progress in ee is of recent vintage. Only since the arrival of impor-tant car industry investment ed away from the South's tra-

und Knoxville, Ten- Between 1982 and 1991, it had long-term employment growth of 18 per cent. In March, "Biz" a Dow Jones magazine, ranked Tennessee's economy as the healthiest among the 12 southeastern states. An example of Tennessee's economic fizz is that metropolitan Nashville added 14,000 jobs over the past year while New York City lost 27,000 and Los Angeles 70,000.

Yet, while the state's unemployment rate today runs about a full point below the national average, there is concem over economic disparity and a desire to reduce it. When Mr McWherter took office seven years ago, much of the job creation had centred around the four leading cities of Memphis, Nashville, Knox-

ville and Chattanooga. Of the state's 95 counties, 40 were determined to be "economi depressed." cally long-term unemployment rates of more than 12 per cent and

Governor McWherter set out to even out Tennessee's prosperity. He built roads to physi cally connect depressed areas with big interstate highways, and he improved their schools and healthcare facilities. He also offered special tax incentives to businesses creating jobs in depressed areas.

As a consequence, more than \$1.4bn in private investment went to the poorest 40 counties during the past seven years, including 163 new manufacturing plants. Today, state offi-class say that only two counhave double-digit

This will no doubt be a difficult record to match for whoever wins this year's gubernatorial election. But officials are hoping that many more investors, particularly foreign ones will be humming country and

Barbara Harrison

Barbara Harrison on plans to reform education

# The aim is to create a competitive workforce

In 1990, 320 Tennessee companies were asked in a survev for their top recommendation to improve the state's business climate. The overwhelming answer-by 70 per cent of the companies - was that the most important thing

In Tennessee, as elsewhere in the American South, the poor quality of education has increasingly been viewed as a barrier to economic progress. The concern reflects the changing nature of the South's econ omy - from low-skilled assembly plants and textile mills to high-tech manufacturing and higher-skilled service indus-

Tennessee's response was an education reform plan called the 21st Century Schools Programme. The plan, launched by Governor Ned McWherter in 1992, includes an infusion of funding, a comprehensive revamping of the way schools are run - from kindergartens to high schools - and a set of basic goals that each local school system must meet by the year 2000. The aim is to create a workforce that can compete nationally and internationally.

Tennessee, like many of its eighbouring southern states, has traditionally ranked at the bottom of the US education ladder. Its schools were plagued by high drop-out rates and low scores on national academic achievement tests. As many as 20 per cent of high school graduates lacked the basic skills needed to be trained for jobs. Even students who went on to university often required remedial

Governor McWherter's programme, funded by a 0.5 cent increase in the state sales tax, has injected funds directly into classroom expenditures, rather than teacher salary increases.

From the 1992-93 school year through to 1994-95, the state budget will have put \$504m into the programme, which represents a 45 per cent increase, said Mr Billy Stair, the governor's top aide on education. By 1997, the programme will have generated some \$900m in new funds for

The previous governor, Mr

Lamar Alexander, who served as George Bush's education secretary, had already brought some much-needed improvements to the pay scale for teachers during his tenure from 1978-1986.

But despite the salary rises for teachers, educational vement still lagged in the mid-1980s and poor quality schools were increasingly viewed as the culprits in a

growing skills gap. Business leaders, weary of

### SCHOOL GOALS

Tennessee's goals for its schools are consistent with those set by the federal environt for the year. 2000. These include: High school emiliciency test pass rates of 90 per

 High school graduation es of 90 per cent.

students at or above the netional norm. Promotion rates of 97 per cent in kindergarten through

8th Grade, and • Attendance of 95 per cent through Grade 6 and of 93 per cent through Grade

poorly prepared workers, asked. Mr McWherter to "Give us a high school diploma that has meaning," recalls Mr Stair.
While it is too early to mea-

sure the impact of the 21st Century Schools Programme with respect to improved examination results or better skill levels the infusion of monies has beloed to build. renovate and outfit more classrooms, buy books and computers, provide adequate bus transportation and equip vocational classes with modern

To address overcrowding in schools, class size was decreased by the hiring of 2,100 more teachers. Another 1,400 are expected to be hired over the next year.

Other aspects of the pro-A new "fair and equitable" funding formula. Given that American schools are supported by local taxes as well as

new formula provides more

poorer districts which have smaller tax revenues. The formula helps remedy the inequality of funding for schools in rural Tennessee and in urban minority communi-

Students in all grades will be tested to assure they have attained or exceeded the national standards for achievement. To graduate from high school, students will have to pass a proficiency test for basic

 Increased school accountability. Schools are held accountable for the achievements of their students. A "report card" on how the students have performed in tests at each school is issued to the

 Greater local decision-making and control. The state has freed its 139 school systems from 3,700 burdensome rules and regulations about how they should be run. And, while increasing their budgets, the state has refrained from telling them how they must spend their monies. Instead, the state has demanded that they attain national achievement standards at a minimum.

If schools fail to perform, they will face sanctions, such as sacking the district superintendent or the local school board. If they exceed performance, they are rewarded with extra funds.

The programme, backed in the legislature by both Republicans and Democrats, has received little criticism. It has also been lauded by national education experts such as the University of Pennsylvania's Centre for Research and Evaluation in Social Policy.

But doubts exist that the funding will be sufficient to achieve its goals. Nonetheless, while perfor-

mance improvements are still not clearly in evidence, Tennessee officials believe the programme is already yielding important results. "The first and most dramatic change has been just a change in attitude." see commissioner of education "Local school administrators, principals and school boards now all say "We want to make

# If you think the Nashville/Gatwick jet is fast, check our speedy delivery in the State of TVIDA

# A lucrative lift for Nashville

A building surge is under way on Nashville's Music Row, the centre of America's country music industry, as record companies invest millions of dollars in new or expanded

Los Angeles-based songwriters have begun checking out the Nashville housing market because they are thinking of moving there from the West Coast. And in downtown Nashville, work is under way on an entertainment complex which will house a country music dance club-concert hall and a television production centre.

All attest to the extraordinary growth of the past few years in the country music industry, which is synonymous with Nashville and which is giving a substantial lift to the Tennessee economy.

Country music's share of US record sales has soared from just 6.8 per cent in 1989 to 17.5 per cent in 1993. Record revenues have leapt from \$921m to

In 1993 more than 41 per cent of the US population tuned their radios to country stations, compared to 34.2 per cent just two years earlier. The format has been making big gains outside its traditional

base in the American South Boosters in Nashville claim that country stations are now ranked number one in the ratings in such unlikely northern markets as Seattle, Buffalo and

Now the industry is making a push to conquer the world: Garth Brooks, country music's most popular artist, has just been on a European tour, and Europe's first full-time terrestrial country radio station is starting to broadcast from Lon-

It is a lucrative sea-change for Nashville, since after a series of booms in the 1950s and 1960s, country music became stuck in a rut in the early 1980s. Dominated by middle-aged stars with a penchant

for elaborate, old-fashioned costumes, playing music with a synthetic, syrupy sound, it faced a downturn in sales.

The turnround is due to two main forces. The first is a new breed of much younger musi-cians with lots of sex appeal, carefully cultivated by the

The men tend to be known collectively as "new country hunks" or "hat acts," because of the cowboy hats many of them favour. They dress in plain, figure-hugging blue

Both male and female artists tend to sing songs with a much simpler, more traditional

Country has been helped by the sheer weakness and fractured nature of other pop formats

sound, emphasising fiddles, guitars and a single voice. And their lyrics have a more contemporary flavour.

For example, Garth Brooks. the biggest phenomenon to hit the industry in decades, has tackled delicate subjects such as wife-beating and date rape. Country has been helped by

the sheer weakness and fractured nature of other pop formats. Ageing baby boomers find it easier to relate to country - which reminds them of early 1970s rock groups such as The Band and The Eagles - than to rap, grunge or heavy

The second important factor is the growth of cable television in the US, bringing specialised country channels into homes across the nation, far beyond the music's traditional heartland

The Nashville Network, which began in 1983, reaches 60m US homes. It has a magazine format, mixing music with programmes on other subjects which stir the soul of rural

Eastern Tennessee, for its

However, one part of the country music surge has lipped beyond Tennessee's borders: a thriving strip of music halls has grown up in Branson, Missouri, a small town deep in the Ozark Mountains, which features old-time

How do vou create a new

pick-up trucks and drag racing. Its more recently established sister channel, Country Music

Television (CMT) is in almost 25m US cable homes, a 44 per cent increase in a year, and reaches more than 38m homes worldwide. CMT broadcasts non-stop country music pop

Both channels are owned by Nashville-based Gaylord Entertainment, which has become to country music what Walt Disney is to children's entertainment, with interests ranging from theme parks to hotels.

At the heart of the Gaylord empire lies the Grand Ole Opry, a folksy country show broadcast from Nashville ever since 1925. The Opry has played a crucial role in commercialising country music - which stems from the folk ballads of 18th century immigrants to the Appalachian mountains – and in ensuring that Nashville is the capital of the business

The Opry House, where per-formances are held, is the centreviece of Gaylord's Opryland complex. which lies just outside Nashville.

This also includes a theme park revolving around country music and a vast hotel, particularly popular for conventions, which features enormous glassenclosed gardens. Gaylord last year announced plans to spend \$175m to add 979 rooms to the existing 1.891 and create another big glassed area, called The Delta."

The company is also busy in downtown Nashville. It is responsible for the new dance hall entertainment complex and is also renovating the interior of the Ryman Auditorium, a tourist spot which is revered as the home of the Grand Ole Opry from 1943 to 1974. •

The boom is thus having a substantial ripple effect on the wider Nashville economy, helping the construction, hotel, restaurant and transport indus-

part, benefits from the pres-Great Smoky Mountains of Pigeon Forge, home of Dollywood, a 90-acre theme park owned by the most famous female star of country music, Dolly Parton.

he expects this long-term pattern to continue. Whereas in the past the industry was reliant on radio stations to sell its image, television is a much more powerful medium for keeping America sold on country.

inely "country."

decline in US popularity.

when the craze first began, and



Gaylord's Opryland complex lies just outside Nashville

PROFILE: Oak Ridge high technology facility

# **Excessive brain power**

Silicon Valley, or a Res Triangle - the area in North Carolina circumscribed by three universities and home to many high-tech companies? If GET THE FAX ABOUT MEMPHIS nessee would like to know it. The nurturing of high-technology industries has become a priority in the area around Knoxville, in the foothills of the Great Smoky Mountains. The region boasts one of the highest concentrations of scientists in the country. Keeping them employed will provide a stiff challenge in the years to

The area's excessive brain power is centred on Oak Ridge. Department of Energyfunded facility operated by contractor Martin Marietta Energy Systems, Oak Ridge will forever be known as the place where the first atomic bomb was developed. It has developed skills other than then: but the ending of the cold war has hit the facility's budget hard.

Along with pressure to generate new sources of income by commercialising its technologies, this has forced Oak Ridge to try to turn itself into a centre for innovation of a different sort, a sort of godfather to new high-tech industries in and

around east Tennes Oak Ridge employs 16,000 people, on an annual budget from the Department of Energy

years ago, Oak Ridge began a project with the state of Tennessee to offer help to small businesses. Last year, its peo ple worked on 350 projects for private sector manufacturers Another third of the employ-

area, are now being applied to

ees works on energy conservation and efficiency. This began more than two decades ago with work on the peaceful use of nuclear power, and extended into ways to make better and

To encourage innovation among its staff, Oak Ridge shares a quarter of the licensing income it receives with employees

of \$1.6bn - but is under pressure to cut back.
"Employment levels will drop, Budgets will drop," says Mr Bill Martin, vice-president in charge of technology transfer at Martin Marietta. How far and how fast "depends on how much private sector money becomes involved."

In the 1980s, Oak Ridge lost several thousand jobs when its uranium enrichment plant was closed. It was older and less efficient than similar operations elsewhere in the US, and shut in the face of overcapacity in the enrichment

The threat now is gradual erosion of the Department of Energy budget rather than outright closure of facilities.

Oak Ridge's workers are split roughly evenly into three units. A third works in the area of national security. Oak Ridge has not built an atomic warhead for three years.

It is charged, though, with maintaining the US's supply of weapons-grade uranium, and developing the sort of advanced manufacturing techniques used in making warheads - from the latest machining and inspection technology to robotics. Those manufacturing skills,

cleaner use of fossil fuels. Oak Ridge also broadened out into energy conservation, working on projects such as better insulation materials. Development work extends from "roof insulation to devices that enhance the running of refrigerators," says Bill Martin.

The final third are involved

in environmental technologies. This is one part of the Oak Ridge operations which has actually grown in the 1990s. What can these people do to help foster high-tech industries in the region - and in the process safeguard their own jobs? One aim has been to develop patentable technologies that can be licensed to companies

in the private sector. To encourage innovation among its staff, Oak Ridge shares a quarter of the licensing income it receives with employees. Since 1984, it has signed 103

such licensing agreements. The income remains modest - a total of \$2.5m in royalties so far, from commercial sales of \$100m - but there are some promising developments in the pipeline. One example is a method for carrying out rapid blood tests, which has been licensed to a Californian company. Already used to analyse

cess is awaiting approval for eventually find a market in hospitals and doctors' surgeries throughout the US. From the wide range of tech-

nologies that has been developed at Oak Ridge, Bill Martin singles out two as having the greatest potential: instrumentation and advanced materials. A second aim is to attract private investment to help commercialise developments begun at Oak Ridge. So far some \$200m of private capital

has been committed. The bigger question, though, remains: Can Oak Ridge foster a local high-tech industry in east Tennessee? Optimists talk about a "corridor" extending from Oak Ridge to Knoxville, home of the University of Tennessee - no doubt hoping to emulate the successful Austin-San Antonio high-tech corridor in Texas. Much work needs to

be done before their dream

comes a reality. Local chambers of commerce, industrial development boards and marketing organisations have recently begun research into whether the region has sufficient infrastructure to sustain a thriving manufacturing base - from the availability of skilled workers and adequate telephone lines to the provision of finance. The results will not emerge until this summer.

One significant challenge is to make the staff at Oak Ridge more responsive to the outside world. The nature of much of their work in the past, and their location - tucked away in a valley 30 miles from Knoxville - has encouraged an inward-looking, isolated com-

"There is a tremendous amount of resources in the area," says Mr Martin. "Has the region benefited enough from that? No."

**Richard Waters** 

PROFILE: Federal Express

# First few steps abroad prove costly, painful

fortunes of Tennessee's biggest private sector employer will be forged far away - in Europe, largely, and Asia. But if future prosperity lies abroad, the first steps have been painful ones. Over the past three years. Federal Express has lost about \$1.2hn, including restructuring charges, in its attempt to create a world-beating international package delivery and air freight service. The losses are at least getting smaller: \$182m last year, on revenues of \$2.1bn, after a decision at the end of 1992 to cut back

operations in Europe. This year, says Mr Alan Graf, chief financial officer, the company's international business will finally turn the corner, reaching break-even. In the long run, he adds, the bulk of the company's profits is likely to come from abroad.

What happens in the skies over far-off countries is of vital interest in west Tenness is difficult to overstate the importance of Federal Express to the local economy. If there is one industry that dominates Memphis, it is distribution. And if there is one company that dominates the Memphis distribution industry, it is Federal Express.

The package delivery company's fast growth over the past two decades has created many thousands of new jobs in the area directly - it now employs 20,000 people - and helped encourage many others to locate their businesses in or around the city. A distributor based in Memphis can drop its goods off at the Federal Express hub late in the evening and have them delivered anywhere in the country by

the next morning. There were two factors that made Federal Express's initial foray into international markets a disaster. One was its purchase of Flying Tigers, an airfreight company, just as a slowdown in the worldwide economy hit the airfreight business hard. "We knew that to cyclicality. It was a risk we took with our eyes open, and it cost us some money," says Mr

The second - and more costly - mistake was a misconceived attempt to recreate in Europe the company's success in its home market. To that end, Federal Express went about building an extensive network inside Europe – but then failed to win enough vol-

ume to justify the costs.
"We had a belief that we could develop the same synergies and economies of scale that we had in the US. (But) the size of the market is much smaller in Europe," says Mr Graf. Federal Express's meteoric rise in the US, from its founding in 1972, owes much to the development of just-in-time manufacturing techniques and new methods of inventory control: customers found it cheaper to send or received small items from around the country by express mail, rather than to keep them in

The company bet on the same process sweeping Europe, and was proved wrong. Also, Federal Express failed

European package delivery business of a number of powerful rivals. "One of the things we had hoped for is that people would make a single-carrier choice," using the same carrier to ship a package inside Europe that they used to deliver items to the US, says Mr Michael Glenn, senior vice-president in charge of marketing and communica-

tions. That didn't happen.
The company has now scrapped the attempt to become a regional carrier in Europe, contenting itself instead with operating a transatlantic service.

The break-through into profitability in the international s, when it comes, will signal an important milestone in the company's history. Founded in 1972, Federal Express has a dominant share of the overnight parcel market in the US. Yet that business is getting steadily less profitable.

Many customers are turning away from the most expensive, and therefore profitable, overnight priority service

For a start, much of the company's business is with big customers who are able to negotiate large discounts. "We have no control over pricing in the US," says Mr Graf.

A second problem is that many customers are turning away from the most expensive, and therefore profitable, overnight priority service towards less costly services.

The decline in margins is evident from the figures. The volume of packages carried in the US leapt from 312m in 1991 to 406m in 1993 - yet over that period, the proportion of priority overnight nackages dropped from six out of every 10 pieces carried to five out of every 10. Largely as a result, the company's revenues in the US grew at a slower rate, from \$5.1bn in 1991 to \$5.7bn last year. Its operating income slid from

\$671m to \$559m For all that, the express package delivery business remains a strong growth business in the US. "It's difficult to find another business growing at the same rate," says Mr

The key for Federal Express is to bring down its costs for each package shipped in line with its revenue-per-package - something it failed to do last year. New technology is the answer. It will also have to avoid the sort of costly mis-takes it has made in the past. According to Mr Glenn: E-mail could have an impact

bi i

how much, we don't know." However, Federal Express claims to have already been through the worst, reducing the pressure on it to respond "You can't fax hard goods," says Mr Glenn, "The amount of goods that is still document-related and could be transmitted another way is very small. We believe we have suffered substantially all of the dilution

**Richard Waters** 

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2 PAGES 2 YOU IN 2 MINUTES

Snapshots of some of Tennessee's tourist attractions, by Richard Waters

# From Graceland to the Smoky Mountains

t is smaller than you expect: a 1930s copy of an old Southern mansion, sitting behind iron gates on the outskirts of Memphis, A suburban home for a successful doctor, perhaps - which is what it was for many years.

But Graceland looms large in the Elvis Presley myth. To the 22-year-old country boy, it must have seemed the pinnacle of success. He paid \$100,000 for it in 1957 and proceeded to do with it what you would expect of a 22-year old with sudden wealth: build three television sets into a wall in the basement and buy a pool table.

Anyone lured here by the tales of garishnesss - mirrors on the ceilings, carpets on the walls - will be disappointed. These are familiar remnants of 1970s interior decor to anyone who lived through the era. Fans of kitsch will get more fun across the road at the Elvis Presley car museum, with its famous convertible pink Cadillac, or the Elvis Presley aircraft, named after daughter Lisa Marie - or, better yet, just stop at the Elvis Presley souve-

nir shops.
Graceland is an exercise in hagiography. But, strangely, there is no music. Hushed tour parties are ushered around in a reverential silence. There is also little at Graceland to remind visitors that the greatest career in rock and roll history disintegrated into farce. There is just one sign, placed in the glass cases alongside the 1970s sequinned jump suits: The image is one thing, and the human being is another: it is very hard to live up to an

Mary Latiney

into lette Saltage

· interior incom

الميثلا فيارملطي

Nashville may like to call itself Music City USA, but Memphis can lay claim to a musical history just as rich. It is the home of the blues, a musical strain that grew up in the Mississippi delta in the 1930s and now one of the city's biggest leisure industries.

Downtown Memphis, like many other US downtowns, has been subjected to a succession of building sprees since the 1960s. Some relics remain the great pile of the Peabody Hotel, for example - but it takes great imagination to conjure up the former cotton cani-



tal of the Mississippi. Paddle steamers still navigate the broad sweep of the river, Memhis' most distinctive feature. But the city is probably better known these days through the books - and the films of books of thriller writer John Grisham, author of *The Firm*: a modern Southern city, with a giant glass pyramid sitting surreally on the river banks.

The heart of the Memphis blues history nearly suc-cumbed to the familiar urban devastation of the 1960s. But Beale Street, the place where the musical style was born, was given a last-minute reprieve from the developers. Today, it is a low-rise isolated strip of bars, clubs and sonvenir shops which stands in stark contrast to the development that has gone on all around. The blues and rock and roll from open doorways fight it out on the street as bars compete for passers-by This part of Memphis's musical history is very much alive.

ing across the rolling hills of south-eastern Tennessee. Hidden in the woods on the tops of score of large tin sheds, each one housing a mountain of oak casks of whiskey. Yet you can't legally buy a drink here in

The Jack Damels distillary is Lynchburg's biggest - indeed, its only - attraction. Its "sour-mash" whiskey - don't make the mistake of calling it bourbon, it doesn't go down well was first made here more than a hundred years ago.

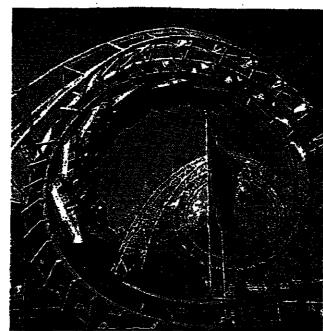
Not much has changed at the distillery, which prides itself on its old-style Southern

The history of Jack Daniels reads like a battle against the non-drinking lobby. First, the distillery's Lynchburg saloon was closed, and in 1909 Tennessee got its first "dry" law, before the rest of the US. The distillery was packed up and moved to St Louis. The prohibition era did not shut down the operation completely, but its output was kept in a available only for "medicinal" purposes. It was a good time to be friends with a doctor.

There have always been ways of getting a drink of whiskey in the South. The distillery's St Louis neighbours found a way in 1923: they fed a princips and our deported actor warehouse and sucked out 42,800 gallons of the stuff ~ replacing it with water, lest anyone should notice the barrels

were running empty.
Roger Brashears' porch is one place in Lynchburg where you can get a proper drink. The head of marketing and publicity for the distillery, he lives within a hundred yards of the site. Yet he drives to and from it in his battered Ford pick-up truck. That's how you can tell a Southern boy, he says - only ever walks if it's to get in his pick-up. Brashears is the embodiment

of the Southern charm that Jack Daniels exerts over its visitors: old-fashtoned, laconic, warm. With his braces, his chain smoking, his steady drawl, perhaps Brash-ears - and, indeed, the distillery as a whole - is just a clever artifice constructed for tourists. But after a glass of his "sippin' whiskey", you're conthese hills are more than a vinced he's the genuine article.



It doesn't cost anything to go on the tour of the distillery. charge. But after you've been through here, you'll be paying for the rest of your life."

The desk clerk at the Opryland hotel advises you to drive round to another entrance to get to your room. He takes out a map and writes instructions

on it, but you still manage to

The complex to the north of the city has become one of Nashville's most-visited tourist attractions. At night, bus-loads of sightseers are brought out from town to gawp at the hotel's fountains which, improbably, dance to taped music. Walking back through the dense tropical undergrowth of one of the hotel's giant glasshouses, you get stuck behind columns of ageing sightseers. They are peering up into the trees trying to work out if the bird songs they can hear are from real birds, or just more recordings. The local youth population seems to have discovered that the artificial sub-tropical glades are a

good place to hang out.

The hotel - and Gaylord, the

company that owns it is rid-ing high on the success of country music. In the centre of Nashville, two new amines to music are nearing chimileton. The Ryman a meritagle pressed into service as a country music hall in the middle years of the century, is finally being fitted out properly for the purpose. The wooden floors and pews, and the stained glass windows, remain: but this time it will have air condi-

Nearby, Gaylord is also put-ting the finishing touches to the Wildhorse Cafe - a restaurant with a wide stage and wooden dance floor. This will provide more performance fodder for the cable television net-works which the company also runs. If Country proves more than a passing fad, the Wildhorse could become the Hard Rock of the 1990s; it is a format that Dick Evans, Gaylord's chief operating officer, hopes to spin out both around the US and internationally.

A powerful memory The resentment is still palpa-ble in the footbills of the Great Smoky Mountains in east Ten-

But the displacement caused by its creation is still a power-ful memory in the communities that huddle outside the park gates.

Cades Cove - an enclosed valley deep in the park – supported a large community in the 1930s. Then, buying up land piecemeal, the state gradually emptied its wide pastures. Recent structures were knocked down. All remains now are the log cabins and white-plank churches of the pioneers who first settled here, scattered among the

The water-driven mill is being operated by an old man. He is a descendant of the man who built this mill and was taught how to run it when still

Now, in retirement, he is running it for tourists. He won't offer a view about the fate that has befallen the valley. But the woman at the door is more forthcoming. She went to school here in the 1939s - until the school was torn down and she, like every one else, was forced out.

She is still bitter - akthough

It is better that the land has been turned over to public use, rather than falling into private hands she adds. Sarah Ball's father is also a

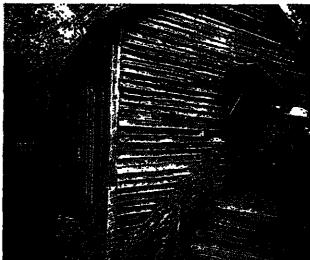
refugee from the park. He sold more than 100 acres and used the money to buy land in the foothills outside the park gates, at Sevierville. An unright old man, he stops to tell you about it as you sit on the porch of the Blue Mountain Mist Country Inn. Serah and her husband, Norman, have built the inn on part of that land. You can sit on its porch and muse at the hills while bullfrogs complain in the pond

At the top of the mountains, on the border with North Carolina, a tower rises above the tree-tons.

From here, you can gaze back on Tennessee - the steep slopes below giving way to the green wrinkles of hills and, far away, scattered towns.

If it was only a little clearer, you feel, you could see clean





All that remains now are the log cables and churches of the pioneers

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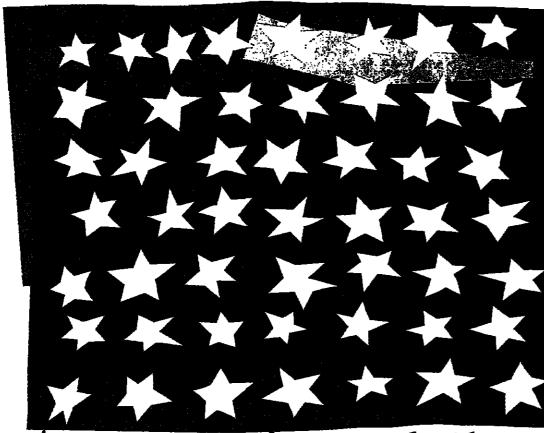
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When the Channel Tunnel

linking Britain and France was officially inaugurated earlier

this month, most hish newspapers were quick to note that Ireland was now the only EU

nation without a land-link to the rest of the member states.

Ireland's isolation and warned

that Irish goods would find it

more difficult to compete with

British ones in Europe's popu-

lous heartland. What good are Irish Oscars, Booker Prizes and

successes in the Eurovision song contest if they do not produce jobs, they asked?

Although Ireland has had

some outstanding successes in stealing the European lime-

light in music, literature and

film over the past year, the

frustration of not being closer to the economic and political

pulse of Europe is strongly felt.

tary elections approach, there are no powerful Euro-sceptic

lobbies or irate backbenchers

berating the government for

wanting to be in the fast track to European monetary union

(EMU). That goal is a cross-

isolation are perhaps over-

As the clouds of recession

show signs of breaking up, the

country appears to be better positioned than many of its EU

partners to take advantage of the upswing. The Fianna Fall-Labour coalition, now in its second year, has maintained

the central thrust of the eco-

nomic policy pursued by two

previous governments since 1987 - reduction in the debt/

GNP ratio and securing price

stability. A measure of that

policy's success is that infla-

tion in 1993 fell to 1.5 per cent,

The crisis in the European

exchange rate mechanism

towards the end of 1992, put-

ting pressure on several Euro-

pean currencies including the

British pound, forced the

incoming coalition government

to accept a 10 per cent devalua-

tion of the punt within weeks

of taking office. Despite the

bad a salutary effect. Interest

one of the lowest in the EU.

But Irish fears of economic

party objective.

stated.

As the European parliamen-

They lamented the fact that the tunnel would reinforce

# Goal is to be on the fast track to EMU

As recession lifts, Ireland is in a good position to take advantage of the upswing. Tim Coone reports



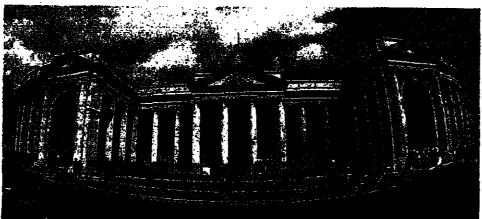
Mary Robinson, the president (I), and Albert Reynolds, the prime minister (r)

and heading lower; foreign currency reserves are higher than before the crisis; exports look likely to hit record new levels and consumer demand is showing strong signs of recovery. The fiscal deficit is well under control - Mr Bertie Ahern, the finance minister, felt confident enough to give away I£333m in tax reliefs to the lower-paid in last January's budget, equiva-

lent to 1.1 per cent of CNP. rent budget deficit will be elim Indeed, the budget's underlying assumption of a 3.8 per cent growth rate in GNP this year is now looking conserva-tive. The latest spate of economic forecasts from independent analysts put the figure closer to 5 per cent, a level which is expected to be sus-

inated by 1996, and the EMU target of reducing the debt/ GDP ratio to 60 per cent appears attainable by the end of the decade. Provided that inflation is not stoked up again, Ireland has thus posi-tioned itself well to take the fast track to Europe. Yet there remains a funda

mental problem at the heart of



century. On that basis, the cur-

The Bank of Ireland stands grandly on the curve of College Green, facing Trinity College, in central Dublin

economic policy-making, as Mr Ham de Jong, chief economist at Goodbody, Dublin stockbro-but are opposed to one with kers, points out: "In conducting exchange rate policy, the authorities are using a basket of currencies with sterling and the DM as heavyweights. The foreign exchange market, on the other hand, has effectively relinked the punt to sterling the perceived poor quality of economic policymaking in the UK is the core of the problem for the Irish authorities and constitutes the paradox of Irish policy intentions," he said.

While the Irish authorities want Ireland to be among the first to participate in monetary union, they are being held hostage to the political fortunes of a UK Conservative party in disarray over Europe. According to Mr de Jong: "UK politics is a constant potential threat to (economic) stability."

In other economic policymaking areas - notably the deregulation of state enter-prises - Irish freedom of action is subject to internal rather than external constraints, but still the process has had successes. Aer Lingus, the state-run airline, has managed to emerge from a big restructuring, aimed at returning it to profitability, without a crippling labour dispute. Unions at An Post, the state postal service, have accepted radical changes to work practices. Both companies are searching for overseas partners.

The rail unions are proving more reluctant to accept change at Iarnrod Eireann (Irish Rail), the heaviest government loss-maker, but as practically all of Europe's railways are heavily subsidised, most of the attention will now focus on Telecom Eireann, the state telecommunications company, and on whether a proposed link-up with British telecommunications group, Cable & Wireless, will get the go-ahead from the government. Telecom unions have indicated

- but are opposed to one with Cable & Wireless.

The importance of telecommunications to the economy cannot be over-estimated. Over the past 10 years Ireland's tele-communications services have improved dramatically. The recent entry of competitors into the international segment of the market is rapidly bringing down the cost of calls, adding to the continuing tax attractions of setting up business in Ireland, not least in the financial service industries.

More than 150 offshore funds totalling some \$9bn are now managed out of the International Financial Services Centre (IFSC) in Dublin, a sector which has grown rapidly in the past two years. A growing

THE PERSON NAMED IN

exchange, which itself is attracting an increasing amount of overseas attention. Inward industrial investment is also continuing to notch up successes. Several new projects - in the health care sector, in telemarketing and in electronics, among others - have been announced since the beginning of the year. (Generous grants and a low tax regime have helped to attract these, despite

listed on the Dublin stock

intense competition from, for example, Scotland and Wales.) Ireland's profile - and its hopes of attracting further investment in both manufacturing and services - will be raised further next month when its team travels to the US to play in the finals of football's world cup in Orlando

and New York, accompanied by tens of thousands of sup-

A flood of Italian tourists to Ireland followed Ireland's par-ticipation in the 1990 World Cup in Italy. A similar effect is hoped for in the US, traditionally Ireland's main overseas tourist market. An increase in numbers from the US will be especially welcome in the west of Ireland, which is having to come to terms with the reform of the EU's common agricultural policy. This is forcing change in the traditional dairy and beef farming sectors in favour of new industries such as tourism and forestry.

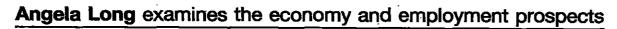
Planting of new woodlands and forests has accelerated in the past five years, encouraged by generous grants and incentives which are scheduled to be increased again soon. A forest products industry is already undergoing expansion. This is expected to be as important to the economy, in 20 years, as the food industry is now.

So Ireland's position at the edge of Europe is not the disadvantage it is frequently made out to be. Its comparative advantages have been recognised and economic and political stability is fostering a positive climate for inward investment by companies positioning themselves for growth

in the European market. Much more would be possible, too, given a satisfactory resolution of the island of freland's most intractable problem - Northern Ireland, an issue which has absorbed large amounts of ministerial time over the past year.

While prospects for peace in the province have come tantalisingly closer than at any time in the past 25 years, as a result of talks with the UK government leading up to the Downing Street Declaration, the government has had to accept that its suggestion last year that "peace by Christmas" was pos-sible was wide of the mark. It may be some way down the road yet. Nevertheless, even on this issue there are signs of the same movement, which, in

other areas, is leading to hopes of a more prosperous and stable future for Ireland in the



# The boat has stayed afloat

Whither the economy of Ireland? Or should that be Ireland? Or should that be

The Republic has advantage in its highly educated, youthful workforce, its (often perplexingly) healthy economic indica-tors and its enthusiasm to attract investment from foreign companies. But nothing can deny its geography, and after the Channel Tunnel starts operating at last, Ireland will indeed be the only European Union country without a direct link to the European

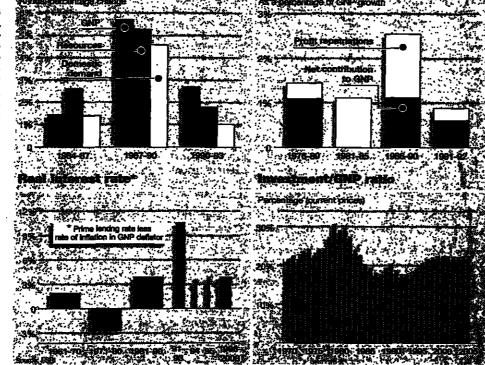
Well may Mr Albert Reynolds, the Taoiseach, claim that while geographically peripheral, Ireland was "at the heart of Europe" - as he declared to a meeting of the Irish Management Institute last month. Dependence on Europe, primarily the UK, is a fact of life for the Irish economy.

A population of 3m is not enough to sustain a country in isolation, and so Ireland has to look outwards, which perhaps accounts for the much more continental feel that Dublin has, for example, than any English city. Often, because of blood links, the overseas link is with the US.

This year has seen growing optimism for the Irish economy. Predictions of growth have risen from near 3 per cent at the end of 1993 to between 4 per cent and 5 per cent. Inflation, at about 2 per cent, is one of the lowest in the EU, comparable only with France. The punt is healthy, and a leading stockbroker, Davy, recently predicted that it could reach parity with sterling by the end of the year.

Exchequer returns, a key indication of how the administration's bookkeeping is faring. were good, showing a 25 per cent increase in total tax revenue for the first quarter of 1994. And although Ireland may still be one of the poorer members of the EU, its relative prosperity is improving average income has risen from 60 per cent of the EU average in

1986 to 74 per cent today. The Reynolds government, with Mr Bertie Ahern a popular and competent finance minister, has kept its head and ridden out the currency storm. Interest rates are fairly stable. The government is entering its second Programme for Economic and Social Partnership (PESP), which features a tripartite agreement between itself, the unions and employ-



ers, which should help to restrain wage levels. Public sector pay, however, may prove harder to control than Mr Reynolds and Mr Ahern have hoped, with civil servants using provisions for increased pay as a result of work

restructuring.

Another awkward acronym to ride with PESP, the PCW, stands for the Programme for Competitiveness and Work. The name may be clumsy, but these are the important issues Ireland will have to address.

At present, the PCW has yet to be ratified finally by the unions. The "Work" side of any plan will be the real test for the government, because it is not yet clear whether unem-ployment - which has been levelling off in recent months can be controlled. Certainly enough has been said about tackling it, but the heart of the problem remains intractable.

The influential Economic and Social Research Institute (ESRI) published an upbeat mid-term outlook in April which gave rise to a headline in the Irish Times: "The rising international tide could lift the Irish boat". The ESRI, working with computer models, predicted an improving economy "in the mid-term" - that is. into the next century.

Consumer spending, for example, should rise by 3.5 per cent this year, and by up to 6.4 per cent in 1995. There has been some sign that the battered consumer, devastated by the rise in interest rates that preceded the 10 per cent devaluation of the punt in January 1993, has returned to the high street. Retail sales have been showing a slight improvement, and there was a big leap in new car sales in the first quarter, with a 46 per cent inc on the same period in 1993. However, this is partly due to a

reduction in Vehicle Registra-

tion Tax announced in the

But the ESRI report (by Sara Cantillon, John Curtis, and John FitzGerald, son of Garret FitzGerald, the former Tao-iseach) warned that without a "major policy change' long-term employment would remain a grave problem.

A mixed blessing for the country came last November: the Republic's football team qualified for the World Cup by defeating Northern Ireland. People who might otherwise have bought a new car or even a house will now be spending any surplus - or borrowed cash on a trip to the US, or on a new wider-screen television for the month of matches.

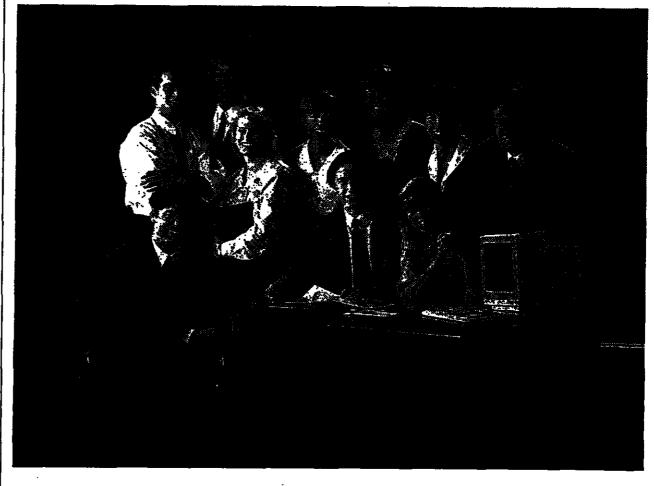
The ESRI justifies its opti-mism, in part, by the way in which the Irish "boat" has managed to stay afloat during recent stormy times, compli-menting its "robust performance in the face of interna tional recession over the past

couple of years".

Despite bad conditions last year, the economy managed about 2 per cent growth. Exports ruse by about 8.75 per cent compared with growth in world trade of only 2.6 per cent. But ESRI sensibly qualifles its cheery view: "The one uncertainty about the future is that the actual outturn will be more eventful than the smooth path we have plotted."

The effect of demographics will be watched with interest. Irekand's high birth rate has meant a crushing ratio of wage-earners to dependants: the highest in Europe. For every 10 people at work, there are between 20 and 30 depen-dants compared with three in, say, Denmark.

"The rate of increase in employment necessary to provide jobs for the young people entering the labour market in Ireland is 15 times greater than in the rest of Europe," wrote Garret FitzGerald recently.



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### IRELAND II

The Fianna Fail-Labour coalition is approaching the June Euro-elections in a confident mood

# A few wobbles have not upset the tandem

two years. The 1982-87 Fine Gael-Labour coalition broke down after four years, in disagreement over economic policy and over Labour's eclipse by its larger, and conservative partner, Fine

the last general election, some

political pundits were predicting that it would not survive

hen the Fianna Fail-Labour coali-

tion was formed in

January 1993, after

The last coalition, formed in 1989 by Fianna Fail and the Progressive Democrats, collapsed in 1992, culminating in the spectacle of the two party leaders accusing each other of being liars from the witness box of a public inquiry into the Irish beef industry (the report of which is finally expected to see the light of day in June

Some early ministerial turf battles aside, the latest coalition partners have displayed a surprising degree of cohesion though, and are now approaching the June Euro-elections in confident mood. They are even contemplating an unprecedented voting pact to make sure that their candidates get an easy ride to Strasbourg.

The few wobbles that have occurred in public, usually when the word privatisation has been mentioned, have not yet been sufficient to throw the

The latest batch of economic forecasts are confidently predicting strong growth, low inflation, and rising employment levels up to the end of the decade. Even the sun has been putting in a strong appearance over the past month after one of the dreariest and wettest winters on

A spokesman for Mr Albert Reynolds, the prime minister. said: "There is a strong feelgood factor and the govern-

ment is riding high. "The coalition is performing well, and if anything should go wrong, we will simply batten down the hatches and ride it

Mr Dick Spring, the deputy prime minister and Labour party leader is in an equally optimistic mood. "We are well on course. Unemployment is edging down and other problem areas such as health, education and housing are effectively off the political agenda because of the progress that has been made on all these fronts." he said.

Public housing starts are well up, 17,000 people have been taken off hospital waiting lists, and additional resources are being pumped into educa-

rapid on the jobs front as Labour would have hoped "we have at least established our credibility with the markets in the past two budgets", said Mr

With so much good news about, the opposition - flap its arms as it may - has been unable to unnerve the complacent coalition beast. Fine Gael, the main opposition party, has still to recover from its miserable performance in the 1992

Mr John Bruton, the party leader, with one eye constantly where the next challenge to his leadership might come from, has been unable to do more than snipe at occasional government blunders.

Red faces there have been on government benches - when a promised pot of EU structural



ireland's parliament is Dáil Ereann, which has 166 elected members. A 60-member senste is partly nominated

funds turned out to be only three-quarters full, when a middle-class outcry over a resifinance minister scurrying back to his calculator and when a whiff of sexual scandal entered the Dail (parliament)

publicly reprimanded by Mr such as sorting out the now-Spring for his "poor judgement" in having chatted to a homosexual in his parked car in Dublin's Phoenix Park. But none of these issues

have set coalition knees trembling. Issues that might, espe-cially in Fianna Fail ranks, vever, with barely a ripple

ambiguous legal situation on abortion, and property rights in the event of divorce being introduced, are being quietly pushed on to the back burner. Democrats (PD - the smaller of A bill to legalise homosexution parties) and someone who

of controversy. Causing more worries for government programme managers is Ms Mary Harney, the new leader of the Progressive

busily creating a higher profile for the party, and carefully targeting the right-wing vote which Fine Gael has traditionally monopolised.

tough and competent performer in the Dail. She is

Sweeping tax reform, privati-sation and a get-tough approach with Northern nd's paramilitaries are the PDs proposals for solving Ireland's problems. It is not so different from Mr Bruton's message, but somehow sounds more convincing coming from Ms Harney.

According to Mr Spring, the two crucial political issues that are now facing the country are unemployment and the continuing crisis in Northern Ireland. The latter has dountnated the political agenda of both Mr Reynolds and Mr Spring (who is also foreign inister) for most of the past eight months, although of the two, Mr Reynolds has grabbed most of the limelight.

His joint declaration which was signed last December with Mr John Major, the British prime minister, succeeded in creating an entirely new framework for the settling of the Northern Ireland conflict, and simultaneously gave Mr Reynolds an entirely new framework for projecting his hitherto lacklustre image.

His handling of the Anglo-Irish negotiations, during which he demonstrated that he could be a tenacious negotiator in handling Ireland's interests abroad, at the same time as being prepared to make honourable compromises and take imaginative and risky initiahas proved herself to be a tives, has greatly boosted his

reputation both at home and

But there has been genuine disappointment, bordering on a sense of deception, that Sim Fein, the political wing of the IRA, has so far failed to grass

the olive branch held out to b There is also growing frustration with the mathematics of UK parliamentary politics the devastation of the Tories in the British local elections carlier this month, has raised fears in Dublin that Mr Major will now be even more en to the Uister Unionists than ever to retain his sitm

of backbench revolts. Government priorities are therefore set to shift to the other key issue identified by Mr Spring – unemploymen Unfortunately, the job of making any significant inroads into the dole queues against a backdrop of rising unemploy-

Northern Ireland peace proforecasts also predict that likely to remain stubbornly high at 18 per cent until the

ment within the EU is likely to

prove as frustrating as the

year 2000. The coalition has at least three years to run before the next general election is due, and Mr Spring is confident that it can hold together. He of course stands to lose most if it

Labour's vote doubled to a record 21 per cent in 1992 as unemployment figures also reached record highs. Failure to deliver on jobs could see that vote halve again as easily as it doubled - and the "new era" Mr Spring promised for Irish politics 18 months ago may in retrospect appear to

Tim Coone

oet, political scientist, sociologist and socialist, university lecturer and now minister for arts, culture and the Irish language, Mr Michael D. Higgins is one of the more colourful figures to have entered the upper echelons of Ireland's political estab-

lishment in recent years. He is a liberal thinker, author of two well-received books of poetry and renowned for his erudite and impassioned Dail speeches. Mr Higgins has given a surge of confidence to Ireland's arts ment to the cabinet in January

With an annual budget of more than 1£50m, he has increased government funding for the Irish Arts Council by 25 per cent and secured pre-production tax breaks and IF16m in funding for the film industry over the next four years. He is now turning his attention to the music and multimedia

"I want an active rather than passive cultural policy, which is open to diversity and which creates a cultural space to fill the narrowing of the economic space," he says.

Edward Said's latest book Cul-1993, his first ministerial post. ture and Imperialism, and says

Michael D. Higgins, minister for arts, culture and the Irish language, believes in offering a wide range of cultural choices, says Tim Coone

# Polymath of many colours

he is a firm believer in cultural tural activity, there will be economic development. He says people across Europe will have to adjust to greater work deal with unemployment.

"If we have enhanced cul-

development as a stimulant to more alternatives to use that spare time and people will be more willing to make those adjustments." He points to the flexibility and make more use success of the Irish film indusmotion also creates jobs. He is known for arguing his

views forcefully with his EU counterparts in the European Cultural Council, but he became more widely known outside Ireland earlier this year for his lifting of the two decade old broaders. Sinn Fein, the political wing of the public," he says.

people on the live register: 6,500 fewer than a year ago. The Central Statistical Office's

figures for this time last year

showed 1.146m people at work compared with 1.139m in 1992.

Much of the rise in employ-ment has been among female

workers. Many women who

"I took a lot of flak from all sides for that, but it was done in the context of the public's right to information and the political censorship issue. I revoked the ban not to facili-

now being forced by circumstance, or liberated by chang-

ing attitudes, to seek work.

Only 18 months ago you could read angry letters writ-

ten to newspapers by gradu-

ates in Co Galway, complain-ing of the "cheek" of married

women in taking jobs. The sta-

tistics do show a stasis in the

numbers of men at work,

whereas female employment

has risen by 55,000 since 1987.

Many of these women are in

the services sector - many,

too, have lower pay than men. and inferior conditions. What is the government

doing to create jobs? Tax breaks for small employers and drives to persuade overseas

companies to set up in Ireland are two - perhaps too common - solutions. The Industrial

Development Authority is cam-

paigning to draw multinationals, and has had success with

some telemarketing companies, creating hundreds of jobs.

But the problem remains; when things go badly for the multinational, as for any crea-

ture on earth, it wants to go

bility, he says. It is for governbroadcasters, artists, writers and musicians have the free-

wide range of cultural choices

underpins his arms-length

approach to the government-

Booker prize - even a third successive win at the Eurovision Song Contest - shows how far Irish cultural policy has come from the dark days of the 1930s when writers such as Joyce, Synge and Beckett, chose exile in order to get published. Today they would be given grants and live tax-free. As Mr Higgins finishes his

lunch a man comes over to shake his hand. "I liked your last book of poems, Minister. Keep it up," he says. Mr Hig-gins confesses he has written "only four and a half" in the

### Continued from Page I

But in the past five years the Irish birthrate has dropped dramatically, as members of the current generation tailor their families to their pockets and life styles rather than to the traditional Catholic model: "as many as heaven sends."

The implications of this are many. For example, the ESRI forecast notes that the popula-tion change will have "trau-matic" effects for the teaching profession, where jobs are already a big issue, and for the health care sector, which will have to concentrate on an ageing population. Since 1972 employment in health and education services has risen from 90,000 to 140,000 - according to

last month's meeting of the

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The boat stays afloat Irish Business and Employers EU. Last year the Republic suf-Congress. These areas are now likely to shrink. Other job sources will have

to be found. The running sore on the Irish economy for nearly a decade has been unemployment; Ireland has competed with Spain for the dubious title of having the highest unemployment in the

fered about 19 per cent unemployed compared to Spain's frightful 21 per cent, but since late last year the figures have been dropping - save for December. (Officials put that down to "reverse emigration".) The unemployment figure fell in March for the third successive month, with 290,600

As a percentage of GNP

previously stayed at home to look after their families are

funded arts bodies which come under his remit. These must have autonomy with responsiment to help create "the cul-tural space" within which dom to innovate. The public, he insists, does not need to be told by government what to The growing international

acclaim of Irish actors, direcbolstered by a string of recent A desire to give people a successes with Oscars, the

Joyce would have been





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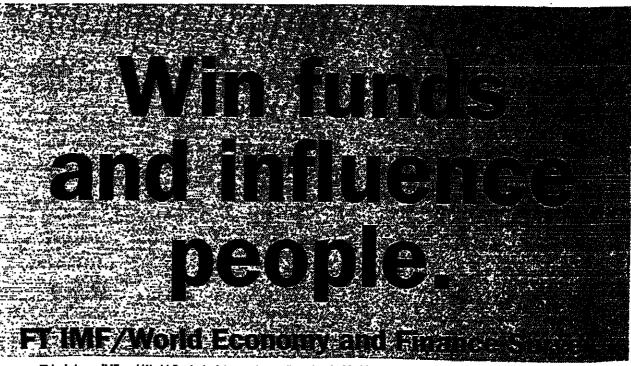












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consequence it will be essential reading for all those who bring influence to bear on the world economy, The Financial Times will be widely distributed at the conference and the survey will appear every day in those issues circulated at the meeting. What this provides is the perfect medium for you to speak directly to this select body of people. If you would like to advertise in the Pt IMF/World Economy and Finance Survey contact Hannah Pursall in London on +44:

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to Dublin.

John McManus finds that the Dublin stock exchange is experiencing a mediocre start to the year

Last year's gains prove hard to repeat

ublin was one of the best performing stock markets in Europe last year. It has had a mediocre

The ISEQ index of Irish shares is down about 2 per cent on the year to date, compared with a 51 per cent rise last year in the prolonged buil run triggered by the devaluation of the Irish pound.

Last year's spectacular gains involved significant catching up by the Dublin market after two years of under-performing London (which it traditionally shadows). The market's performance was exaggerated by the low valuations to which Irish stocks had sunk during 1991 and 1992 - relative to UK stocks - because of the difference in the interest rates pre-

vailing in Ireland and the UK. The valuation differential between the two markets has largely been eliminated. ag to Mr John Conroy, head analyst at Dublin's largest independent stockbroker, NCR. He predicts that further gains will be dictated by the performance of London and

New York, the two markets exchange rate mechanism which traditionally give a lead (KRM) in 1992 and 1993, and the subsequent post-devalua-Mr Conroy believes Irish tion bull run, raised awarestocks are still attractive in ness of the Irish market. The market's increased visibility valuation terms, on a stock by stock basis, as the outlook for and the inclusion of 10 of the domestic earnings is positive. largest Irish stocks in the Mor-Ireland is forecast to have one gan Stanley Capital Index, has of the highest growth rates in raised the level of overseas the EU next year and governinvestment in Irish stocks. ment and independent foreparticularly by US funds.

casters predict that the Irish Although the flow of US gross national product will investment funds into Europe has been drying up as US interest rates tick upwards, grow by more than 4 per cent. But as in the other European markets, sustained progress most Irish analysts believe will only take place in Dublin if international equity markets that US and overseas investors in the Irish market have taken decouple from the bond mara medium to long term view. kets which have been exerting "It is a good time to buy a negative influence on them Irish stocks, but only if international markets move ahead - we are not going to move on the investor profile of the Irish stock market. Turnoil in the our own," Mr Conroy says. The two big irish banks, AIB

both attracted international attention in recent months. They are seen as cheap, relative to the European sector. Both have strong domestic retail operations, controlling about 70 per cent of the market between them and can expect to benefit, in earnings terms, from the anticipated growth in the Irish economy.

One of the biggest disadvantages for overseas investors in the Irish market is lack of stock diversity. AIB, Bank of freland, Irish Life, the state's largest life assurance com-pany, and two industrial stocks, Smurfit and CRH, account for 54 per cent of the market's total capitalisation of 1£12bm. The top 10 listed companies have a total capitalisa-

Despite the expected arrival

exchange this year, Dublin will continue to suffer from a scarcity of listed large industrial and retail stocks. The country's largest supermarket chain, the I£900m Dunne's Store empire, is privately owned. Quinnsworth, the second biggest retail chain, with a turnover in excess of 12500m, is owned by Associ-

ated British Foods,

The dominance of the market by financial stocks will be increased when Ireland's largest building society, the Irish Permanent, is floated in the middle of this year. The other new entrant to the

market is DCC, which is seeking a listing, having succes fully completed the transition from venture capital fund to industrial holding company over the past 10 years.

terms of the overall size of the market. DCC is expected to raise between about I£10m and 1£20m through its flotation. The Irish Permanent may raise up to 1270m.

The biggest challenge facing the Irish stock exchange is the break with the London stock exchange scheduled for this year. The split is necessary to comply with the KU investment services directive, which specifies that each member state must regulate its own securities markets. (Since 1973) the Dublin stock exchange has been merged with the London stock exchange, which has effectively regulated the Irish market.) The Irish government is preparing legislation, the Stock Exchange Act, which will make the central Bank of

Ireland the ultimate regulator

handling of two highly publicised incidents last year is being taken into account in the framing of the new laws. Davy, Ireland's largest stockbroker, was reprimanded and fined I£150,000 by the London stock exchange last March for its role in the placing of the Irish government's 30.4 per cent stake in Greencore, the food company, in April 1994. The brokers initially told the government they had succeeded in placing the shares but later admitted they had been unable to sell all the stock and had bought a proportion themselves to avoid em harrassment.

The reasons for the reprimand were not made public which led to a written request Davy for an explanation. The result was an indication from the Irish government that the new Stock Exchange Act will insist on greater transparency in the Irish exchange's regula-

tory procedures. The Dublin exchange has also been criticised for failing to protect the interests of shareholders in the small listed property company CountyGlen, now the subject of an

inquiry by an inspector appointed by the High Court. The inspector is looking at transactions which involved the expenditure of almost half of the company's assets of IE2m without the approval of the company's 1,100 small exchange has yet to take any

public disciplinary action. The new rules for the independent Dublin exchange will provide for more information about regulatory issues to made public. But they will be nodelled on the London stock exchange's rule book which, according to Mr Tom Healy, manager of the Irish stock

ver the past two years offshore fund management in Ireland has grown at such a pace that Dublin now rivals Jersey and Guernsey in terms of the amount of offshore funds

More than \$9bn in offshore funds is managed in Ireland. almost entirely by companies based in Dublin's International Financial Services Centre. This compares with \$2.8bn of overseas funds managed in Dublin in June 1992, according to offi-

The main reason behind such rapid growth has been the introduction by the Irish government of favourable legislation since 1989, and the development of an International Financial Services Centre in Dublin. Ireland was one of the first EU states to adopt the UCITS (Undertakings for Collective Investment in Transferable Securities) directive in 1989. The UCITS directive allows funds that are regulated in one member state to be marketed throughout the EU.

Ireland and Luxembourg are the only two EU states where tax exempt managed funds can make use of this facility, something which has been crucial to Ireland's recent success in

attracting offshore funds. After deciding to set up an offshore fund in a tax-free zone, the next factor influencing the decision of where to establish the fund is the markets in which it will be sold. save Pat McNaughton, managing director of Morgan Grenfell's Irish fund management idiary. "If you wish to sell to the public in Europe then setting up where you can avail of the UCITS directive is a

Morgan Grenfell decided to set up in Dublin rather than Luxembourg because it was a more cost-efficient location, particularly from the point of view of staff costs which are roughly two thirds of those in comparable offshore locations. The attitude of the workforce was also attractive, according to Mr McNaughton. "There is more enthusiasm for work here than in other tax havens ause the others nearly all have full employment," he

for much of this year.

Dublin followed the pattern of most of the more than 40 companies that manage more than

In 1991, Morgan Grenfell transferred some existing funds from its operations in other tax havens to Dublin, in order to establish a base in Ireland from which to launch new funds and provide custodial services for other fund managers. Morgan Grenfell

The regulators respond quickly and let you know

now manages funds worth \$1.5bn in Dublin.

to companies setting up in the International Financial Services Centre. It is located on disused docklands near to the centre of Dublin and companies that obtain an IFSC licence before the end of 1994 can make use of a 10 per cent corporation tax rate until 2005. IFSC licence are expected to

establish an office on the Dockland site but many have not yet done so, preferring to operate out of cheaper offices elsewhere in Dublin. However, companies that do move to the docks site can make use of a remission of municipal rates and double rent relief for 10 years, as well as generous capi-

Although companies that move to the docks site can obtain 25-year leases, rather than the traditional 35-year or the roll-over indexed leases of three, six or nine years that

Morgan Grenfell's move to

Tax incentives are available Companies that obtain an

lease common in Ireland, most would still prefer five-year leases, such as those in the US,

The accessibility and co-operative nature of the Irish regula-tory authorities makes Dublin attractive to foreign funds, says Paul Dobbyn, a partner in one of Ireland's largest com-

150 funds in Dublin

if they can help'

are available in Europe.

Accessible and co-operative

Favourable legislation has allowed fast growth of offshore funds

mercial law firms A & L Goodbody. The main regulatory authority is the central Bank of Ireland and its approach to the regulation of offshore funds can be characterised as "putting a lot of store by the credibility of the funds operator," says Mr Dobbyn.

The regulators are very accessible," agrees Mr Nick Alford, general manager of GT Asset Management Ireland, the Irish subsidiary of the bank in Liechtenstein-owned CT Asset Management, which manages 14 funds worth more than \$1.8bn in Dublin. "They respond quickly and let you know if they can help."

Most funds under manage ment in the IFSC are unit trusts, many constituted so as to comply with the UCITS directive. However, Irish legistypes of tax-exempt funds that are more attractive to international investors, including investment companies with variable or fixed share capital.

Both UCITS investment companies and non-UCITS investment companies are managed in the IFSC and there are also a number of private funds. Although the Irish legal and

regulatory framework is highly competitive it could soon lose this edge, warns Mr Dobbyn. Any changes in the law required to maintain Ireland's competitiveness as a location for offshore fund management Irish legislative process, a drawn-out affair which does not give as high a priority to financial services legislation as other tax havens - such as the Cayman Islands, where financial services are of greater sig-

nificance to the economy. So far the government has been active and recently it added another type of investment vehicle to the "menu" of

vehicles which can be operated from the IFSC. The Irish partnership law is shortly to be amended to allow limited investment partnerships to operate from the IFSC. The government is projecting that more than I£100m will be attracted to investment limited partnerships at the centre once

Dublin's other attractions include Ireland's membership of the OECD, which is important for marketing funds in Japan, and the Irish legal system which, like the US and British systems, is based on common law. Fund managers can also get funds listed on the Dublin stock exchange which is part of the London stock exchange and is similarly regulated. Although the two exchanges are to split this

they are operational.

■he dial tone for Telecom Eireann (TE) has been somewhat discordant over the past six months. National unease over raised calling charges gave way to dismay at a proposed alliance with a giant outsider, Cable &

The new chief executive of TE. Mr Alfie Kane, has big problems to solve, such as about 1990m in debt (with an enormous debt/equity ratio of about 250 to 1) and thousands more employees than critics say are necessary.

gus, the national airline which has faced waves of union hostility as it tried to correct its overstaffing - is one calculated to ring unpleasant bells with the management of the semi-state operation. The big shadow on TE's hori-

zon is January 1, 1998, when the European telecoms market will be opened up completely (although Ireland, like some of the smaller EU states, will get special consideration in domestic services). The level of competition across Europe is something TE could scarcely survive in its present form. But TE is having consider-

able success in its campaign run jointly with the Industrial elopment Authority's overseas arm - to attract telemar-keting companies. With international charges for business among the lowest in Europe, Ireland has recently been chosen by Dell computers, Best Western Hotels, ICT Group and others as a site for operations that will create hundreds of

Last year's charging changes aroused opposition, especially from small businesses, as local or internal national calls bore the brunt of big cuts for inter-national use. The "rebalancing", as TE prefers to call it, has led to an average reduction of 7 per cent in business tele-phone bills. Further cuts are on the horizon.

Mr Brendan Hynes, chairman of TE until an abrupt and seemingly acrimonious departure two years ago, wrote his own analysis of Irish semistate bodies (Telecom Eireann. Aer Lingus) earlier this year. Mr Hynes did not mince his words. "Telecom Eireann is very inefficient," he declared. From his research, he gave figures that reflected badly on the management of the country's

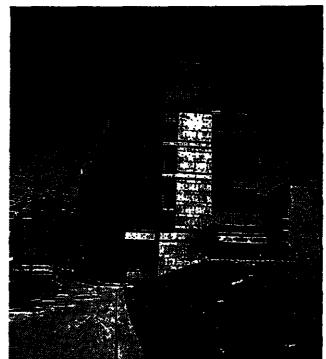
year, the Irish exchange has indicated that it intends to contime following the rules of the London exchange.
But the main attraction of

Dublin for international fund managers such as GT and Morgan Grenfell is the workforce. "The 10 per cent tax rate is just another bonus," says Mr McNaughton Ultimately Morgan Grenfell will repatriate any profits made in Ireland to its German parent, Deutsche Bank, and pay tax on it in Germany, he explains.

The Irish government hopes the workforce, and wider aspects of the business environment, will keep the notoriously mobile offshore fund agers in Dublin once the corporation tax breaks expire. The funds themselves will remain tax exempt after 2005.

tax," says Mr McNaughton. "The raw materials had to be here. Ultimately the financial services centre that will win will be the one which provides the proper skills and people at a reasonable price," he says. Companies arriving after

1994 will not be eligible for the 10 per cent corporation tax incentive but the fund managers who have established themselves by that time will be able to offer highly competitive custodial facilities to other fund managers. There are also suggestions that the Irish government will seek approval from the EU to extend the 1994 deadline, but as yet no official



John McManus The new International Financial Services Centre in Dublin

The telecommunications and energy sectors

Irish customers paid an average of 1£704 annually for each telephone line, compared with I£550 in Britain and I£534 elsewhere in Europe, he said. European telephone companies average one worker for 172 lines, whereas TE has one employee for every 85 from a figure nearer 40 just a few years ago). Population dispersal cannot justify this, Mr Hynes says; New Zealand, which has a similar population. but a much greater area, has a line ratio much closer to the European norm than that of

The last National Development Plan turned a deaf ear to TE's calls for funds for investment, allocating only I£27m from EU structural funds where I£200m had been sought. This heightened existing suspicions that the government would prefer TE to link up with a higger, richer outsider.

However, union opposition and national defensiveness sprang to life when the government started to talk euphemis-tically about "strategic alliances" late last year. In March, TE received a full proposal from Cable & Wireless to form a joint venture, with about 16400m on the table.

The minister, Mr Brian Cowen, has instructed the TE board to study the C&W proposal and report back within six months on its feasibility and any other options. He is also considering the establishment of an independent frish telecoms authority equipped which could be essential if the scene changes from one serene operator to a cast of dozens

scrabbling for market share. Mr Cowen's portfolio also includes energy. This is not as contentious an area as telecoms, but the future could hold some headaches for whoever is in charge.

Unlike TE, there are no plans to place the energy utili-ties in public hands, the minis-ter told the Irish Business and Employers' Confederation recently. However, the industry should not be complacent -the Electricity Supply Board

Discordant dial tone (ESB) is currently being linking south-western Scotland

"reviewed". ESB, which was founded in 1927, is under the scrutiny of a cost and competitiveness review announced in February. This, the department says, will not only help the government decide on ESB applications to WIL but also provide the minister with a solid regulation for future reviews of the electricity industry".

A review of the mining industry and concomitant policy was also announced late last year (Ireland has 20 per cent of western Europe's supplies of zinc).

The new gas interconnector

with freland, at a site north of Dublin, is now on-line. At a cost of I£290m, I£90m of which came from the EU, the 290-km pipeline is the Republic's most

significant energy project.

The project involved four construction efforts, including sor station in Scotland. Bord Gais, the national gas supplier, has a security gas agreement with National Power and a gas purchase agreement with British Gas. Should Ireland find fresh reserves of natural gas in current exploration, there is provision for surplus supplies to be exported back to Britain

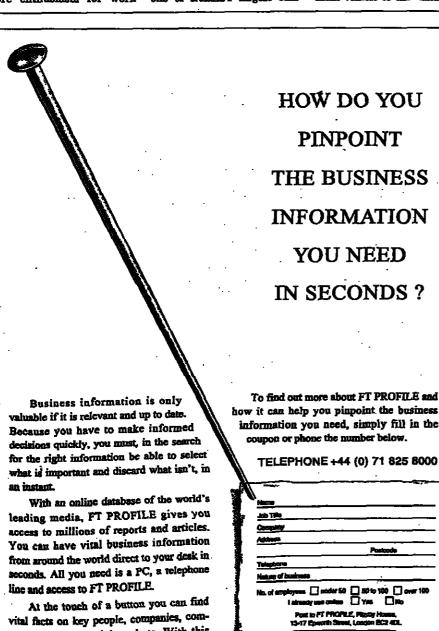
through the same pipeline.

Tax incentives to promote exploration in offshore cilfields have also been in force for several years. In March Mr Noel Treacy, the Irish energy minister, awarded five exploration licences to five consortia, covering 28 blocks in the Slyne and Erris troughs.

Last October's National Plan

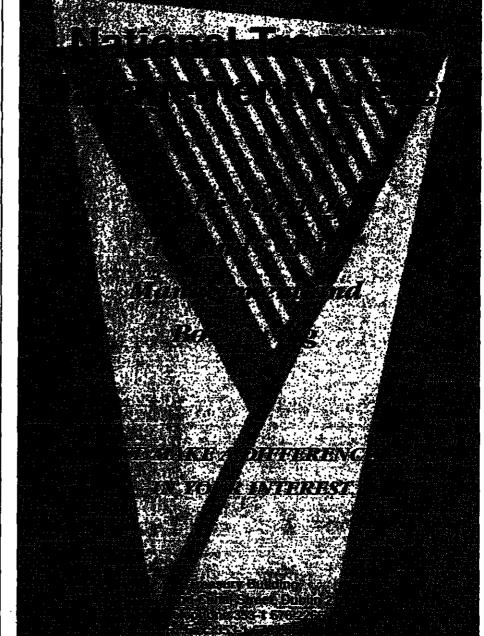
published by the Irish government made a commitment to promote alternative energy sources. The Electricity Supply Board (ESB) has been asked to bring 75 megawatts of capacity on line from such sources as (CHP), small hydro or wind power. This scheme is now being developed. Peat-fired power stations are also an option, although the environmental debate over further inroads into Ireland's famous peat bogs is likely to gain

Angela Long



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12

John McManus looks at investment in transport and developments in the tourist industry

# EU helps out with 'cohesion' cash

The money will come from the government, the private sector, and the European Union which has promised in the region of 1£7bn under the next tranche of cohesion funds. The first objective of the IC2.6bn investment in transport

Ireland's roads, railways, ports and airports up to the same standard as its EU partners'. The main target is the national primary road network, which takes a quarter of all Irish road traffic. More than I£L1bn will go to improve the road links between the impor-

tant cities, including the road

from Dublin to Belfast.

infrastructure is to bring

More than 193.5bn will be spent

on Ireland's transport infra-

structure and tourism industry

over the next five years under

the Irish government's I£20bn National Development Plan.

Spending on secondary and local roads will be much less significant: I2115m will be spent on secondary roads and 1£475m on local roads. As a result, the motorist in Ireland can expect little respite from the potholes on the smaller rural roads and lanes. (They have become an election issue

in some counties. The rolling stock of larnrod Eireann, the state railway company, is to be upgraded, as are the tracks and signal systems on the parts of the Irish rail network which are included in the EU's Trans European Rail Network - mainly the links between Dublin and the larger cities and towns.

With the opening of the Channel Tunnel, Ireland is now the only state in the EU without a direct rail link to the continent. The Irish government has promised to invest I£100m upgrading strategic ports, including Dublin and its satellite port of Dun Laoghaire. No aid is available for improving ferries serving the

Ancient oak forests once

covered much of Ireland. Over

the centuries they were gradually laid bare to serve the eco-

nomic and military ambitions of the Vikings, then the Nor-

mans, and later, to build the

British battle fleets of Tudor,

Jamaica to Jaipur – now grows

EU. Today there is no natural

forest left in Ireland. Moreover,

only 7 per cent of the country's

land surface is afforested, com-

pared with an average 24 per

undergoing a renaissance.

thanks to the overhaul of the

EU common agricultural pol-

icy, a range of new financial

incentives and a commitment

by the Irish government to a

big afforestation programme.

Together, these have helped

forest plantings grow to some

22,000 hectares a year. A target

of 30,000 hectares a year has

"Forestry will be a main-

stream industry here within 30

years with an output of over

I£1bn a year at today's prices,"

says Mr Martin Lowery, chief

been set for the year 2000.

forestry board.

But Irish forestry is now

cent in the EU.

routes between Ireland and its EU partners, but the two main ferry companies, Stena Sealink and Irish Continental Group, have announced ambitious ship building programmes. In Tasmania, Stenz Sealink

is constructing one of the world's largest car carrying catamaran ferries for use on the Irish sea this summer. The new super-ferry will replace the existing Stena Sea Lynx catamaran service between Dublin and the Welsh port of Holyhead. It will have capacity for 120 cars and 600 passengers, travel at 50 miles an hour, and Stena promises that it will cut the sea crossing time by half, to 99 minutes.

Irish Continental has

acquired one the the world's largest night ferries, the 1556m Pride of Bilbao, for use on the routes from Rosslare, in Co Wexford, to northern France. The company has also commissioned a E46m ferry for use on the Dublin-Holyhead route next year, with an option for a second. The new Dublin-Holyhead ferry will triple the group's freight capacity on the route, allowing it to cut costs and - according to Mr Eamonn Rothwell, chief executive of Irish Continental - attract a substantial amount of the traffic, originating in the Republic, which now exits via the North-

ern Irish port of Larne. A I£340m investment is proposed in the state's airports under the plan, on top of the E175m in state aid to the national carrier, Aer Lingus, which was approved by the EU last December. The money is to



meet the cost of a big restructuring at the airline, which lost 1256m last year. Aer Lingus has agreed to cut its costs by I£50m and has obtained permission from the Irish government to fly direct from Dublin to cities in the US, avoiding the compulsory stop-over at Shannon airport in Co Clare, for the first time. Aer Lingus has also leased three new Airbus 330 aircraft for use on the

transatlantic routes. The last 12 months have seen two new airlines enter the fiercely competitive Dublin to London route. Virgin Atlantic's City Jet - an Irish company operating a Virgin Atlantic franchise - started flying from Dublin to London City Airport in January. British Airways Express - a UK company operating a British Airways franchise - started flying from

Dublin to Gatwick last year. The three airlines already on the route - Aer Lingus, British Midland and the small independent Ryanair - have all cut fares and cost as competition

intensifies. Aer Lingus's share of the route has fallen from 49 per cent to 39 per cent; a big shake-out is planned.

In a country with more than 16 per cent of its workforce on the dole, most aspects of the economy are ultimately evaluated in terms of their ability to create jobs. Ireland's tourism industry is no exception.

The Islbn investment in tourism over the next five vears is expected to create 35.000 jobs. Mr Matt McNulty, director general of Bord Failte,

the Irish tourist board, believes that it is a realistic aspiration. Five years ago the board was set the target of doubling tourism revenue from just over 1£1hn and creating 25,000 jobs by the end of 1993. "Revenue is up 74 per cent and 24,000 jobs have been created, despite the Gulf war and recession in our main markets," Mr McNulty

Mr McNulty believes that tourism can create jobs more effectively than other sectors of the economy; he points out

that 75 per cent of the net lob gains in Ireland over the past five years have come from tourism. Bord Failte estimates that the more than 3m tourists visiting Ireland each year spend about IS1.8bm

The emphasis over the next five years will be to create sustainable tourism and sustainable jobs" through an intensification of the board's international marketing effort and extension of the the tourism season. Ireland's tourist season is only 23 weeks, but the board believes it can be stretched to 46 weeks by development of off-season "prod-ucts" and the creation of year-round attractions.

More than 30 per cent of the 12580m worth of EU cohesion funding hoped for by the Irish government for tourism will be spent on international marketing over the next five years. "We have not fully exploited any market - particularly Germany, which is the world's biggest," explains Mr McNulty.

Together with the traditional markets of the US, UK and continental Europe, Bord Failte plans to aim at new markets. Two countries seen as having large potential are Argentina and South Africa, both of which have strong Irish connections.

The board's strategy is not to go for "ethnic" tourism, but to target countries where Ireland is well known to the whole opulation because there is an Irish community there, Mr McNuity explains.

The UK is still a very important market for Ireland; visi-

tors from Britain made up 1.7m of more than 3m people who visited Ireland last year. The next biggest markets are continental Europe, with \$74,000 vis. itors, and North America, with

417,000 visitors. About 12300,000 will be spent on projects to extend the tourist season. The rest of the It ibn will be spent on training a national conference centre

and other projects.

Mr McNuity believes that intiatives for projects to extend the length of the tourist season must come from the private sector. "If we exente something ourselves it is not likely to be sustainable," he says. "We have to let things develop naturally and support them through marketing or grant aid." (Citing horse fairs, he points out that there have been many attempts to develop international horse fairs in ireland, none of which have been as successful as the centuries-old horse fair at Ballinasloe in Co Galway, in the

west of Ireland.) A good example of the type of investment that the board is trying to encourage is a project to revive a woollen mill at Foxford in Co Mayo, in the west of Ireland. The mill has been converted into a "sheep to shop" experience for tourists. Mr McNulty says. This sort of project is an integral part of the role he sees for Bord Failte "Ireland's economic agency for tourism."

There is no doubting his enthusiasm for such projects. With something of the manner of a proud father, he cannot resist showing visitors to his office in Dublin an album of before-and-after shots of projects. He feels that he has a right to be proud; only one of the 300 projects funded in the last five years has failed -"and we got nearly all our money back."

Tim Coone investigates the renaissance of an ancient industry

# Trees planted for the future

Stuart and Hanoverian kings Encouraged by tax-free grants and incentives, private Land that once grew Irish plantings have grown 30-fold in oak - which helped to spread the past decade, from fewer the British empire from than 300 hectares a year in the early 1980s to more than 10.000 cattle and sheep to build beef hectares a vear at mesent. and butter mountains in the Proposals to increase the

grants by about 50 per cent, with the maximum levels at I£3,000 per hectare, are currently awaiting approval in Brussels. In total, some E40m a vear in grants is expected to he channelled to the forestry sector up to the end of the decade. In addition, all income from forestry activities has been rated free of corporation

The existing 450,000 hectares of forest in Ireland, 85 per cent of it conifers, has mostly been planted since the early 1950s; it is only just beginning to mature. Current output of 2m cubic metres of timber a year is projected to rise to about 3.5m cubic metres by the end of the decade and will continue to rise thereafter.

and income tax.

In the longer term, if current executive of Coillte, the Irish planting rates are maintained over the next 20 to 30 years. Mr

Lowery believes that a sustainable yield of 12m cubic metres a year is feasible from a total planted area of 1.5m hectares which have been identified as being the most suitable for forestry. This would exceed the UK's current output of some 10m cubic metres a year.

"Forestry is a far better use of EU funds than set-aside payments, because at least there is a new industry being built up," Mr Lowery says.

Currently, there are two important industrial developments in preparation, both of which will once again place Ireland on the map as an exporter of forest products.

Medite, the US company, is investing I£21m to double output from its existing plant making medium density fibreboard (MDF). It aims to produce 300,000 cubic metres of MDF a year, using forest thinnings and by-products from the country's 100 saw-mills as raw material.

Louisiana Pacific Corporation, also of the US, is due to start a joint venture later this year with Coillte to build an

oriented strand board plant to export to Europe. Together, the two plants located in the Waterford region of Ireland are expected to absorb most of the residues and pulp wood coming from the newly-maturing Irish forests up to the end of the decade. Beyond then, additional processing capacity will be required as well as addi-

tional saw-mills But can planting levels reach the government's 30,000 hectare-a-year target? Mr Lowery admits that obtaining sufficient land is becoming a problem. Spiralling land prices "is going to make it difficult," he

Ms Elaine Farrell, head of the forestry division in the Irish Farmers' Association. says that poor land is currently being sold for forestry in a range of I£900 to I£2,000 a hectare, and that many farmers are now finding it difficult to compete with outside investors. More than three-quarters of private forest plantings are currently done by farmers. Mr Lowery says that Coillte

I£1,700 a hectare for the very best forestry land, and in 1992 paid an average of I£1,313 a hectare. Land prices have risen more than 30 per cent since 1990, almost three times faster than the general inflation rate.

Mr George O'Malley, managing director of Beltra Forestry, private company which a vear and manages plantations for private clients, says the tax incentives and grants available make forestry investment "very attractive as long as the cost of the land is not too high".

The growing competition for land, however, is resulting in available sites now more likely to be in parcels of "hundreds rather than thousands of

acres," he says.

Meanwhile, opposition is growing from another quarter. Environmentalist groups are becoming increasingly vocal over the steady encroachment of sombre blocks of Sitka spruce on the Irish countryside, and are demanding that a greater variety of tree species be planted and that planning controls be introduced for new plantations.

The government has responded predictably (by setting up a a committee to consider the issues), but has signalled that new legislation will probably - eventually - follow Mr Lowery says that Coillte's aim is to reduce Sitka spruce plantings from just over 80 per

cent at present down to 65 per

cent, and to increase native broadleaf species such as oak and beech to around 10 per Four years ago it began landscaping new plantations. But that Sitka grows better than any other tree on low-quality soils, and in Ireland's damp,

temperate climate at rates five

to six times faster than in

Scandinavia or North America and at about double the rate of growth in the UK. Better quality conifer trees and hardwoods, suitable for joinery and sawlogs, require better soils, and the best agri-

cultural land can now cost over I£6,000 a hectare. The higher grants will undoubtedly have the desired effect of encouraging increased plantings and greater species diversity, but the danger is that they might also drive land prices higher still and ultimately dampen investor enthuAngela Long at the movies

# Investors get good terms

To call the whole country "Paddywood" is stretching language, but over the past year there has been a mini-boom in film production

In April some 12 films were in production. Six more were about to start filming. A London newspaper went slightly wild recently, predicting that Ireland could become Europe's main site for film production.

Mr Michael Dwyer, film critic of the Irish Times, points out that ever since 1928, when Alfred Hitchcock made Juno and the Paucock in Dublin. Ireland's rapidly changing light and slowly changing landscape have been irresistible to directors seeking not just nostalgia but authenticity. What is more, the 1993 Finance Act gives a three-year tax relief on

whatever proportion of a film's investment is Irish, up to I£1m. More recently, the government has again tinkered with financial incentives, while insisting that share capital with a minimum three-year payback should be the baseline shard to erruso

Companies such as Farrell Grant Sparks, Dublin accountants (FGS), have taken advantage of the favourable terms for film investment. FGS has set up a film production company, which raised I£2m within two weeks. Mr Richard Fox of FGS says the company, which "met investor demand for a tax shelter before the year-end cut-off for individuals on April 5", is now looking for a project. "Td say that, judging by the success of this venture, we would look at similar ones in the future."

Internationally, Irish films have a high profile at present following American interest in In the Name of the Father, directed by Jim Sheridan, and last year's Crying Game by Neil Jordan. The prominence of Daniel Day Lewis, who also starred in Sheridan's previous big success, My Left Foot, has also called attention to the Irish product.

It should be no surprise if the irish were to make a success of the film industry, at least at the creative level. Their seanachai (storytellers) of old possessed the wild imagination and verbal creativity which later surfaced in the work of Swift, Beckett and Joyce. Today Ireland is top in the whole of western Europe for per capita cinema

In Dublin, the Irish Film Centre, with smart premises in a former Quaker meeting house in Eustace Street, in the centre of town, attracted 16.000 members in 1993, its first full year of operation. Squabbles about management and financing spoil its image slightly, but, with several film development and production companies located in its premises, the IFC provides an

attractive focus for the film buff in the national capital. So far, most films for main release made in Ireland have tended to be modest in budget on Jurassic Park and its lavishly produced kindred. Yet the success of, for example, Into the West, made by Dubliner Gabriel Byrne, has shown that there is a market

for the "small" picture "The Irish industry is never going to make Terminator 3. but our films will always be story-driven – smaller films costing l£3m to l£5m," says Mr James Flynn, submission manager at the Irish Film Board, based in Galway.

The film board (Bord Scannan in Gaelic) has been receiving about 30 formal applications for funding each month since it was revived in 1992. This, says Mr Flynn. is on top of less formal approaches from a wide rang of film-makers.

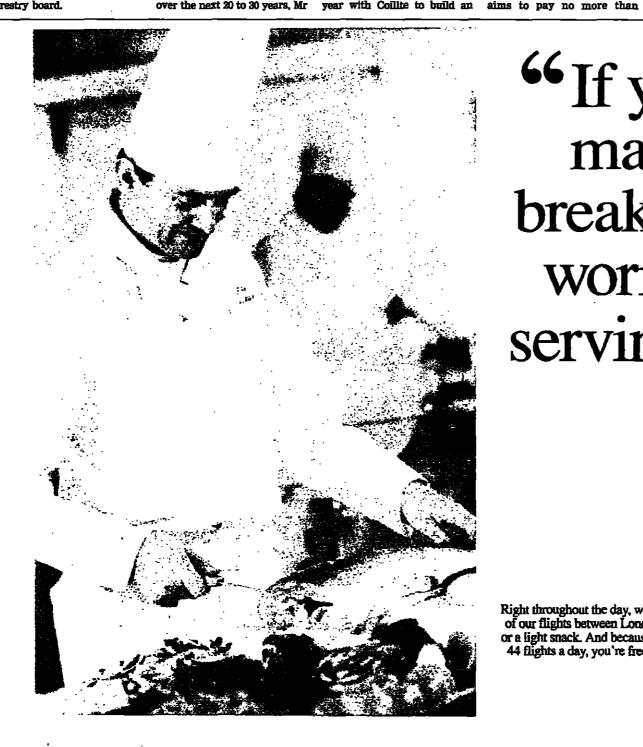
The government has also been launching initiatives to create the right sort of skilled abour for film production. Mr Michael Higgins, minister for arts, announced a "comprehensive training programme for the film industry" last October. His department was looking for EU structural funds to assist the programme, which he said aimed to raise standards in the complete range of film

While the future for features looks rosy (provided they get a better critical reception than the recently-released Widow's Peak - despite the talents of Mia Farrow, Jim Broadbent and Natasha Richardson), the animation sector has not lived up to its promise of five years ago. After An American Tail, a charming full-length feature which failed to ignite the box office in the Aladdin mode, the animation company mainly responsible, Sullivan Bluth, went bankrupt. The shell of the company was subsequently saivaged by overseas

Fred Wolf Animation, the Los Angeles based company responsible for the invasion of the teenage mutant Ninja turties, has had a Dublin studio since 1989. Most recently, it did all pre- and post-production of the 11-part television version of the Duchess of York's Budgie the Little Helicopter, to be seen

on ITV. Mr Eamonn Lawiess, Wolf's managing director in Dublin heads a full-time staff of 16. "We are feeling very optimistic, but things are relatively slow in the industry overall," he says. "For full-length features, Dublin would be a good location because labour and production costs are lower than in the

But still competition from Asia, where labour costs are even lower, is growing.



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### IN BRIEF

# runs into snag

Moulinex, the troubled French household electricals company, faced a last-minute hitch in the completion of its long-awaited financial restructuring package. Page 18

Home's best for Bosch-Siemens Mr Herbert Worner, president and chief executive of Bosch-Siemens Hausgeräte, concedes it is fash-ionable to knock manufacturing in Germany as too costly and uncompetitive. Page 18

Mack Trucks forecasts return to profit Mack Trucks, the US subsidiary of France's Renault Véhicules Industriels, should see a profit this year after five years of losses. Page 20

Two large sterling issues helped the eurobond market creak back into action. Page 22

Maytag sale in Australa and NZ Maytag, the US home appliance manufacturer, is to sell its Australian and New Zealand-based white goods and floorcare appliance operations.

BTR directors' pay rises 17% Directors of BTR, the industrial conglomerate. have received basic salary increases for this year of up to 17 per cent. And it has emerged that the salary of chief executive Mr Alan Jackson cannot be cut. Page 24

BET finishes its restructuring BET, the UK business services group which over-expanded by acquisition during the 1980s, said its restructuring was complete, but warned that pressure on margins and difficult trading conditions persisted. Page 24

Thorn EMI said yesterday that it was negotiating to sell its security business and part of its defence subsidiary. A sale of the businesses could precipitate a demerger of its core music and rental divi-

Courts buys in France Courts Consulting Group, the career consultancy, outplacement and residential training company, yesterday agreed to acquire GBA Group, one of the leading outplacement and career counselling groups in France. Page 23

Lep Group may float US arm
Lep Group, the lossmaking UK freight forwarding
and security group restructured by its banks
in 1992, is considering a partial US flotation of
its American security business to reduce its debt.

Lasmo goes directly to shareholders Lasmo, the oil exploration company, yesterday took its battle to fight off a hostile bid from fellow explorer Enterprise Oil directly to its shareholders.

M&S extends retailing lead Marks and Spencer yesterday extended its lead as the UK's most profitable retailer, announcing a 16 per cent increase in pre-tax profits. Page 18; Expansion accelerates, Page 24

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### Chief price changes yesterday

leen France Redictector 500 550 810 SLIC TOKYO (Yes) Kagawa Bank Kasal Kogyo silippon Carbos 31% + 62% + 65% + 27% + 31% + 26 1英 25 15 25 15 26 435 364 326 318 381 1750 412 273 - 14

# **COMPANIES & MARKETS**

US companies in the spotlight over their exposure to financial instruments

# Moulinex shake-up SEC scrutinises use of derivatives

By Richard Waters in New York

The pressure on US companies to reveal more about their use of derivative financial instruments grew yesterday as it emerged that the Securities and Exchange Commission had written to a number of companies asking them for more information about their activities in this area.

News of the SEC's request comes ahead of an appearance today by the agency's chairman, Mr Arthur Levitt, before the House of Representative's subcommittee on telecommunica-

chairman, revealed last week that he is planning legislation on derivative

The SEC's letter is believed to have been directed to some of the largest users of derivatives, instruments which companies use to reduce exposure to exchange or interest rate fluctua-

In recent weeks reported losses, most notably from Procter & Gamble, has led to concern that in some cases derivatives have increased the risks compa-

tions and finance. Mr Edward nies are running, rather than panies whose financial years end in December.

Yesterday Dell Computer announced an after-tax loss of \$15.6m after it misjudged the trend of European and Japanese interest rates and incurred losses on its investment portfolio which used derivatives.

The Financial Accounting Standards Board, which sets accounting regulations, is also pressing US companies for extra disclosure. The body has released draft disclosure rules for derivatives, and hopes to have a final version in place to apply to com-

The FASB's draft requires companies to explain the objectives of their use of derivatives, and the instruments and hedging strategies they use.

tives - and the attention paid to every small loss incurred, whether or not such instruments have enhanced companies' profits in the past - has scared most big companies away from talking publicly about this area. "It's like asking them about

Mr Botin bluntly said he

intended to sell Banesto's indus-

trial assets "in an orderly and

The spotlight that has been

turned on to the use of deriva-

Also, several companies are believed to have commissioned external reviews of their derivatives portfolios, to reassure themselves that they do not have losses in this area as well.

Today's hearings in Washington have been prompted by a report on derivatives from the US General Accounting Office last week, which called for more regulation of the way companies use such financial instruments. Dell Computer, Page 18

television network and in the El

Mundo newspaper group. Bank-ers Trust, the US investment

bank, has been given the man-

date for the media disposals.

Mr Botin said Banesto's inter-

national hanking subsidiaries -

Banesto Banking Corporation in

the US. Banesto Chile Bank, Ban-

esto Banco Uruguay and Banco Shaw in Argentina - were "of

little importance". They would

either be absorbed by the San-tander group (Santander has sub-

sidiary banks in Chile and in the

# Low price prompts LCH to pull float

The £150m (\$225m) flotation of The floom (\$225m) horation or London Capital Holdings, the property investment company, was pulled yesterday in the face of a weak stock market and investor indigestion at the £930m of capital raised in the

listed property sector this year.
The issue was to be launched this morning, but Citibank was not prepared to accept the price at which advisers said its shares

They had planned to raise more than £100m from the combined sale of up to 70 per cent of new shares. However, it is believed that Warburg Securities should be made at a 10 to 15 per cent discount to the company's £160m net asset value, in line

The property sector was the

Capital Shopping Centres, the premium to its asset value, but it received an unenthusiastic response. Since then, values ings, Pillar Properties and

said: "We weren't prepared to chase the market down for the

LCH has £245m of gross assets, and is wholly owned by Citi-bank. Mr Heintz said the bank would review its options. These include relaunching the issue later this year, selling the property portfolio directly, or a private placement with institutions. The offer was being sponsored by Baring Brothers, with Warburg as brokers. LCH was formed from the remnants of

had to be rescued by its banker -Citibank. The company has a portfolio of

their marital relations," said one auditor with a big US accounting

would have to be sold. with other recent issues.

star performer of the stock mar-ket last year, sparking a prolifer-ation of flotation candidates.

first property flotation of the year, was offered at a 13 per cent have fallen, while competition has intensified, with CLS Hold-Argent Group all launching offers in the past fortnight.
Mr Jeffrey Heintz, Citibank's representative on the LCH board.

sake of doing a deal."

Randsworth Trust, which was taken private in 1989 at the peak of the market, but subsequently

West End of Landon properties. but the management has suf-fered from the fact that Citibank was restricted from putting new capital into the business. This left the joint managing directors, Mr Nigel Kempner and Mr Stephen Musgrave, with little scope in the rising market, other than to improve the quality of existing properties.

# Santander lines up Banesto disposals

By Tom Burns in Madrid

Banco Santander, which acquired Banesto last month, intends to sell most of the collapsed group's banking interests outside Spain over the next few months, according to Mr Emilio Botin, Santander chairman.

Confirming market expecta-tions, he also told a parliamen-tary hearing in Madrid that he would dispose of Banesto's corporate interests, which include mining, construction, battery manu-

Shares in Inchcape fell 21p to

499p yesterday after the UK-

based motors, marketing and ser-vices group warned that profits

in the first six months of this

year would be below last year's.

Sir David Plastow, chairman,

said that - as in 1993 - the group

was suffering from the strength-

ening of the yen and the Japa-

nese recession, the downturn in

continental European motor mar-

kets and austerity measures in

China. He told yesterday's

annual meeting: "Not much has

changed since then and, in par-

ticular, we have yet to gain any

significant respite from the yen's

Nonetheless, the chairman was

cautiously optimistic that Inch-

cape could achieve sufficient

progress in the second half to

maintain the group's year-on-

Strong yen leads

to Inchcape

profit warning

Mr Botin was making his first public statement on the future of Banesto since Santander acquired the banking group for \$2bn on April 26 in the largest domestic takeover to date. His evidence to the legislators suggested a strategy weighted towards stripping the assets of Banesto rather than consolidat-

ing them within Santander. However, Santander will retain Banco Totta e Azores, the Portuguese bank, which Mr Botin said was a "high value" asset and one

year profit growth. Last year

£272m (\$408m). Analysts down-

graded forecasts to between

\$255m and \$270m. Sir David said

the group's performance in the

early months of this year had

varied. Motors import and distri-

bution continued to suffer from

the strong yen and the depressed

"However, the Asian busi-nesses generally continue to per-

form well although, as previously

announced, we no longer benefit

from the joint venture in Hong

Kong, exporting Toyota vehicles

end at the turn of the year, hav-

ing contributed £14m to group

profits in 1993, of which nearly

film was earned in the first half.

The group's marketing busi-

This joint venture came to an

continental car markets.

into China," he said.

incheape made pre-tax profits of

Portuguese authorities. The Lisbon government contests the size of Banesto's holding in BTA. Banesto holds just under

25 per cent of the Portuguese bank's stock - the maximum allowed for a foreign bank under BTA's privatisation - but Banesto is estimated to control a further 25 per cent through nomine shareholders. Santander already owns a Portuguese banking group, Banco de Comercio e

ing Banesto. He intended to dis-cuss the future of BTA with the

prudent fashion ... without surprises... and never at knock-down prices". Companies in Banesto's industrial holding include the large battery producer Tudor,

the mining group Asturiana de Zinc and the construction company Agromán.

Banesto's new owners will, in addition, put up for sale the bank's media interests, the most important of which are minority shareholdings in the Antena 3

The going gets tough inchcape: operating profit by region



remedial actions taken, particularly in Malaysia and Taiwan, were paying dividends. However. Japan, in spite of signs of improvement, continued to be a challenging economy for most of the marketing busine

"Insurance services, shipping services and testing services have continued to make good progress, and although the western retailing environment is still depressed, buying services is recovering," said the chairman.

Last month Inchcape made a £176.6m agreed bid for Hogg Group, which it hopes to merge with its own insurance broking subsidiary, Bain Clarkson, to cre-ate the seventh largest insurance broker in the world.



We sponsored the successful £70 million flotation of Keller Group, a former MBO, whose ground improvement techniques have been used in the construction of the Second Severn Crossing. We have the experience to take MBO's successfully through flotation and beyond.

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# ness stream had improved its performance in 1994 and the **Barry Riley**

# Scarce capital chases the swings of the cycle



strength.

18, 24

ent global abundance of capital to this year's developing scarcity has been sharp, but not at all unusual in terms of past

This week global long-term interest rates have edged up again after a short respite. As for short-term markets, there has already been a flip up in dollar rates and most UK economists now appear to believe that sterling rates have bottomed. Worse for sentiment, the comfortable assumption that continental European short-term rates would continue downwards for a considerable period was called into question by remarks made by Mr Hans Tietmeyer, Bundesbank president, on Monday. Only in Japan do interest rates seem thoroughly subdued - but, even there, the laws of arithmetic state that there is little downside

from 2 per cent. The background to all this is economic acceleration. Last year's capital market frolics were conducted in the context of ORCD: growth of only about 1.2 per cent, and zero outside the US. But this year the OECD growth rate should be fairly close to the long-term average of about 2.4 per cent. Meanwhile the dynamic Asian economies are surging ahead at around 8 per cent; by 1995 the global growth rate may

be 4 per cent. From the global investor's point of view the challenge is that the worldwide cycle is a composite of many different national cycles. Although out of phase they are linked by internanot seen in recent history. Thus German long-term interest rates have gone up this year even though this move would not yet be justified by the domestic cycle. Financial theory says that in a recession idle capital drains out of the productive economy and tends to push up the value of financial assets. With recovery, money is sucked back into working capital and eventually into rising fixed investment. Bond yields rise and prices therefore

fall, though equity prices are sub-sequently sustained in a rising trend for a number of months because of the positive pull of rising profits and dividends. Securities

markets are no longer buoyed by liquidity surpluses

Later in the cycle there is a buoyant demand for real assets, including property and commodi-ties. Finally, late cycle inflation-ary pressures lead to bull markets in inflation hedges and collectables, ranging from gold to old masters. ld masters.
This chronology has been

clearly displayed in the dollar markets, with long bonds peaking last October and the stock market in early February. Now the bull market has shifted to commodities with the CRB Futures Index, for instance, up 12 per cent over the past year. As is characteristic of a cyclical bull market, the rise in prices of funding objectives.

apparently abundant base metals, for instance - is often difficult to justify on fundamentals, but it reflects a combination of inventory building by industry and trend-chasing by speculators. Only some time later may the excitement spread to gold, which is up a bare 3 per cent over the past 12 months.

Meanwhile bonds are suffering.

Real interest rates on bonds are now becoming very high, because of shifts in the delicate balance of global financial flows. In pressurising the Japanese to stimulate their economy the Americans are also threatening the major source of global savings.

Big public sector deficits are too prevalent. Whether the pressures within the global financial markets produce a serious crunch will depend on whether the borrowing governments can tighten their budgets and neatly withdraw from the capital markets as recovery gathers pace.

The immediate message is that the climate has fundamentally changed. We may not be in a balance has shifted and securities markets are no longer being buoyed by liquidity surpluses Instead they are liable to be hit by obscure selling pressures as various market participants (such as the hedge funds last winter) are forced to liquidate or redirect resources. Issues are trickier to launchand flows into

mutual funds are moderating. Short-term opportunities may be cyclically scarce, but on the other hand long-term investors are once again finding value - in high real yields, for instance that will satisfy their realistic

# POTENTIAL REALISED

The connection of capability with commitment.

# Moulinex shareholders delay financial shake-up

Moulinex, the troubled French household electricals company, yesterday faced a last-minute hitch in the completion of its long-awaited financial restructuring package when its shareholders postponed until this afternoon a vote on bringing in

The company, which also disclosed that it sustained an unexpectedly heavy net loss of FFr550m (\$97.7m) in its last financial year to March 31, yesterday morning announced plans for a FFr1bn rights issue. But it can only proceed with the issue after its shareholders have appointed the new inves-

Moulinex, which is con-trolled by Finap, a company owned by its founders and been in negotiations with prospective investors. It has

Dimplex, an Irish competitor, and Euris, a French investment consortium.

The Moulinex workforce earlier this year voiced its opposition to the Glen Dimplex offer on the grounds that it could lead to job losses. Moreover the company's executives last week voted in favour of accepting the Euris bid.

Moulinex last night could give "no specific reason" for the decision to postpone the meeting. If the vote goes ahead today, the company will proceed with plans for the rights issue and for the reorganisation of its complex share struc-

The completion of the financial restructuring will end years of uncertainty for Moulinex which has been in deep difficulty since its acquisition in 1991 of Krups, a German competitor. The Krups deal

as it enabled Moulinex, best known for food processors and Swan kettles, to expand into buoyant new product sectors such as expresso coffee

But the Krups acquisition also left Moulinex with heavy debts on the eve of the economic recession

The company fell into the red in the 1992-93 financial year with a net loss of FFr115m on sales of FFr8.22bn, only to sustain even heavier losses last

Moulinex, which has made

dramatic cuts in its workforce to try to stabilise its finances, said it had been forced to make provisions of roughly FFr500m in the 1993-94 financial

These charges include FFT150m to cover restructuring

# investors set for debt vote

By Alice Rawsthom

Euro Disney, the troubled leisure group, yesterday called its shareholders to an extraordinary general meeting on June 8 to vote on proposals for a FFr13bn (\$2.3bn) emergency

financial restructuring.

The meeting, which will be held at the EuroDisneyland theme park on the northern outskirts of Paris, will be something of a formality. Walt Disney, the US entertainment company that orchestrated the restructuring, owns 49 per cent of Euro Disney's equity, thereby ensuring that the proposals will be approved.

However, the meeting is expected to be stormy, as it offers a rare opportunity for Euro Disney's other investors to air their views.

These investors, many of whom have sustained heavy losses on the steep fall in Euro Disney's shares, face dramatic dilution in the value of their holdings because of the FFr6bn rights issue which is a key part of the restructuring.

# Euro Disney | M&S extends lead in UK retailing

By Neil Buckley in London

Marks and Spencer yesterday extended its lead as the UK's most profitable retailer, announcing a 16 per cent increase in pre-tax profits to £851.5m (\$1.3bn). It also said it planned to

spend more than £1bn in the next three years on stepping up expansion in the UK, continental Europe and east Asia. and was looking at opening stores in China and Japan. Last year, M&S's profit of £736.5m was only just ahead of J. Sainsbury, the UK's largest grocery retailer. However, with Sainsbury this year reporting only £369m after exceptional charges - or £777m before

unchallenged. "We have shown we can deliver profitable growth in this country and overseas, consistently," said Sir Richard Greenbury, chairman, "If we can do that through the kind of recession we have been through, we think we are in good shape for the years

these - M&S's lead was

12%p to 412p on what was seen as a cautious results statement - warning that cost inflation might re-emerge later this year – and disappointment that profits were at the lower end of expectations. They were reduced by a £16m increase in pension costs.

Group turnover rose 10 per cent to £6.54bn, and operating profits 18 per cent to £873.4m.

Sir Richard attributed the improvement to M&S's strategy of offering "outstanding value" by improving product quality and trimming some prices, particularly in food. That had been made possible by cutting costs and investing in information technology. which allowed the group to reduce its gross margin while maintaining its net margin.

UK clothing sales had increased 7.5 per cent in a market which grew only 45 per cent, and food sales had risen 7.1 per cent, against general growth of 5.9 per cent. Lex, Page 16

# Derivative losses cost Dell \$15m

Pharmacia share offer details unveiled

Dell Computer has announced an after-tax loss of \$15.6m after misjudging the trend of European and Japanese interest rates. It joins a list of US companies which have reported losses on derivative instruments in recent weeks.

Dell believed that mediumterm European and Japanese bond yields would fall, reflecting the pressure on economies in those countries, at a time when US interest rates were rising. In the event, bond vields around the world

By Christopher Brown-Humes

Sweden is to offer domestic

investors a maximum of 47.5m

shares in next month's sale of

up to 82.2m shares in Pharma-

cia, one of Europe's top 10

pharmaceuticals groups.

The balance of the issue will

go to international institutions,

taking foreign ownership in

from its current 6 per cent.

ratchetted up short-term interest rates.

"We anticipated the US rate movement - we had that spot on. What we didn't anticipate is what that would mean to other finance ministries around the world," said Mr Tom Meredith, chief financial officer.

The losses were incurred in the company's investment portfolio, which at the end of last year was valued at \$313m. Dell used derivative instruments to boost its returns from these investments. According to Mr Meredith, such instru-

The figures were revealed

vesterday when the prospectus

for Sweden's largest privatisa-tion was published. The state

plans to sell up to 47.4 per cent

of the votes in Pharmacia, but

will retain 10.1 per cent to

ensure ownership stability.

The issue is expected to bring in around SKr10hn (\$1.3bn),

based on the company's SKr125

The government wants to

make Pharmacia a "people's

share price.

\$10m to investment income in the past three years.

Dell's investment strategy involved it writing (or selling) options and swaptions (options which give the buyer the right to enter a swap agreement in the future), said Mr Meredith. Writing options in this way is generally considered a highrisk exercise for a non-financial company, since the potential losses are difficult to

The company said it had closed more than half of the derivatives positions in its investment portfolio, and

share". It aims to ensure that

each private Swedish investor

gets at least 50 shares at a

SKr10-per-share discount to the

72m shares - 40m for the pub-

lic and 32m for institutions -

but it will rise to 82.2m if the demand is there. The offer is

also subject to a clawback

arrangement, meaning institu-

tions could end up with only

The issue size has been set at

institutional price.

jumped as the US Treasury ments have added more than planned to close the rest by the end of its third quarter, at the

The losses reduced the com-

The state intends to offer

10m shares in the US, 9.5m in

the UK. 7.5m in the Nordic

region and 5m in continental

Europe, although final alloca-

tions will depend on demand

and pricing. The institutional price, to be set through a book-building process, will be pub-

Volvo, the Swedish vehicle

group, holds a 28 per cent

stake in Pharmacia which it

lished on June 17.

intends to sell in 1996.

first quarter at Incentive beginning of November.

We have decided to discontinue this level of exposure, and we do not intend to engage in derivatives for investment purposes in the future," Mr Michael Dell, chairman and chief executive, said.

lated \$10.7m loss on its investment portfolio linked to a change in accounting practice. pany's net income in the three months to May 1 to \$18.9m, compared with \$10.2m a year

Dell also announced an unre-

orders were 11 per cent higher at SKr3.65bn. Last month, incentive paid SKr3.7bn to acquire a 44 per cent stake in Cardo, the Swedish investment group. It then launched a bid for the rest of the group in a move to secure control of Gambro, the medi-

Big jump in

By Christopher Brown-Humes

Rising demand and improved

competitiveness provided the

impetus for a big jump in first

quarter results at incentive.

the industrial and investment

group controlled by the Wal-

Profits before financial

items rose 51 per cent to SKr136m (\$16.9m) from

SKr86m, excluding associate

companies. Sales rose 12 per cent to SEr3.35bn, while

enberg family.

cal equipment specialist. The group forecast higher profits per share in 1994, even though the Cardo purchase will lift interest expenses and goodwill amortisation. Last year, profit per share was SKr6.75. Mr Mikael Lilius, president, said demand was increasing in Europe, North

# Bosch-Siemens casts eye over new ground

Herbert Wörner speaks to Andrew Baxter about expansion in and out of Germany

concedes it is fash-V ionable to knock manufacturing in Germany as too costly and uncompetitive. However, the president and chief executive of Bosch-Siemens Hausgeräte says: "We would not go along with that

behind the scenes to reduce its

on a general basis." The wisdom, or otherwise, of manufacturing in Germany is an important issue for Mr Worner. Bosch-Siemens is the most German and least global of the big three white goods producers in Europe - Electrolux of Sweden is market leader and Whirtpool of the US is in third

> Mr Worner wants to change that, at least partially, and says Bosch-Siemens is developing a better manufacturing base to support his plans. The group has been working

domestic production costs and raise productivity. A re-organisation that began in 1991 and was completed last summer has significantly reduced costs. savs Mr Worner.

Over the past three or four years, he says, the company's components sourcing policy has changed fundamentally. "We used to buy much more in Germany," he says. If the quality is good, Bosch-Siemens is now onen to buying components in the UK, Italy and

Spain. Recently, it has been holding "buyers' meetings" in Hungary, the Czech Republic, Russia and the Ukraine, where potential parts suppliers are shown a complete machine and asked whether they can supply components.

Mr Wörner sees two verv good reasons why Bosch-Siemens will continue manu-

facturing at its five plants in Germany. First, in an industry where economies of scale are vital to manufacturing competitiveness, the group can boast the world's biggest plants in a number of product lines.

Secondly, labour costs may be higher in Germany than elsewhere in Europe, but there are logistical advantages to manufacturing in a country which accounts for one-third of the DM45bn (\$27.3bn) west European white goods market, and where Bosch has a market share of more than 30 per cent.

osch-Siemens has even been expanding its German manufacturing. A new factory at Nauen in eastern Germany will start produc-ing 400,000 driers a year from next year, and manufacturing of cooker hobs is being added at the Bretten factory south of

sion of manufacturing will, however, be outside Germany. Already, Bosch-Siemens has five factories in Spain - the legacy of two important Spanish acquisitions in 1988 and 1989 - one in Greece, and one in Slovenia making small appliances. A washing machine plant at Lodz, Poland,

is due to start production at the beginning of next year. It is not hard to see why Bosch-Siemens is now looking beyond Germany. The strength of the D-Mark and the recession in many European countries means that, out of total sales of DM6.66bn last year, non-German turnover dipped to 42 per cent, compared with

50 per cent in 1989 and 1990. In western Europe, Dr Wörner wants to raise Bosch-Siemens' share of the market

from 15 per cent to between 18

Frankfurt. Any further expan- and 19 per cent within five years. He says: "We can now better work on those markets in Europe where our market

shares are relatively low." In eastern Europe, he thinks Bosch-Siemens can raise its sales from DM150m this year to between DM500m and DM600m in five years, mainly in Russia Poland, the Czech Republic

and Hungary. He is also keen to expand Bosch-Siemens' position in Asia, where current sales of DM70m-DM80m could be multiplied in the next few years. As a first step, the group has signed a letter of intent with a Chinese company to produce washing machines and, ultimately, other white goods

Meanwhile, Bosch-Siemens' Spanish companies are being used as a springboard to the Latin American market.

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IF YOU GO DOWN TO THE WOODS TODAY .... One thing is certain as & when bear markets arrive, the vast majority of investor will suffer whilst the knowledgeable will pick up the bargains of a lifetime.' Avoi



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# INTERNATIONAL COMPANIES AND FINANCE

# Columbia/HCA to buy Medical Care America

By Richard Waters in New York

Columbia/HCA, the US healthcare group which operates the country's largest chain of hospitals, has announced the acquisition of Medical Care America in an all-stock transaction valued at \$850m.

The deal marks the latest consolidation among US healthcare providers, prompted equally by cost pressures and the growing power of managed care organizations.

Medical Care America owns 96 surgery centres which between them have 504 operating rooms. Columbia/HCA, which was formed in a \$6bn merger last year, already has 196 acute-care and specialty

Columbia/HCA, under chief executive Mr Richard Scott, has been more active than other US healthcare providers in pursuing mergers. By pro-viding a wide range of healthcare services, the company hopes to sign up large customers such as health mainte-nance organisations, which buy healthcare services in bulk for their individual members.

The two companies also said a merger would save money by enabling them to negotiate higger discounts from suppliers and to cut overheads.

Around 60 per cent of Medical Care America's surgery

centres are in areas also served by one of Columbia/HCA's hospitals. This overlap would help to reduce costs and make the combined service more attractive to customers, the two compamies said.

The deal follows discussions between the companies about ways of strengthening an alliance that was already in place. Earlier this year, Medical Care America sold its Critical Care America home infusion unit, just 18 months after those two companies merged. That deal proved a failure as the home infusion business came under pricing pressures, slashing Medical Care's earnings per share from \$1.87 in 1992 to \$1.29

Medical Care America's shareholders will receive stock worth \$29 for each of their existing shares, if Columbia/HCA's stock stays close to its current price.

The value of the deal would be subject to a sliding scale if Columbia's share price moved above \$40 or below \$36, with the maximum price for the acquisition set at \$850m. At mid-day yesterday the shares were standing at \$39, down % on Monday's close.

The all-stock deal, which has been approved by both companies' boards, is subject to approval by Medical Care America's shareholders and regulatory clearance.

# **Earnings** forecast from Argus **Newspapers**

By Mark Suzmen in Johannesbura

Argus Newspapers, the South African press group in which Mr Tony O'Reilly's Independent Newspapers has bought a controlling shareholding, will today release a pre-listing statement showing unaudited group turnover of R706.7m (\$198m) for the year to March

and sarnings of R29m. Earnings have been adjusted to take account of discontinned operations, such as the Sunday Star, and the sale of a majority interest in The Sowetan, South Africa's biggest selling daily, to a consortium of black investors

The company is forecasting turnover of R795m and earnings of R32.6m for the current year. In a calculation based on 45.1m shares in issue, audited pro forma earnings for the year to March were 64 cents a share. Net asset value was 384 cents a share.

Argus Holdings and JCI directors will retire from the

Argus Newspapers board prior to the listing and Mr Liam Healy and Mr James Parkinson, managing director and financial director of Independent, will join the board.

# Maytag plans flotation of Australian and NZ unit

By Mikki Tait in Sydney

Maytag, the US home appliance manufacturer, is to sell off its Australian and New Zealand-based white goods and floorcare appliance operations. Maytag said it would prefer to float the division's shares on the stock market. Analysts expect the sale to raise between A\$100m (US\$78m) and A\$150m.

The operations were formerly part of the Hoover group, which was taken over by Maytag in 1988. Hoover (Australia), based in Sydney,

ICI India, the Indian subsidiary

of the British chemicals group,

has reported a 13-fold increase

in annual pre-tax profits to Rs728m (\$23m) for the year to

March, due largely to a corpo

rate restructuring which included the sale of its fertil-

iser business and a 49 per cent stake in its fibres operations. Profits included Rs538m of

exceptional gains from the dis-

posals and from the sale of

property in Bombay. The sales

makes and distributes home appliances under brand names including Hoover and Admiral. Mr Robert Dunkerley, managing director of Hoover (Australla), said the businesses had

expected to finalise agreements permitting the operations to continue marketing under their established brand names. Maytag's decision to sell its Australasia operations through a flotation is the latest in a series of such moves by over-seas parents - notably British

Disposals lift ICI India result

also helped the company

Rs8.8hn from Rs9.7bn because

of the disposals but continuing

operations saw revenues rise

by 11 per cent and operating profits by 27 per cent.

profits by 27 per cent.

The company, which is 51
per cent owned by ICI, has
been reorganised partly in
response to the liberalisation

of the Indian economy and

partly because of the group restructuring in which phar-

maceuticals were spun off into

a new company called Zeneca.

Overall revenues fell to

reduce its interest charges.

cial services spheres. Pilkington announced similar plans earlier this year, as did Pirelli, the Italian group, with its Australian cables busi-

been run "largely indepen-dently" of the US parent. He • North Broken Hill Peko has sold its 19.1 per cent stake in base metals group Pasminco for A\$233.1m, or A\$52.07m more than book value. Reuter reports from Melbourne. NBH said that the buyer was CRA fully completed a process of returning to managed core companies - operating both in

sold mainly because the group

ICI India said that following

the disposals it was committed to expanding its operations,

including paints, catalysts,

polyurethanes, agrochemicals and rubber chemicals.

The company is importing

technology from other parts of

the group, including new tech-

niques of catalyst manufacture

and of producing vehicle paint

It would also consider acquisi-

has also withdrawn from fertil-

iser manufacturing.

### Daewoo Heavy Industries Ltd.

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### Bahamas hotel changes ownership for \$65m

Carnival Corp (CCL) is to sell 81 per cent of its Crystal Palace hotel and casino complex in Nassau, Bahamas, to the Ruffin Hotel Group for \$65m in cash and senior secured notes,

AP-DJ reports. Under the deal, Carnival will pay off \$25m of existing Crystal Palace debt. This agreement supersedes a substantially similar earlier agreement made close soon.

James AB

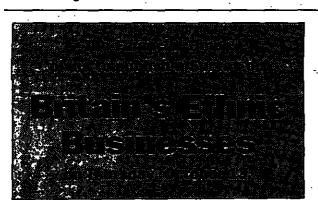
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with a German group of inves-

A 19 per cent shareholding in Crystal Palace will be retained by Carmval, which will continue its existing business relationships with Crystal Palace. The agreement is subject to the approval of various Baha-

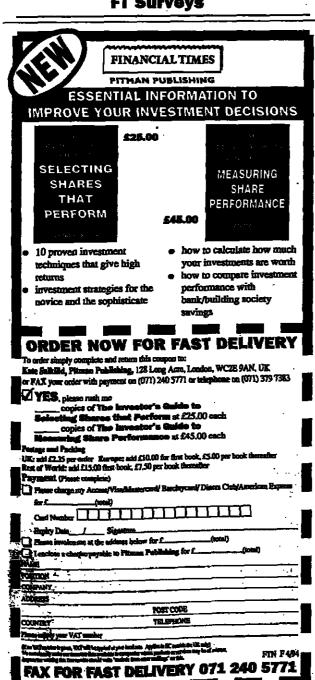
mas governmental agencies.

.The transaction is expected to



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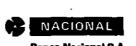
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# Mack Trucks forecasts return to profit

By John Ridding in Paris

Mack Trucks, the US subsidiary of France's Renault Véhicules Industriels, should record a profit this year after five years of losses, Mr Elios Pascual, chairman, said yester-

According to Mr Pascual. productivity gains and restructuring measures, combined with the upturn in the US truck market, should mean a net profit of \$20m \$25m this vear. This compares with a loss of \$36m in 1993, and a net deficit of \$182m the previous

"In less than three years Mack has gone from monthly losses of about \$20m to a profit of \$3m-\$4m in March and April, having returned to profit in February," said Mr Pascual.

He said the company was now able to contribute to the

Microsoft

in TV deal

with Rogers

By Bernard Simon In Toronto

Rogers Cablesystems, Canada's

biggest cable-TV operator, is to

co-operate with Microsoft to

install the US software group's

new interactive television soft-

Tiger is one of several com-

peting software systems being

developed, which will deliver

video-on-demand, shopping,

education and other services to

Rogers has signed a letter of

intent to license the Tiger sys-

tem, and take part in early

testing of Microsoft's operating

system for interactive broadband cable networks. TCI, the

biggest US cable-TV operator,

has signed a similar deal with

Rogers said it was attracted

to the Microsoft system by its

open architecture and cost.

Microsoft claims Tiger can

deliver interactive program-

ming for about a tenth of the

The system is based on per-

sonal-computer technology

rather than mainframes.

Microsoft's rivals doubt

whether PC-type hardware can

provide the communications

nd processing power for a net-

cost of rival technologies.

ware, known as Tiger.

cable-TV subscribers.

Microsoft.

results of RVI, the truck and bus arm of the state-owned Renault group.

The recovery in results partly reflects an upturn in demand and prices in the US. Sales are expected to increase to about \$2bn this year, compared with \$1.7bn in 1993. But Mr Pascual said the

improvement mainly reflected the restructuring at the group, which he said would allow a sustained, rather than a cyclical, recovery. "We now need to sell about 20.000 vehicles to break even, compared with 40,000 three

achieved through cost cutting, productivity gains, and the closure of some factories Purchasing costs have been reduced by between 1.5 per cent and 2 per cent a year, according to Mr Pascual, while

productivity has increased by

years ago," he said. This was

41 per cent over the past three He added that the cyclical nature of the US market meant it was necessary to continue

improving productivity. "The market can decline just as quickly as it has recovered." he said, forecasting a fall in the market from next year. But he pointed out that the company was aiming to reduce its break-even production point to 17,000 vehicles by the end of the year and to 15,000 at the end of 1995.

Despite the company's costcutting measures, however, Mr Pascual said the company had maintained its investment in new products and R&D.

"Between 1994 and 1997 we will invest \$40m-\$45m a year," he said. The group will also develop its commercial network in the western US and in



Mack's productivity has increased 41 per cent in three years

# Strong farm sector boosts Deere

By Laurie Morse in Chicago

Deere and Company, the Moline, Illinois-based manufac-turer of farm and industrial equipment, said strength in the North American farm sector boosted second-quarter net income to \$189.3m, or \$2.20 a

In last year's second quarter the group recorded income of \$101m, or \$1.30 a share. Deere's other equipment

operations, which include ground care and lawn machines and construction equipment, also improved with the generally strengthening Varity first-quarter income up at \$29m

Varity Corporation, which

makes braking systems and diesel engines for cars and

trucks, reported an increase in

first-quarter net income to

\$29.4m, or 65 cents a share, on

This compares with \$11m, or

20 cents a share, on sales of

\$455.6m in last year's first

During the quarter to April

30, Varity agreed to sell its remaining Massey Ferguson

By Laurie Morse

sales of \$505.8m.

quarter.

North American economy. Its worldwide sales for the quarter jumped 17 per cent, to \$2.46bn, from \$2.10bn a year ago. Although analysts had

expected strong second-quarter results for the company, Deere's share price rose after the results were released, trading \$1/2 higher at \$731/2 at midday in New York.

Mr Hans Becherer, chairman, said that in response to strong retail demand, Deere has increased its North American production schedules. "1994 worldwide production tonnage is now anticipated to be 16 per cent higher than 1993

Ageo for \$310m in cash and

The sale, expected to be com-

pleted during the current quar-

ter, should bring an income

gain of between \$15m and \$30m

and increase Varity's stock-

\$100m, the company said.

or 33 cents, a year ago.

holders' equity by about

Varity's first-quarter income,

excluding Massey Ferguson's results, was \$25m, or 55 cents,

up from a comparable \$15.1m,

Massey Ferguson's results,

reported separately as discon-

500,000 shares of Agco stock.

output, up from our prior estimate of 13 per cent," he said. However, the company warned that production in the second half would drop below first-half levels, reflecting normal holiday shutdowns and re-

tooling for a new tractor line. "North American retail sales activity during the first two quarters of 1994 provides a sound base for operations during the remainder of the year," Mr Becherer said.

"For 1994, the US Department of Agriculture has projected substantial increases in planted acreages of corn and soyabeans, and is forecasting

the farm equipment business

improved, with net income ris-

ing to \$4m in the first quarter,

against a net loss of \$4m a year

ago. Sales were \$253m, up from

nesses benefited from a 9 per

cent increase in North Ameri-

can vehicle production. Its Kel-

sey-Hayes automotive products

group generated \$27m in oper-

ating income on sales of \$355m.

up from \$25m on sales of

\$302m in last year's first quar-

Varity's remaining busi-

\$189m last year.

that farm net cash income will be at one of the highest levels

He said that while Europe's long-term downward trend in sales of agricultural equipment is likely to continue, Deere expects its 1994 European sales to be about equal to 1993.

• Ford Motor has named Mr John Devine vice-president and corporate controller from June Reuter reports from Dearborn, Michigan. Mr Devine, 50, is chairman and chief executive officer of First Nationswide Bank, a Ford subsidiary being sold to First Madison

saw operating income rise to

\$13m, from \$8m a year ago,

with sales advancing to \$180m.

from \$158m in the first quarter

Massey Ferguson, we are now

positioned to focus on generat-

ing even more value for our

shareholders from our core

businesses of supplying auto-

motive braking systems and

diesel engines to customers

## Merck chief resigns to pursue other interests

Mr Martin Wygod has resigned as chairman of Merck's Medco Containment Services unit and as a member of the Merck hoard. Reuter reports from Whitehouse Station, New Jer-

Merck, the US drug manufacturer, said Mr Wygod would serve as a consultant to it and Medco under a multi-

year contract. "Now that the integration of Medco and Merck has been substantially completed, I have decided to pursue other husiness and philanthropic interests," Mr Wygod said.

"I believe that Merck, as result of its merger with Medco, now has a strong competitive advantage in the changing environment of phar-

Mr Roy Vagelos, chairman of Merck, said: "While we regret Marty's decision to move on, we understand his desire to pursue other interests. We are indebted to Marty for his role in bringing together Merck and Medco."

Mr Vagelos continued: "The integration of the businesses is essentially completed and a strong management team of Medco and Merck people is in

### Digital poised tor recovery

Digital Corporation, the US computer maker hit by losses and lay-offs, is poised for a recovery on the back of the fast-growing Asia-Pacific market, Reu-

ter reports from Singapore. "The Asia-Pacific part of the world has a very distinct role to play in the company's path to recovery because it is the fastest-growing, and it's a place where we have very good operations," said Mr Bobby Choonavala, president of Digital Equipment Asia Pacific.
The losses were mainly due

to the company's switch to new product lines during the past two years, he said.

"Varity is off to a good start this year," said Mr Victor Rice, Varity chairman. "With the recently announced sale of

> The group has suffered losses of more than \$3bn over

> > atrum (\*

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### INTERNATIONAL COMPANIES AND FINANCE

# JVC records pre-tax loss | Strong yen depresses for third consecutive year TDK sales

By Michiyo Nakamoto in Tokyo

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JVC, the Japanese maker of video cassette recorders and other audio-visual products, yesterday reported a consolidated pre-tax loss for the third consecutive year and passed its

The company cited the strong rise of the yen and weak demand in Japan as key factors behind a 6 per cent fall in sales to Y726.5bm (\$6.9bm) from Y768.9bn a year ago and a pre-tax loss of Y26.8bn, against a loss of Y25.5bn last time. The net loss for the year to March 1994 was Y19.6bn, compared with Y43.1bn last time.

Sales of the company's mainline audio-visual products suf-fered from sluggish consumer a bid to return to profitability.

spending in Japan while infor- Business divisions have been mation equipment, such as reorganised, staff has been concordless phones, also saw a 6 per cent decline.

In terms of regional performance, JVC suffered a fall in demand in Japan. But sales in Asia were strong and contributed to profits in spite of the foreign exchange losses the company incurred on the yen's

JVC depends on export markets for 50 per cent of its overall sales

For the parent company alone, JVC posted sales of Y507.7bn, down 1 per cent from Y513.2bn, and a pre-tax loss of Y19.5bn against a loss of

Efforts are being stepped up

By Gerard Baker in Tokyo

solidated and inventories have TDK Corporation, the world's largest maker of magnetic products such as the hi-definitapes and a leading manufaction VCR are expected to turer of computer products, yesterday reported a slump in earnings for the year to March become core products and help 31. Consolidated pre-tax prof-JVC last week announced that its president, Mr Takuro its fell by 47 per cent to Y17.8bn (\$170m) as sales replaced by an executive from declined by 13 per cent to Matsushita, the consumer elec-

Y457,4bn. The company attributed most of the collapse to the sharp rise in the yen, which it said had reduced sales by an estimated Y44.3bn. In response, TDK was continuing to pursue an aggressive policy of expanding production overseas, with particular empha on Asian operations, it said. But weak demand in Japan also contributed to the decline.

A depressed home market forced the company to cut prices, and the growth of imports of low-priced video tapes created an extremely dif-ficult climate. Among the few bright spots vere a rise in orders from the

felecommunications sector and

an upturn in the production of

audio-visual products in the second half of the year. The parent company's pre-tax profit dropped 25 per cent to Y14.4bn on sales lower by some 9 per cent at Y334.6bn. Weak private sector capital spending and the strong yen pushed sales of electronic materials and components down by 6 per cent, while recording media sales dropped

# Disaster costs hit Japan's leading non-life insurers

By Emiko Terazono

Japan's leading non-life insurance companies posted Weaker profits for the year to last March due to increased disaster payouts and a decline

in interest income. Pre-tax profits fell for the leading three companies -Tokio Marine and Fire Insurance, Yasuda Fire and Marine Insurance and Mitsul Marine and Fire Insurance, However. Sumitomo Marine and Fire Insurance, and Nippon Fire and Marine Insurance posted increases due to profits from

The five companies' total net premium income, the equiva-lent of sales at other companies, rose 5.5 per cent to Y3.540bn (\$33.9bn). Premiums from voluntary

notor insurance rose sharply, but income from compulsory motor insurance premiums

Disaster payouts rose due to the increased typhoons and heavy rains last year. Tokio

companies - fell by 11 per cent from the previous year to Yasuda had the highest level of problem loans at Y18.8bn. but 24 per cent lower than a

paid out Y648.3bn in claims, up

4.9 per cent on a year earlier,

while Yasuda's overall pay-

ment rose 4.6 per cent to

balance of bad loans - loans to

which borrowers have not paid

those extended to bankrupt

The insurers said the total

Y457.5bn.

year earlier, and the highest percentage of bad loans to outstanding total loans at 2.1 per

Tokio reported a 33 per cent rise in its bad loan balance to Y15.0bn, the second biggest following Yasuda.

For the full year to next March, the companies, except Sumitomo, expect a rise in pre-

tax profits.

Tokio predicts a 1.7 per cent rise in pre-tax profits to Y78bn, while Yasuda expects its pre-

tax earnings to rise 3.2 per cent

	Japanese non-l	lfe insure	ers (Y bn)	
Company	Premium income	Change (%)	Pre-tex profit	Change (%)
Tokko	1,190.0	4.8	76.7	-8.5
Yasuda	852.1	6.0	33.0	-11.0
Mitsul	583.1	6.3	23.2	-18.6
Sumitomo	501.9	· 7.1	30.6	41
Nippon	409.2	3.6	19.0	1.7
			Source : C	Company reports

# Malaysian group to raise M\$722m

By Kieran Cooke In Kusia Lumpur

Berjaya, the diversified conglomerate which has rapidly grown into one of Malay sia's biggest companies, has announced rights issues aimed raising M\$722m (US\$278.85m) to fund several

with pre-tax profits rising to

ments undertaken by the group had increased its funding requirements. Berjaya is controlled by Mr Vincent Tan, a Chinese Malay-

sian closely connected with some of Malaysia's senior political figures. Mr Tan, through Berjaya,

has been aggressively expand-ing his business interests and is now involved in lottery manand China, a timber project in the Solomon Islands and numerous resort developments around the eastern Asia

One of the group's latest ven-

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Approval of the decisions proposed to the Mixed Meeting (Ordinary and Extraordinary) of shareholders, suthorizing the board:

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- to provide members of the company or members of the group affiliates, options to subscribe or purchase shares, witho preferential subscription right,
- use, in case of public offering to purchase or exchange shares, th authorizations given to it in order to raise the capital.

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THE BOARD OF DIRECTORS

### pushes Seiko into the red By Our Financial Staff Seiko, the Japanese watch and clock maker, plunged further into the red during the year to

month consolidated pre-tax loss of Y6.5bn (\$62m) against a deficit of Y3.4bn a year The company, which is a world-renowned brand, blamed weak demand for its core products and the costs of

restructuring its overseas

March 31, reporting a 12-

operations for the gloomy financial report. Revenues of Y334.7bn were down on last year's Y378bn, and earnings per share slipped to a loss of Y59.61 against a loss of Y49.45 last time.

The final dividend is unchanged at Y5. Seiko had warned during the year that the recession was having an adverse affect on sales in the domestic market, in the shape of consumer reluctance to buy new watches and lower levels of gift pur-

T 2. chases by companies. For the current financial year, Seiko is forecasting a pre-tax loss of Y5hn on sales of Y360bn.

# Low demand | Suzuki sales suffer at home and abroad

By Michlyo Nakamoto

Weak export markets, particularly in Europe, and low demand for motorcycles in Japan were behind a 10 per cent drop in pre-tax profits in the year to end-March to Y18.4bn (\$176.24m) from Y20.5bn last time at Suzuki, the car and motorcycle manu-

Suzuki, which specialises in smaller cars, reported a 4 per cent decline in sales to Y1,009bn from Y1,053bn Net profits declined 12 per cent to Y7bn from Y8bn.

The yen's appreciation was a large factor behind the deterioration in overseas revenues which fell by Y12.5bn, Suzuki

Suzuki took an appraisal loss of Y2.3bm for its stake in Santana Motor, its ailing Spanish subsidiary which stopped production in March. The company is still in negotiations with the Spanish government over Santana's fate, Suzuki

Motorcycle sales were depressed particularly in Japan while demand in Latin America and China was firm. In contrast, passenger car sales held up well in the

domestic market while exports. particularly to Europe, were

been reduced. New, advanced

Bojo, would resign to be

tronics company which owns a

The company does not see a

strong recovery but expects to

return to profitability in the

current year, with consolidated

On a parent company basis it

sees sales rising to Y530bn and

pre-tax profits of Ylbn for this

52 per cent stake in JVC.

sales rising to Y750bn.

boost profits.

The company expects sales in the current year to remain flat at about Y1,000bn and pretax profits to fall to Y18bn amid continuing pressures from the high yen. It also fore-sees motorcycle and car sales declining further in unit terms and warns that its financial balance sheet is likely to deteriorate as a result of its need to refinance outstanding debt

· Hino Motors, the Japanese truck and bus manufacturer, yesterday reported a sharp fall in parent company profits due to the continuing slump in the Japanese economy and the impact of the strong yen.

Sales in the year to the end of March fell 15 per cent to Y535.5bn from Y632.3bn while pre-tax profits declined 33 per cent to Y4bn from a previous Domestic sales of trucks

were particularly hard hit, falling 15 per cent, while exports were down 3 per cent largely due to the yen's rise. Hino expects its performance in the current year to improve

¥4.5bm.

new ventures.

The issue is being split between the Berjaya Group and its main listed unit, Berjaya Industrial. Berjaya Group. which controls a 58 per cent stake in Berjaya Industrial,

M\$500m by issuing 254m new shares at M\$2 each. Berjaya Industrial aims to raise M\$214m by issuing 126m shares at M\$1.70 each. Berjaya said that new invest-

aims to raise more than

Berjaya, with North West Water of the UK, is undertaking one of Malaysia's biggest infrastructure projects - a M\$6bn national sewerage scheme. Berjaya is also involved in several light industrial businesses

tures is the Malaysian franchise for the US "Kenny Rog-

# Atlas Copco

# **Atlas Copco AB**

The Annual General Meeting of Atlas Copco AB resolved on April 27, 1994, to change the nominal value of the company's shares from SEK 25 to SEK 5, by means of a 5:1 split.

The following dates are applicable in connection with this change:

Last day for trading Atlas Copco shares on the

Stockholm Stock Exchange with a nominal value

First day for trading Atlas Copco shares on the Stockholm Stock Exchange with a nominal value June 6, 1994

June 10, 1994 Distribution of VP-statements of account by the

it is proposed that the same dates for trading Atlas Copco shares on the London Stock Exchange will apply.

Nacka, Sweden, May, 1994 Atlas Copco AB

# SE HELP

# intrum justitia

Shareholders of Intrum Justitia NV a corporation organised and existing under the laws of The Netherlands Amilles, with registered offices at Chumaceirokade 3, Willemstad, Curação, The Netherlands Antilles, are hereby informed that in the Annual General Meeting of May 24, 1994 it has been resolved to determine the payment of the final dividend of 2.2 pence per share, payable on June 3, 1994 at the following addresses:

Paying Agents

43 Boulevard Royal

L-2955 Luxembourg

CREGEM Finance N.V.

Charring as component unit in Ametricana, The Netherlands

U.S. \$100,000,000

Floating Rate Notes due 2003

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 25th Novem-ber, 1994 has been fixed at 5.125%

(Registered in Curação No. 41415) **Notice to Shareholders** 

Kredlethank SA Luxembourgeoise

Hambros Bank Limited 41 Tower Hill London EC3N 4HA

Bearer shareholders are asked to submit Coupon or. 12 to the Paying May 25, 1994.



of Note and US\$ 1,165.97 per

US\$ 100,000 principal

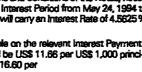
amount of Note.

US\$ 250,000,000 Floating Rate Not

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from May 24, 1994 to August 24, 1994 the Notes will carry an Interest Rate of 4.5625 %

The Interest Amount payable on the relevant Interest Payment Date, August 24, 1994, will be US\$ 11.66 per US\$ 1,000 principal amount of Note, US\$ 116.60 per US\$ 10,000 principal amount







### **LEGAL NOTICES**

U.S.\$400,000,000 U.S. \$400,000,000

Floating fants Notes Due August 1998
In accordance with the terms and conditions of the Notes, the Interest rate for the period 20th May, 1994 to 28th August, 1994 has been fibed at 4,875% per survers. The interest payable on 28th August, 1994 will be U.S. \$12,468333 per U.S. \$1,000 period.

FORD MOTOR CREDIT COMPANY

n. Agent Bank and Principal Paying Agent

ber, 1994 has been fixed at 5.125% per annum. The interest accruing for such six month period will be U.S. \$26.34 per U.S. \$1,000 Bearer Note, and U.S. \$26.33 per U.S. \$10,000 Bearer Note and U.S. \$2,633.68 per U.S. \$100,000 Bearer Note on 25th November, 1994 against presentation of Coupon No. 3. Union Bank of Switzerland London Branch Agent Bank 20th May, 1994



appears every Wednesday. For advertising information call: Philip Wrigley

071 873 3351

ROYAL BANK OF CANADA

Citicorp Banking Corporation U.S. \$250,000,000 ting Rate Subordinated Capital Notes

Due July 10, 1997 Guaranteed on a Subor **CITICORP ⊕** Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest poyoble on the relevant Interest Poyment Date, June 27, 1994 against Coupon No. 39 in respect of US\$10,000 nominal of the Notes will be US\$48.13.

May 25, 1994, London By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANCO

INVESTMENT TRUST PLC
(IN MERCHERS' VOLUNTARY
LIQUIDATION)
(organic Elizabeth Mills and David John Fallen of Brast & Young, Beckett House, 1 Lamboth Pelact Road, Loudon SEI 780 lamby give notice that on 19 May 1994 we were appointed John Equicheurs of the above named give notice that on 19 May 1994 we were appointed John liquidators of the above nasted company.

NOTICE IS HERRISY GIVEN that the creditors

NOTICE IS HEREBY GIVEN that the creditors of the three company are experied, on or before I July 1994 to send in their full names and addresses and full particulans of their delte or claims to see and, if so required by notice in writing from one, are, personally or by their noticines, to come in each prove their delte or claims at such time and place as shall be specified in such notice, or in definit thereof they will be excluded from the benefit of any distribution much before such deltes are proved. Dated 19 May 1994

with the excitonic growt the best for any distribution made before such debts are proved.

Dated 19 May 1994

M.E. Mills

JOIN TUQUIDATOR.

N.B. All harwar creditions have been or will be paid in full, but if any persons consider they have claims against the company they should send in full datalin forthwish.

No. 002279 of 199 IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION IN THE MATTER OF OLIVES PROPERTY AND IN THE MATTER AND IN THE MATTER
OF THE COMPANIES ACT 1985
NOTICE IS HEREBY CIVEN that the Order of the High Court of Instice (Chancery Division stot II May 1994 confirming the cancellatio of the Capital Redemption Reserve and reduction of the State Premium Account of the above mentioned Company in accordance with the above mentioned Capital Reserve and the short mentioned Capital Reserve and the short mentioned Capital Reserve and the state of the Registers of Companies on 13th May 1994.

SOLICITORS FOR THE COMPANY

In the metter of hillow Enterprises Limited and In the metter of the Cypens Companyor Limited the Cypens Companyor Limited to the Develop given that the cruitions of the above-named company which is being voluntarily veryond up as mustred on or before the 24th day of June 1944 to send in their full masses, their addresses and descriptions, full perticulars of their deter or claims and the ansest and addresses of their solicitors (if any) to the undestigned Mr Costas L literocoordists, ACA, of Julis House, 3 Themistocian Device Street, PO Box 1612, Nicotas, Cypres, the liquidates of the said coupany, and if no required by notice is wiring from the said fleptioner, to come in and pance to specified in such sorter, or in default thereof they will be excluded from the benefit of any distributions made before such debty sespensed. Dated this 25th day of May 1994

CL Miscentardates

IN THE HIGH COURT OF JUSTICE IN THE MATTER OF JOHN MOWLEM & COMPANY PLC

NOTICE IS HERBEY GIVEN that the Out the High Court of Justice (Chamcary Dividented 18th May 1994 confirming the reduct the State President Account of the shows an Company by £62,500,000 was regiment by Registers of Companies on 20th May 1994. Simplest wild May, (ULR) 35, Basinghet and May, (ULR) 15, Basinghet Stoot, London, ECZV 5DB Companies on 13th May D I FREEMAN, 43 FEITER LANE,

- 456 -IN THE MATTER OF THE COMPANIES ACT 1985 NOTICE IS HEREBY GIVEN that the Order of

**PERSONAL** 

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LSEDS PERMANENT BUILDING SOCIETY £250,000,000 Rosting Rate Notes Due 1997 nce with the terms and in eccordance were mis terms and conditions of the Notes, the interest rate for the period 24th May. 1994 to 24th August, 1994 has been flowed to 5.2875% per annum. The interest payable on 24th August, 1994 against Coupon 18 will be £133.27 per £10,000 nominal and £1,332.74 per £100,000 nominal



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on First Union Corporation's Rate Notes due 1996 for the 4%%. The amount of interes payable for such interest period



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Why horse around?

USD 250,000,000 Floating Rate Notes due May, 1995

In accordance with the Description of the Notes, notice is hereby given that for the Interest Period from May 24, 1994 to November 25, 1994 the Notes will carry an Interest Flate of 10% per

The interest payable on the relevant Interest Pays



Tel: (0727) 861133

First Union Corporation U.S. \$150,000,000 Floating Rate Notes due 1996

U.S. \$150,000,000 Floating interest period beginning 24th May, 1994, and ending 24th August, 1994, the next interest payment dare, will be on each U.S. \$10,000 principal amount of the Notes will be U.S. \$119.79.



Kingdom of Denmark

November 25, 1994 against coupon No. 19 will be USD 513.89 for each



NE VOLENT FUN.

### INTERNATIONAL CAPITAL MARKETS

# Bunds fall again as hopes fade of further cuts in rates

Conner Middelmann in London and Frank McGurty in New York

German government bonds suffered further declines yesterday after figures showed continued rapid growth in the money supply. The June bund future fell 0.30 per cent to

The money supply numbers fuelled fears that further cuts in official interest rates are unlikely, although a small reduction in the minimum repo rate at the Bundesbank's openmarket operation today is expected.

Today has been a continuation of the sell-off that started on Friday for the overall market and of the shift in the yield curve that started on Thursday afternoon," after comments by

Thai group

convertible

Bangkok Land, the property company controlled by the

Hongkong-Thai Kanjanapas

family, has abandoned plans to

issue US\$600m of euroconverti-

calls off

By William Barnes

in Bangkok

ble debentures.

Tietmeyer, said Mr Karl Haeling, head of the futures and options group at Deutsche Bank in Frankfurt.

Mr Tietmeyer's comments were taken to mean that there would be no more official German interest rate cuts in the near future. "Tietmeyer's comments have triggered a big change in senti-

ment and investors have sold the short end and bought long because they are expecting a slowing down in the easing process," Mr Haeling said. Analysts said that there was also some concern about rising commodity prices although the

German M3 money supply grew at an annualised rate of

rises were to some extent a

bounce-back from very low lev-

Bundesbank president Hans the 15.4 per cent rise seen in bonds, has not attracted a March and still well above the Bundesbank's 4 to 5 per cent target range.

The bund market took some cheer from the announcement that today's allocation of securities repurchase agreements. or "repos", by the Bundesbank will be at variable rather than fixed rates. A survey of German money market traders ha MMS International forecast a three basis point drop in the lowest accepted repo rate to 5.20 per cent from last week's 5.23 per cent.

■ UK government bonds also fell back ahead of today's convertible gilt auction as the market tracked developments in hunds

Today's auction of the new 7.0 per cant 1997 gilt, convert-15.8 per cent in April, up from ible into 9.0 per cent 2012 Friday to 120.46.

great deal of interest so far, analysts said, mainly because of the difficulty of pricing the first convertible gilt to be

issued since 1987. Analysts said that it was valued at around 100% in "when issued" trading yesterday. A bid-to-cover ratio of about two is expected.

### GOVERNMENT **BONDS**

In late trading, the UK long gilt future was down almost 🖁 points at 104%.

■ French bonds caught up with Monday's losses in the German market, causing the notional government bond future to fall 1.12 points from

As expected, the French cen-■ US Treasury bonds rallied tral bank left its key intervention rate unchanged at 5.40 per cent and traders are watching the German repo allocation for further clues on the direction

of interest rates. However, most were betting on only a modest drop in the repo rate, offering France little scope for further easing.

■ Japanese government bond futures rose, supported by the successful auction of the new 3.9 per cent 10-year bonds. The bid-to-cover ratio of 2.32 reflected healthy demand, especially from retail investors attracted by the issue price below par, a trader said. The

average issue price was 99.44.

contract rose 0.27 points to

112.80 in Tokyo and climbed to 112.91 in London.

US DOLLARS

Landwirtscheftliche Fibk (b) Treasury Corp of Victoria

CANADIAN DOLLARS

Kradietbank intil. Finance(b) Exportsfinans

AUSTRALIAN DOLLARS

dava Overseas Cap.(b)

The September JGB futures

yesterday morning on hopes that an afternoon auction of new two-year notes would attract reasonable demand. By midday, the benchmark

30-year government bond was H higher at 86%, with the yield slipping to 7.352 per cent. At the short end, the two-year note was it better at 991, to yield 5.862 per cent.

Although the trading week had begun with a big sell-off, the market found room for optimism. The solid increase in yields the previous day was seen as sufficient to interest buyers in the Treasury's \$17bn two-year issue later in the day. The last auction had been a

disappointment and fears of a repeat performance sent a shiver through the market on Monday. Yesterday, the outlook was more positive.

**NEW INTERNATIONAL BOND ISSUES** 

0.225H 0.125R

Jul. 1999 0.25R +50 (11%-99) IBJ International

100.00R 100.00R

101.125

99.72R

2.55 3.7 3.8

8.75

But Monday's sharp jump in commodity prices was even more responsible for the sell-off. Yesterday the Commodity Research Bureau index softened, largely because the outlook for grain harvests seemed cloudy, bringing a measure of relief to Treasuries.

Concerns over the dollar also eased as news that Washington and Tokyo would resume framework talks on trade helped the battered US currency gain ground against the yen. Foreign exchange dealers were sceptical about the prospects of the dollar making significant headway, however.

After the two-year auction, traders would still face the sale of \$11bn in five-year notes this afforded the initial influx of new supply was likely to set the tone for the second round.

### Increase in **Portuguese** equity fund

By Peter Wise in Lisbon

A second tranche of the Portuguese Smaller Companies Fund for institutional investors is to be launched on June 7.

Bear Sterns is lead manager. The Portuguese arm of Deutsche Bank and Lisbon brokers Mides Investimento will assist in the \$50m placement.

A first \$25m tranche of the five-year, closed-end equity fund, which is traded on the Luxembourg stock exchange. was placed in December. Mr João Rendeiro, chairman of Gerigeste, the fund's managers, said it had so far gained 15 per cent. compared with 4 per cent for the Portuguese equity market as a whole.

The fund is focused on nonfinancial companies. The placing will make it the second biggest Portuguese equity fund after the broader-based Capital Portugal Fund.

• Nomura Investment Banking (Middle East), Muslim Commercial Bank of Pakistan and KPMG Peat Marwick plan to launch a venture capital fund in Pakistan, Reuter reports from Karachi.

### Brazilian utility stake to be sold

A Brazilian state government is to sell most of its 23.2 per cent stake in Espirito Santo Centrais Eletricas (Escelsa), the electricity utility, in a stock market auction expected to raise around \$100m, AP-DJ reports from Rio de Janeiro. Later this year, Brazil's federal government is expected to sell most of the 72.3 per cent of Escelsa's capital owned by the federal electric holding company, Eletrobras. Foreign investors will be allowed to

participate in the sale.

inc to

Miler

# Institutions on the sidelines

By Peter John in London and

helped the eurobond market creak back into action after the widespread public holiday clo-sures on Monday. But syndi-cate managers found scant cheer, noting that the big institutional players remained on

the sidelines The money was originally to be used to fund the construction of a \$1.2bn elevated urban railway, one of three mass transit schemes in the Thai Bangkok Land president, Mr

Anant Kanjanapas, explained that international demand for euroconvertibles had softened groups with long-term investment needs and represented considerably since the rise in Royal Bank's first foray into US interest rates. Local bankers have been warning for weeks that the market was becoming satu-

rated with Thai euroconvert-

Louise Lucas in Hong Kong

Two large sterling issues

Royal Bank of Scotland's £150m offering of 21-year paper soaked up what institutional demand there was in the market. The bonds were priced to yield 125 basis points above the 9 per cent gilt due 2012, the most liquid equivalent bond. The issue was aimed at UK

the eurosterling sector since the middle of last year. Lead manager UBS said a "good proportion" of the bonds would remain in syndicate first time when it raised \$300m overnight due to volatility in the gilt market.

The other big sterling deal was carried out by DSL Finance which issued £100m of five-year debt priced to yield 34 basis points above the relevant gilt. Traders said the pricing

### INTERNATIONAL BONDS

was too aggressive. They noted that the spread on the recent Crédit Local offering had widened to 40 basis points over gilts from a launch spread of 37 basis points. Later in the afternoon DSL

paper priced to yield 22 basis points above the equivalent US KfW, Germany's state-owned export financing and develop-

ment aid bank, tapped the

dragon bond market for the

E NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (UFFE) Lira 200m 100ths of 100%

Open Sett price Change

111.37

-0.15

-0.09

High

111,84

111.00

Low

italy

Bank issued \$300m of five-year

through an offering of five-year

Joint bookrunners Lehman Brothers and Deutsche Bank said the bonds, which carry a coupon of 7 per cent, were well received throughout the Asia Pacific region and added that a number of European names also took up tranches.

However, some London dealers said that, although it was one of the best-priced deals of the day, the yield spread still widened when it began to trade. The spread on issue was 24 basis points over five-year Treasuries but widened later to 27 basis points.

KfW's closeness to German government debt enhanced the appeal of its bonds to Asian investors: to date the embryonic dragon bond market has largely been the preserve of non-corporates. Attractive arbitrage opportu-

Est vol Open int.

bank, the big Belgian commercial bank, to launch a C\$100m issue of five-year eurobonds. The borrower is believed to have swapped the proceeds into floating-rate dollars, ach-

ieving a sub-Libor cost of fund-

ing. Lead manager ABN Amro said the bonds were targeted at Belgian retail investors who want to roll over their Canadian dollar investments which are due to mature in the next

Final terms and non-callable unless stated. The yield spread (over relevant government bond) at leunch is supplied by the lead manager. \*Private placement. \$Convertible. \$Vivin equity warrants. \$Floating rate note. \$Semi-arrusal coupon. Rt. thad re-offer price; fees are shown at the re-offer level. a) Dregon Bond. b) Short first coupon. c) Long first coupon. d) Over interpolated yield. a) + 31 days accrued interest. Fungible with \$140m deal leunched 15.9.93.

Elsewhere, Eurofima's SKr800m launch of five-year bonds offered investors current-coupon paper in a sector which has seen yields widen by around 250 basis points in

-				had	been	Place		
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		Coupon	Red Date	Price	Day's change	Yield	Week ago	Month ago
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Belgium		7.250	04/04	97.8000	-1.140	7.60	7.49	7.53
Canada * Denmark		6.500 7.000	06/04 12/04	87,2000 95,9700	-0.800 -1.850	8.42 7.56	8.42 7.32	7.99 7.36
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Germany		6.760	05/04	100.1600	-1.300	6.73	6.59	6.58
italy		8.600	01/04	95.0700	-0.200	9.29†	9.05	8.97
Japan	No 119	4.800	06/99	107.3160	+0.560	3.13	3.21	3.48
Netherlands	No 157	4.500 5.750	08/03 01/04	105.0740 92.4000	-1.500	3.75 6.85	3.83 6.59	4.00 6.72
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		9.000	10/08	106-26	-38/32	8.18	8.12	7.91
US Treasury	, •	5.875	02/04	91-13	+7/32	7.11	7.24	6.88
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BOND I France E NOTION Jun Sep Dec E LONG T	FUTUR AL FRENC Open 120.50 119.54 118.62	Set price 120.48 119.52 118.84 NCH BOND	FUTURES Chang -1.12 -1.08 D OPTION	6 High 120.76 118.80 118.92	Low 119.2 119.2 Jun	r Est.   4 209 28 17,   16 4	935 11 8	7.1 7.2 Open in 111,906 22,550
FOLITIONS at la BOND I France & NOTION Jun Sep Dec BLONG T Strike Price	FUTUR  AL FRENC  Open 120.50 119.54 118.62 ERM FRE	ES AN  EH BOND  Set price 120.48 119.52 118.54 NCH BOND  CA  2.	FUTURES Chang -1.12 -1.03 D OPTION	8 (MATIF) e High 120.76 119.80 118.92	4.80 10 5.22 \$0 5.22 \$0 120.1 119.2 118.4 Jun 0.08	r Est. (4 209 28 17, 18 4 5 5 6 5 1.8)	,523 ,935 11 <b>8</b>	7: 7: Open in 111,800 22,550 7,436
First and a land a land and a land a land and a land an	AL FRENC Open 120.50 119.54 118.62 ERM FREI	Set BOND Set BOND 120.48 119.52 118.64 NCH BOND CA S 1 2.3	FUTURES Charge -1.12 -1.08 D OPTION LLS	8 (MATIF) e High 120.76 119.80 118.92	Low 105.22 S0 Low 120.119.2 118.4 Jun 0.08 0.28	r Est. (4 20928 17, 48 4 2011)	,523 ,935 11 <b>8</b>	7.1 7.2 Open in 111.806 22,550 7,436
Find finds at la France  F NOTION  Jun  Sep  Dec  LONG T  Strike  Price  119  120  121	FUTUR  AL FRENC  Open 120.50 119.54 118.62 ERM FRE	44, On ES AN EH BOND 120.46 119.52 119.52 NCH BOND Sat price 2.3 1.3 1.3 1.3 1.3 1.3 1.3 1.3 1.3 1.3 1	FUTURES Chang -1.12 -1.03 D OPTION	8 (MATIF) e High 120.76 119.80 118.92	4.80 10 5.22 \$0 5.22 \$0 120.1 119.2 118.4 Jun 0.08	r Est. (4 209 28 17, 18 4 5 5 6 5 1.8)	,523 ,935 11 <b>8</b>	7.1 7.2 Open in 111.806 22,550 7,436
BOND I France E NOTION	AL FRENC Open 120.50 119.62 118.62 ERM FREI Jun	4% On ES AN Set price 120.48 119.52 118.64 NCH BOND CA 2.3 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5	FUTURES Chang -1.12 -1.12 -1.12 -1.18 D OPTION	8 (MATIF) e High 120.76 119.80 118.92	Low 120.1 178.4 17	r Est. (4 20928 17, 48 4 2011)	,523 ,935 11 <b>8</b>	7.1 7.2 Open in 111,808 22,550 7,436
France Monton  France Monton  Jun Sop Dec Liun Strike Price 119 120 121 122 122	AL FRENC Open 120.54 119.54 118.62 ERM FREI Jun 0.60 0.00	44, On Set prior 120,48 119,52 118,54 NCH BOND 2.3 1.4 0.5 2.0 0.2 0.0 1	E Change -1.12 -1.12 -1.12 -1.12 -1.12 -1.13 -1.14 -1.14 -1.14 -1.15 -1.15 -1.15 -1.16 -1.	8 (MATIF)  6 High 120.76 119.80 118.92 NS (MATIF)  Dec	Low 120.1 118.4 11	r Est. 4 209 24 209 25 212 2.60	,523 ,935 ,11 ,3	7:1 7:2 Open in 111,806 22,550 7,436 
BOND   France Motion Mo	FUTUR  AL PRIENC  Open 120.50 119.64 118.62 ERM FREI	## On OH BOND Sett price 120.48 119.52 118.54 NICH BOND CA 1 S 2.3 1.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1	FUTURES  S Chang -1.12 -1.12 -1.03 D OPTION  18 -1.03 D OPTION  18 -1.03	8 (MATE)  e High 120.76 119.80 118.92 8S (MATIF)  Dec  0.80 loss day's options day's options	Low 120.1 119.2 118.4 Jun 0.08 0.28 0.81 1.64 2.6 0.6 on inc., Ca	PUT: Sep 1.88 2.16 2.06	0,523 935 11 3 9 9 9 9	7.1 7.2 Open in 111,806 22,550 7,436 - - - - - - - -
BOND   France Motion Mo	FUTUR  AL PRIENC  Open 120.50 119.64 118.62 ERM FREI	## On OH BOND Sett price 120.48 119.52 118.54 NICH BOND CA 1 S 2.3 1.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1	FUTURES  S Chang -1.12 -1.12 -1.03 D OPTION  18 -1.03 D OPTION  18 -1.03	8 (MATIF)  High 120.76 119.80 118.92  S (MATIF)  Dec 0.80	Low 120.1 119.2 118.4 Jun 0.08 0.28 0.81 1.64 2.6 0.6 on inc., Ca	PUT: Sep 1.88 2.16 2.06	0,523 935 11 3 9 9 9 9	7.1 7.2 Open in 111,806 22,550 7,436 - - - - - - - -
BOND   France Motion Mo	FUTUR  AL PRIENC  Open 120.50 119.64 118.62 ERM FREI	## On OH BOND Sett price 120.48 119.52 118.54 NICH BOND CA 1 S 2.3 1.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1	FUTURES Chang -1.12 -1.12 -1.18 D OPTION 18 52 10 71 71 71 72 71 72 71 72 71 72 71 72 71 72 72 73 74 74 75 75 76 77 77 77 78 78 78 78 78 78 78 78 78 78	6 (MATE)  e High 120.76 118.92  NS (MATIF)  Dec 0.80  tous day's op  8 (LIFFE)* D  e High	Low 120.1 119.2 118.4 Jun 0.08 0.28 0.81 1.64 2.6 0.6 on inc., Ca	r Est.   4 209 28 17,   4	0,523 935 11 3 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	7.1 7.2 Open in 111,806 22,550 7,436 
First finds at la France  E NOTION  Jun  Sep Dec  E LONG TI Strike Price 1120 122 123 122 123 Ex. vol. soul.  Gertman  MOTION  Jun  Jun	Open 120.50 119.62 118.62 ERM FREE 0.019 0.00 0.00 Code 19.70 Ty AL GERMAN 94.51	4% On BES AN Set price 120,48 119,54 NCH BON CA 1 S 2 0,3 1.4 0,0 2 0,3 Pubs 81, AN BUND Set price 94,24	PUTURES Chang -1.12 -1.12 -1.08 D OPTION 18 52 -1.09 THE Chang -1.12 -1.09 Chang -1.12 -1.09 -1.14 -1.09 THE Chang -1.09 -1.09 -1.00 THE Chang -1.00 -1.00 THE Chang -1.00 THE Chang -1.00 THE Chang -1.00 THE Chang -1.00	6 (MATR)  e High 120.76 119.92  NS (MATIF)  Dec  0.80  0.80  8 (JIFFS)* D  e High 94.88	Low 122 39 15.22 39 10.05 119.2 118.4 1.64 2.60 1.64 2.60 1.64 2.60 1.64 2.60 1.64 2.60 1.64 2.60 1.64 2.60 1.64 2.60 1.64 2.60 1.64 2.60 2.60 2.60 2.60 2.60 2.60 2.60 2.60	r Est. 1988 17, 18 2, 18	5 Puts 3	7.1 7.2 Open in 111,800 22,500 7,436 
BOND   France  France  Motion  Sop  Dec  Long T  Strike  Price  119  120  121  122  122  123  Ex. vol. total  German  Notion  Jun  Sop	AL FRIENC Open 122.50 119.54 118.62 ERM FREI Jun - 0.19 0.01 0.00 Colb 19.77 Ty AL GERMA Open 94.51	4% On ES AN Set prior 120.48 119.52 118.64 NCH BOND CA S 2.3 1.4 0.0 2 0.0 39 Page 81, AN BUND Sett prior 94.24 93.75	FUTURES  Chang -1.12 -1.12 -1.03 -1.18 -1.03 -1.19 -1.03 -1.10 -1.03 -1.	8 (MATE)  e High 120.76 119.80 119.92 85 (MATE)  Dec  0.80 60us day's op 60us day's op 94.88 94.84	Low 120.1 119.2 119.2 118.4 Jun 0.08 0.28 0.21 1.84 2.60 2.60 0.81 1.84 2.60 2.60 2.60 2.60 2.60 2.60 2.60 2.60	r Est. 14 209 28 17, 48 4 508,25 1000 15 11 11 15 11 1	523 935 11 3 2 3 6 1009 - vol 1149 282	Open in 111.808 22,550 7,436 — — — — — — — — — — — — — — — — — — —
BOND   France Montion Notion Liun Sep Dec LONG T Strike Price 1120 1221 1222 123 Ex. vol. stud German Montion Liun Sep Dec	AL FRENC Open 120.50 119.64 118.62 ERM FREI .ur - 0.01 0.00 Cabs 18,70 Open 94.51 94.50 93.70	## On ES AN Set price 120.48 119.52 118.54 NICH BOND CA 1 S 2.3 1.1 4 0.0 13 Pubs 81 Pubs 81 Set price 94.24 93.75 93.45	Book	6 (MATIF)  e High 120.76 119.80 118.92 NS (MATIF)  Dec  0.80  ous day's op  8 (LIFFE) D  e High 94.88 94.38 94.37	Low 120.1 118.4 2.50 0.28 0.28 0.28 0.28 0.26 0.26 0.26 0.26 0.26 0.26 0.26 0.26	r Est.   4 209   28 17,   18 4   2.12   2.66   2.12   2.66   2.12   2.66   2.13   2.66   2.15   2.66   2.15	5 Puts 3	7.1 7.2 Open in 111,800 22,500 7,436 
Findings at la BOND   France	AL FRENC Open 120.50 119.64 118.62 ERM FREI .ur - 0.01 0.00 Cabs 18,70 Open 94.51 94.50 93.70	## On BES AN  Set BOND  Set price 120.48 119.52 118.64 NCH BOND  CA 1 S 2 0. 2 0. 2 0. 2 Page 81 AN BUND  Sett price 94.24 93.745 OPTIONS (6)	BOOP	8 (MATE)  e High 120.76 119.80 119.92 85 (MATE)  Dec  0.80 60us day's op 60us day's op 94.88 94.84	Low 120.1 118.4 2.50 0.28 0.28 0.28 0.28 0.26 0.26 0.26 0.26 0.26 0.26 0.26 0.26	7 Est. 14 239 28 17, 18 4 25, 18 4 25, 18 508, 258, 258, 258, 258, 258, 258, 258, 25	523 935 11 5	7.1 7.2 Open in 111.806 22,550 7,436 - - - - - - - - - - - - - - - - - - -
France  E NOTION  Jun Sep Dac  LONG TI Series  Frice  From Notion  LONG TI Series  Frice  Record Ti Series  Frice  F	AL FRIENC Open 120.50 119.54 118.62 ERM FREI Len 0.01 0.00 Cals 19.77 Ty AL GERMAN 94.51 94.00 93.70 UTURES C	414 On ES AN Set price 120,48 119,54 118,54 NCH BOND CA 1 S 2 0,53 11.5 119,54 Pubs 81 Pubs 81 93,75 93,75 Prizons (CA CA)	Chang	8 (MATR)  e High 120.76 118.92 NS (MATIF)  Dec 0.80 (ous dey's op 94.88 94.34 94.84 94.37 A250,0000 px	Low 105.22 39 105.22 39 119.2 119.2 119.4 2.60 1	F Est. 14 209 28 17, 18 4 4 209 28 17, 18 2.12 2.60 1.00ths. 11:0096 — PUTF	523 935 11 5 935 11 8 9 9 9 9 9 9 9 10 10 10 10 10 10 10 10 10 10 10 10 10	7.1 7.2 Open in 111,850 7,436 Dec - - - - - - - - - - - - - - - - - - -
First finds at la BOND   France E NOTION Jun Sep Dec E LONG T Strike Price 1129 129 129 121 122 123 Est. vol. total German Sep Dec E BUND F Sep Dec	AL PRIENC Open 122.50 119.54 118.62 ERM FREI Jun 0.00 0.00 0.00 0.00 Calls 19.70 194.00 94.00 94.70 UTURES 6	## On ES AN  Set prior 120.46 119.52 118.54 NCH BOND  CA 1 S 1 1. 3 1. 4 0. 2 0. 33 1. 4 0. 2 1. 3 1. 4 0. 2 2. 3 1. 4 0. 2 2. 3 1. 4 0. 2 2. 3 1. 4 0. 2 2. 3 1. 4 0. 5 91. 5 1. 6 0. 7 91. 6 0. 7 91. 6 0. 7 91. 6 0. 7 91. 6 0. 7 91. 6 0. 7 91. 6 0. 7 91. 6 0. 7 91. 6 0. 7 91. 6 0. 6 0. 6 0. 6 0. 6 0. 6 0. 6 0. 6 0	FUTURES  Chang -1.12 -1.12 -1.18 -1.09 -1.18 -1.09 -1.10 -1.	8 (MATIF)  e High 120.76 119.80 119.92 85 (MATIF)  Dec  0.80 0.80 0.80 94.88 94.34 93.70 4250,000 pc	Low 120.1 119.2 118.4 2.50 0.28 0.21 1.04 2.50 0.00 int. Carl 1.05 int. Carl	7 Est. 14 209 28 17, 18 4 29 28 2.51 2.60 2.51 2.60 2.51 11: 0.00%	(523 (935) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	7:1 7:2 7:2 7:2 7:3 7:3 7:3 7:3 7:3 7:3 7:3 7:3 7:3 7:3
BOND   France Montion Notion Liun Sep Dec LONG T Strike Price 1120 1221 1222 123 Ex. vol. stud German Montion Liun Sep Dec	AL FRIENC Open 120.50 119.54 118.62 ERM FREI Len 0.01 0.00 Cals 19.77 Ty AL GERMAN 94.51 94.00 93.70 UTURES C	414 On ES AN Set price 120,48 119,54 118,54 NCH BOND CA 1 S 2 0,53 11.5 119,54 Pubs 81 Pubs 81 93,75 93,75 Prizons (CA CA)	Chang	6 (MATIF)  e High 120.76 118.92 118.92 118.92 118.92 118.92 10.80 10us day's op 10us day's op 24.88 94.84 93.70  A250.000 pc	Low 120.1 119.2 119.4 120.1 119.4 120.0 0.28 0.28 0.21 1.64 2.50 0.00 Low 94.2 92.7 33.56 of 10.5 of 1	F Est.   4   4   208   8   17   18   4   18   18   18   18   18   18	523 935 11 5 935 11 8 9 9 9 9 9 9 9 10 10 10 10 10 10 10 10 10 10 10 10 10	7.1 7.2 Open in 111,806 22,505 7,436 Dec - - - - - - - - - - - - - - - - - - -

Jun	Strike Price		Sep	J.S Dec		Sep	PUTS -	Dec
### Spain  ### NOTIONAL SPANISH BOND FUTURIES (MEFF)    Open	11050			3.22		207		3.06
Spain								
Spain								3.60
NOTIONAL SPANSSH BOND FUTURES (MEFF)   Low   Est. vol. Open in	ESC VOL SOS	-, USBS 2724	1 PURS 120%, P	-144005 087	a open erc.,	Camp / IQ2	102 0015	-
Jun	-	ial spani	SH BOND F	UTURES (	METT)			
Sep   98.24   95.99		•	•	-	-			
Discrimination   Disc								117,17
In NOTIONAL UK GELT FUTURES (LFFE)* 250,000 32nds of 100%    Copen   Sett price   Change   High   Low   Est. vol   Open in 105-14   104-14   -1-01   105-14   104-10   83215   112151   125   127   4887   106-11   103-10   3127   4887   106-11   103-10   3127   4887   106-11   103-10   3127   4887   106-11   103-10   3127   4887   106-11   103-10   3127   4887   106-11   103-10   3127   4887   106-11   103-10   3127   4887   106-11   103-10   3127   4887   1009   100	•	90.24	80.89	-0.10	¥0.24	80,00	402	10,083
Open   Sett price   Change   High   Low   Est. vol   Open in		(AL UK GE	LT PUTURE	S (LIFTE' !	250,000 32	nds of 100	%	
Sep				<del></del>				Open in
Dec								112158
### LONG GET FUTURES OPTIONS (LIFFE) 250,000 84ths of 100%  Strike Price Sep Dec Sep Dec 103 2-31 3-14 2-07 3-54 104 1-83 2-50 2-39 4-26 105 1-38 2-25 3-12 5-01 Ext. vol. total, Calls 3766 Pubs 901. Pravious day's open int., Calls 17034 Pubs 9846  #### ECU BOND FUTURES (MATIF)  Open Sett price Change High Low Est. vol. Open in Jun 87.66 87.58 -1.02 87.80 87.80 87.48 2-471 10,378  ###################################		104-11		-1-02	104-11	103-10		
Strike		- 準丁 FUTUI		NS (LIFFE)	- 250,000 8	- 4ths of 100	-	Q
103 2-31 3-14 2-07 3-54 104 1-83 2-50 2-39 4-26 105 1-38 2-25 3-12 5-01 Ext. vol. total, Cata 3768 Puta 901. Pravious day's open int., Cata 17084 Puta 9846  Ecus Ecus Ecus Change High Low Est. vol. Open in 87.96 87.58 -1.02 87.80 87.48 2,471 10,376  US US TREASURY BOND FUTURES (CET) \$100,000 \$2nds of 100%  Open Latest Change High Low Est. vol. Open in 103-24 104-05 40-17 104-06 103-19 357,949 380,93 Sep 102-27 103-01 40-10 103-04 102-22 32,383 93,654 Open Local 102-04 102-13 40-10 102-15 102-03 239 34,856  Jaipann M NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (UFFE) Y100m 100ths of 100%  Open Close Change High Low Est. vol Open in 113.48 389 0 Sep 112.80 113.84 113.48 389 0	Strike			LS —				
104 1-83 2-50 2-39 4-26 105 1-38 1-38 2-25 3-12 5-01 105 1-38 2-25 3-12 5-01 105 1-38 2-25 3-12 5-01 105 1-38 105 1-38 2-25 3-12 7034 Puta 9846    Est. vol. total. Calta 3765 Puta 901. Pravious day's open int., Calta 17034 Puta 9846    Est. vol. total. Calta 3765 Puta 901. Pravious day's open int., Calta 17034 Puta 9846    Est. vol. total. Calta 3765 Puta 901. Pravious day's open int., Calta 17034 Puta 9846    Est. vol. Open in			•					
105								
Ecul  Ecul  Copen Sett price Change High Low Est. vol. Open in Jun 103-24 104-05 4-0-17 104-06 103-19 357,949 360,93 5-00 102-27 103-07 4-0-10 102-15 102-03 239 34,856  Lispan  Notional, Cate 3766 Puts 901. Previous day's open int., Cate 17084 Puts 9846  Ecul  Copen Sett price Change High Low Est. vol. Open in Jun 103-24 104-05 100-000 32nds of 100%  Open Latest Change High Low Est. vol. Open in 103-24 104-05 103-19 357,949 360,93 5-00 102-27 103-07 40-10 103-04 102-22 32,383 98,864 Open 102-27 103-07 40-10 102-15 102-03 239 34,856  Lapan  N NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (UFFE) Y100m 100ths of 100%  Open Close Change High Low Est. vol Open in Jun 113.48 389 0								
Open Sett price Change High Low Est. vol. Open In 87.66 87.58 -1.02 87.80 87.48 2,471 10,378  US US TREASURY BOND FUTURES (CBT) \$100,000 \$2nds of 100%  Open Latest Change High Low Est. vol. Open In 103-24 104-05 +0-17 104-06 103-19 357,849 380,957 Sep 103-27 103-01 +0-10 103-04 102-22 32,353 93,854 Dec 102-04 102-13 +0-10 102-15 102-03 239 34,858  Jaipan  N NOTICINAL LONG TERM JAPANESE GOVT. BOND FUTURES (LIFTE) Y100m 100ths of 100%  Open Close Change High Low Est. vol Open In 113.48 389 0	Est. vol. tota	-			open int., (			J-01
US TREASURY SOND FUTURES (CST) \$100,000 \$2nds of 100%		-			open int., (			J-201
US  II US TREASURY BOND FUTURES (CBT) \$100,000 \$2nds of 100%  Open Latest Change High Low Est. vol. Open in 103-24 104-05 +0-17 104-06 103-19 357,849 380,93 \$60,93 \$60 102-27 103-01 +0-10 103-04 102-22 32,353 93,854 104-04 102-13 +0-10 102-15 102-03 239 34,856 Dec 102-04 102-13 +0-10 102-15 102-03 239 34,856 UFFE) Y100m 100ths of 100%  Open Close Change High Low Est. vol Open In 113.48 389 0 360 112.80 - 112.80 - 112.82 112.74 2260 0	<b>E</b> cu	l, Calta 3766	Puis 901. Pr	evicus day's	open Int., (			
US TREASURY BOND FUTURES (CET) \$100,000 S2nds of 100%	Ecu Ecu so	i, Cafa 3760 NID FUTUI Open	RES (MATIF) Sett price	Change	High	Low	Est vol	Open in
Open   Latest   Change   High   Low   Est. vol.   Open in	Ecu Ecu so	i, Cafa 3760 NID FUTUI Open	RES (MATIF) Sett price	Change	High	Low	Est vol	Open in
Jun 103-24 104-05 +0-17 104-06 103-19 357,849 380,93 Sep 102-27 103-01 +0-10 103-04 102-22 32,353 93,654 Dec 102-04 102-13 +0-10 102-15 102-03 239 34,858   Japan W NOTICHAL LONG TERM JAPANESE SOVT. BOND FUTURES (JFFE) Y100m 100ths of 100%  Open Close Change High Low Est. vol Open In Jun 113.48 113.84 113.48 389 0 Sep 112.80 - 112.92 112.74 2260 0	Ecu ECU BO	i, Cafa 3760 NID FUTUI Open	RES (MATIF) Sett price	Change	High	Low	Est vol	Open in
Sep   102-27   103-01   +0-10   103-04   102-22   32,353   93,654     Dac   102-04   102-13   +0-10   102-15   102-03   239   34,656      Jaipain   If NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (LIFTE) Y100m 100ths of 100%     Open   Close Change   High   Low   Est. vol   Open In     Jun   113.48     113.64   113.48   389   0     Sep   112.60   -   112.92   112.74   2260   0	Ecu ECU BO Jun US	L Cata 3796 OND FUTUR Open 87.66	Pubs 901. Pr RES (MATIF) Sett price 87.58	Change -1.02 ES (CET) \$	High 87.80	Low 87.48 2nds of 100	Est. vol. 2,471	Open in 10,378
Dec   102-04   102-13   +0-10   102-15   102-03   239   34,858	Ecu ECU BO Jun US E US TRE	Cate 3796  CASURY BO	Pubs 901. Pr RES (MATIF) Sett price 87.58	Change -1.02 Es (CET) \$	High 87.80 :100,000 S High	Low 87.48 2nds of 100	Est. vol. 2,471	Open in 10,378
# NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (UFFE) Y100m 100ths of 100%  Open Close Change High Low Est. vol Open in Jun 113.49 113.84 113.48 389 0 Sep 112.80 112.92 112.74 2260 0	Ecu III ECU 80 Jun US III US TRE	Open 87.66 ASURTY BC	RES (MATIF) Sett price 87.58  MID FUTUR Latest 104-05	Change -1.02 ES (CET) \$ Change +0-17	High 87.80 :100,000 3: High 104-06	Low 87.48 2nds of 100 Low 103-19	Est. vol. 2,471	Open in 10,378 Open in 380,93
Open Close Change High Low Est. vol Open in Jun 113,48 113,84 113,48 389 0 Sep 112,80 112,92 112,74 2260 0	Ecu ECU 80 Jun US E US TRE Jun Sep	ASURY BC Open 103-24 102-27	Pubs 901. Property of the Prop	Change -1.02 ES (CST) \$ Change +0-17 +0-10	High 87.80 (100,000 S High 104-06 103-04	Low 87.48 2nds of 100 Low 103-19 102-22	Est. vol. 2,471  Set. vol. 2,471  Set. vol. 357,949 32,353	Open in 10,378
Jun 113.48 113.64 113.48 356 0 Sep 112.60 112.92 112.74 2260 0	Ecu ECU SC SEP Dec Sep Dec Sep Dec Sep Dec Sep Dec Sep Sep Dec Sep Sep Dec Sep	ASURY BC  Open 103-27 102-04  ALLONG	Pubs 901. Property of the Prop	Change -1.02 ES (CST) \$ Change +0-17 +0-10 +0-10	High 87.90 5100,000 3 High 104-06 103-04 102-15	Low 87.48 2nds of 100 Low 103-19 102-22 102-03	Est. vol. 2,471 P6 Est. vol. 357,849 32,353 239	Open in 10,378
Sep 112.80 112.92 112.74 2260 0	Ecu ECU SC Jun US TRE Jun Sep Dec Japan	ASURY BC Open 103-24 102-04  IAL LONG	Pubs 901. Property of the prop	Change -1.02 ES (CST) \$ Change +0-10 +0-10 +0-10	High 87.80 8100.000 3 High 104-04 102-15	Low 87.48 2nds of 100 Low 103-19 102-22 102-03	Est. vol. 2,471  96  Est. vol. 2,471  96  Est. vol. 357,345 32,353 239	Open in 10,376 Open in 360,93 93,854 34,856
	Ecu Ecu Su Burner Burne	Open 103-24 102-04 IAL LONG Photon 100 Open 100 Open 100 Open 100 Open 100 Open IOO	Pubs 901. Property of the prop	Change -1.02 ES (CST) \$ Change +0-10 +0-10 +0-10	High 87.80 100.000 3 High 104-08 103-04 102-15	Low 87.48 2nds of 100 Low 103-19 102-03 D FUTURE	Est. vol. 2,471  196  Est. vol. 357,849 32,853 239	Open in 10,378  Open in 360,937 93,856 34,856
	Ecu Ecu Su Sun Sun Sun Sun Sun Sun Sun Sun Sun	ASURY BC Open 87.66  ASURY BC Open 102-24 102-27 102-04  AL LONG 7100m 103-48	Pubs 901. Property of the prop	Change -1.02 ES (CST) \$ Change +0-10 +0-10 +0-10	High 87.90 100.000 S High 104-08 103-04 102-15 DVT. BONG	Low 87.48 2nds of 100 Low 103-19 102-22 102-03 D FUTURES	Est. vol. 2,471  2471  Sat. vol. 357,849 32,353 239  Sat. vol. 389	Open in 10,378 Open in 380,93*93,654 34,858 Open in 0

									JU	n	- 11	3.48	-	-	113.6	f 113	.48	389	0
	Open	Sett	orice	Change	High	L	ow Est. vol	Open Int.	Se	0	11	2.80	-	-	112.9	2 112	74	2260	0
Jun	99.55	99.	38	-0.22	99.55	96	J.51 <b>32</b> 1	1459	. [	JFFE CO	il acts	traded	on APT	. All Open Intere	er fige. are	for previo	us day.	-	
											_		-						
UKC	GILTS P	HICE																	
		ابير	rield Red			1994			Ylaid				994			Yield			1994
	Hotes	int	HBC	Price £ →	or- High	i,per		Notes int	Red	Price £	+01-	High	سما		Motes	(i) mean	⊘ Price €	+97-	High Low
	vez up in Five Y						Trans. 11 <sup>1</sup> 200 2001 -				-4	12012	1145	lades-Unhed	64)				
	LE 1994#	10.00		100ml	102/				7.18	75	-13	862	724	2pc '98	<b>87.9</b> )	2.45 3	.62 1994	. 4	203% 1970
Each 121204	: 1994	12.27	4.90	1017	- 104년 - 103년		Conversion 9½pc 20	04 8.76	8.26	1081	14	1253	107	45次9##	(135.6)	282 S	50 107 à	5-	1134 1067 1767 1681
Trees Spc 1		8.84	5.06	10132	- <u>J.</u> 103 <u>3</u>		Trees 634pc 200441	7.45	8.08	9013mi	-33	1054	려스	21 <sub>2</sub> pc '01	(78.3)			. –5	1767, 1681,
	5	11.49	5.16	10443	-J. 107	10443	Comy 9 to per 2005	8.74	8.25	1084	-11	125%	107	2½pc 703	(78.8)		ST 1647	, –,	1735 16
104.05 19	s 90-85	5.05 9.75	5.01 5.86	95 <sup>1</sup> -	981		Trees 12120C 2005-	5 10.5h	6.50	12412		143,		4 <sup>3</sup> epc '04#	_(135.6) 666.51	3.16 3	48 1112		1184 1104
	c 1993##	11.84	5.84 E.94	103/2	1079 1135		73unc 2006##	8.02	8.17	9973			951	29c 105 21 <sub>200</sub> c 109	(78.6)		55 171à 62 1549	- 74	1841 1704
14ac 1996		12.48	8.18	1122	-A 117	112	6xc 2002-611	6.13	8.29	983		1115	983	2 <sup>1</sup> 200 71	(74.6) (74.6)		82 154 <u>1</u> 83 180H	78	168, 154,
15 <sup>3</sup> -pc 19		13.17	6.48	1158	-2 121E		Trace 11 June 2003-	7 9.87	8.58	1193		136A	1174	21 <sub>20</sub> ¢ 13	(/~) (80.2)		66 1324		1754 1603 1484 1314
Ench 134uo		11.79	6.47	11243	-å 117£		Traces 81-ac 2007 #	8.30	8.19	10213			100E	21 <sub>200</sub> 116	_81.6		AB 1474	12 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	157& 140h
	10oc 1996	9.35	6.89	106#3	· 첫 117년 - 경 112년		13 <sup>1</sup> -pc 104-8	10.23	8.90	1311			1303	21-oc 20	83.0	I 1	71 (35å	-2	15283 1344
Tenn 131 <sub>4</sub> 0	o 1997±±	11,54	7.08	114	-Z 121H		Treat 9cc 2009 ## .		8,17			124B	104%	21 <sub>2</sub> 9c '2444	(97.7)		70 112		1281 1121
Bech 10 <sup>3</sup> 200	1997	9.70	7.12	1064	-114	107					-			44pc 20##	_(138_1)		72 111	-4	1288 1118
Trees 8-lups	1997井	8.41	7.20	104	- 121 - 114 - 1103 - 114 - 114 - 114 - 106 - 106									Prospective rea	i redempt	ion rate o	n projectio		on of (1) 10%
Each 150c 1		12.25	7,43	1221	-13 131 H									and (2) 5%. (	(b) Figure	8 Jan paare	TENESSEE	show F	IPI base to
9 kpc 199		9.13	7.50	10834	-3 114	105								indexing de 8 i	nonths pr	or to less	iei and h	peer	adjusted to
nes 7 pc		7.31	7.51	991	106	. 96	Over Filtress Years							reflect rebaning	101 MP1 10	100 10 3	DUBY 191	er. Con	rension factor
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-1400 عربه: 15 <sup>1</sup> 20 Traces		12.06	7.63	121 12810	-1 1312 -1 1401		Tress 6 1/4oc 2010.	7.45	8.02		-16	184	812	A4L TI		<b>.</b>			
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				100[8	-2 1103		Trees 512pc 2008-1		7.90		-3	933	75%			Yield	_		1884
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rees Opc 19		8.45	7.63	83.) 109]]	-15 ioi£	위점								90c Cao 1986.		8.79	- 1023	<u>_</u>	10312 1003
ا مواجعها	104pc 1999	0.32	7.95	109]]	-2 1211	108								13pc '97-2		11.50	- 1124		1154 1094
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9pc 2000		8.58	7.92	1043	- <b>₽</b> 3 1188	10312	limbried							Leeds 13 <sup>1</sup> 2pc 200		10.21	- 1324		1494, 130
irom 13pc 2		10.60 9.15	8.21	12214	-13 1364 -13 1224	1211	Console 4cc	8.19	-	481	-2	5914	45%	Unerpool 3/2pc in	<b>W</b>	9.27	- 37%		41 334
10pc 2007 7pc 101 ±±		8.15 7.41	8.17 7.99	109\\ 94\\\	-ti 122à	1074	War Long 3-beets	a.us	_	432	4	5413	411	LCC 3pc '20 Aft Manchester 11 5-0	n 0007	8.98 9.81 9.	- 33½ 24 117%		4012 284
70c '01 A		7.43	8.02	94	-33 1063 -41 1013	92 <u>3</u> 9212	Copy 31-00 '61 Aft	594	_	6933	برّد	77	5711	Met. Wir. 3pc B'.	E 4W/		20 684 90 684	~14g	1364, 1144 78 676
940: 200		8.98	6.27	10812	-13 10150 -13 1234	1074	Trees Sec '66 Att	836	_		-8	445		North Angle 37:	sc 2021		32 136%.		150% 135
8pc 2005	4	8.08		\$813.0	-13 1234 -13 11343 -13 1274	974	Connots 21/200	8.21	_	3015	-4	3812	29%	4 nc L 2024			14 130%		1454 1295
10pc 2003		8.02	6.28	11013	1 127		Trees. 21 <sub>2</sub> pc	8.30	-	301	- <u>u</u>	37%	2013	Utd Mar States 18 <sup>1</sup>	gt 2005	11. <b>5</b> 2 "	- 1434		150 2 1404
										-									

FT-ACTUARIES	FIXED	INTERE	ST IND	<b>CES</b>									•		
Price Indices UK Gitts	Tue May 24	Day's change %	Mon May 23	Accrued interest	xd edi. ytd_					⊶ Mediu May 24					
1 Up to 5 years (23)	123.32	-0.29	123.68	2.06	4.34	5 yrs	7.70	7.57	7.15	7.92	7.78	7,38	7.99	7.86	7.60
2 5-15 years (24)	143.94	-0.88	145.19	2.07	5.32	15 yrs	8.09	7.95	8.07	8.19	8.05	8.49	8.51	8.37	8,73
3 Over 15 years (9)	162.68	-1.31	164.84	2.96	4.06	20 yrs	8.07	7.95	8.29	8.19	8.05	8.59	8.34	8.21	8.78
4 Irredeemables (5)	185.09	-1.45	187,82	0.93	6.12	Irred.†	8.11	7.99	8.63						
5 All stocks (62)	141.35	-0.77	142.45	2.22	4.82										
index-linked								— Infleti / 24 May					xa 10% y 23 Yr.		
6 Up to 5 years (2)	185.61	-0.13	185.86	0.72	2.53	Up to 5 yrs	3.	.62 3.	<i>5</i> 5 3.	.03	. 2.	<del>8</del> 0 2.	.54 2.	26	
7 Over 5 years (11)	176.86	-0.35	177.49	1.14	1.69	Over 5 yrs	3	66 3.	63 5.	.58	3.	46 S.	44 3.	30	
8 All stocks (13)	176.88	-0.33	177.47	1.09	1.77		_		-			•			
Debentures and Loans						=				—— 15 May 24					
9 Debs & Loens (76)	131.68	-1.21	133.29	1.93	4.92		9.33	9.16	9.00	9.23	9.08	9.47	9.17	9.03	9.61
Average gross redemption vis	ids are shor		on Bends: L	out: 094-7%%:	Meckum: 81	6-10%%: Hadis					iete.				
									_ , ,						

FT :	FDŒD II	TERE	ST H	NDICE	S				GILT EDGED ACTIVITY INDICES						
		May 24	May 23	May 20	May 19	May 18	Yr ago	High*	Low		May 23	May 20	May 19	May 18	May 17
	Secs. (UK) interest			95.92 114.73		95.24 118.23		107.04 133.87	93.20 110.92	GET Edged bergeins 5-day average	80.2 98.7	97.7 100.7	111.4 98,9	109.0 92.0	95.4 88.3
" for 19 26 and	94, Governmer   Pland Interest	t Securitie 1928. SE	s high ain activity in	dices rebe	idon: 127. aed 1974	40 (9/1/36	), low 49.1	18 (3/1/75)	. Fixed inte	rest high eince completion: 133.	87 (21/1/ <b>96</b> ) , i	ow 50.53 (5/1/75	i) . Başin 100:	Government S	lecurities 15/10/

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FT/ISMA INTERNAT	ion/	M Br	MID	SE	NICE						
•					ale secondary merket. Lakeet grices at			. 74			
		Offer		-	issued				Yield	heared Eld Other Cing. Visid	
U.S. DOLLAR STRAIGHTS					United Kingdom 7 <sup>1</sup> 5 97	103 <sup>1</sup> 8	1034	<u>-1</u> 2	8.07	Abbey Ned Treesury 8 03 2 1000 95 964 -4 8.83	
Abbey Ned Tressury 6 <sup>1</sup> 2 03 1000	915g	91% 104%	-3	7.89 6.02	Volkswagen Int Fin 7 03 1000	99 <sup>1</sup>	895 <sub>2</sub> 25 <sup>1</sup> a	7	7,12 6.71	Alliance Leice 11-2 97 € 100 109-2 109-2 7.66	
AbertaProvince 9 1/2 95 600 Austria 81/2 00 400	105%	450	ᅸ	7.21	World Bank 0 15 2000 World Bank 57 03 3000 World Bank 83 00 1250	93	837	-3,	6.84	Dermark 64. 98 2	
Bank of Tolgo 3½ 95	1084	104 109½	4	6.44 7.06	World Bank 84, 00	1124	11212	Ţ,	6.23	EB 10 97 £ 657 106 <sup>1</sup> 4 106 <sup>1</sup> 2 - <sup>1</sup> 4 7.33 Hallian 10 <sup>1</sup> 5 57 £ 100 106 <sup>2</sup> 5 107 <sup>2</sup> 4 - <sup>1</sup> 4 7.51 Hamon 10 <sup>1</sup> 5 57 £ 500 106 <sup>1</sup> 2 106 <sup>2</sup> 5 - <sup>1</sup> 4 8.08	
BPGE 74, 97 150	102	103 <sup>1</sup> a	٠,	6.67	SMES FRANC STRAIGHTS	1				Hanson 10 <sup>2</sup> 97 2 500 106 <sup>2</sup> 106 <sup>2</sup> - 8.06	
Careda 9 96 1000	10412	11 104%	4	8.51 8.19	Asian Day Sank 6 10 100 Austria 4/2 00 1000 Council Europe 4/4 98 250	103 <sup>1</sup> 2	104 99 <sup>1</sup> 2	4	566 462		
Cheung Kong Fin 5 <sup>1</sup> 2 98 500	90 <sup>1</sup> 4	91 <sup>1</sup> 4 85 <sup>3</sup> a	撪	8.24 8.89	Council Europe 41, 95	101 983	101 <sup>1</sup> 2	<u>.</u>	4,45	Japan Dev Bk 7 00 £ 200 94% 94% -12 8.10	
China 6 <sup>1</sup> 2 0 <sup>4</sup>	1031	10334	ᅸ	641	Dezznak 44 99 1000 EB 64 04 300 Bec de France 74 06 100 Finland 74 99 300	108 <sup>1</sup> 2	90-7 108	-1	5.64	Land Secs 9½ 07 £ 200 101½ 101½ -1½ 8.51 Orderio 11½ 01 £ 100 111½ 111½ -½ 8.62	
Credit Foncier 9 <sup>1</sup> 2 99	109 96%	109³g 97³g	7	7.18 6.75	Blac de France 7 <sup>1</sup> 4 06 100 Federal 7 <sup>1</sup> 4 99	110 <sup>1</sup> 2 109	111 <sup>1</sup> 2 109 <sup>1</sup> 2	ار ا	5.97 5.27	Powergen 6 <sup>2</sup> g 03 5 250 99 <sup>2</sup> g 100 <sup>2</sup> g 4g 8,51 Severa Trent 11 <sup>2</sup> g 99 5 150 111 <sup>2</sup> g 112 <sup>2</sup> g 4g 55	
ECSC 64, 96 198	10852	704 <sup>1</sup> 8	7	6.61	Humin Mater Str. 100	1001-	1001-	وله	5.91	10000 HAC POMET 11 [7] F 150 171 M. 1124 R.O.	
EEC 84, 96 100	1025g	103 <b>7</b> 103	٠,	6.36 6.38	ketend 7°s 00 100 Kobe 6°s 01 240	1104	111 107	ᅶ	5.81 5.34	Ahher National II GR 1675 100 SAS GEL 7.85	
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Firming Export 9 <sup>5</sup> s 95 200 Ford Motor Credit 6 <sup>3</sup> s 98 1500	1044 974	1045 <sub>0</sub> 973	يد	6.11 7.26	YEN STRAIGHTS Beiglum 5 99	108 <sup>1</sup> e	106 <sup>3</sup> a	44	3.76	Show that Transport 1 000 and on an arrange of Table	
Gen Bec Capasi 93, 95	105%		4	8,47	BB 65, 00 100000	114	1144	į,	3.88	Ranco Romo 0 99	
Ind Bk Japan Fin 74, 97 200	1024	104 <sup>1</sup> 4 103 <sup>1</sup> 4	44	6.82 6.79	Inter Amer Dev 7 <sup>1</sup> s 00	108 <b>%</b> 117%	107 <sup>1</sup> 8 118	44	2.85 3.87	BFCE -0.02 98 350 98,75 99,89 4,7300	
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lapan Dev Bk 8 <sup>3</sup> s 01 600	1047	1051	-1-	7.42	Japan Dev Bk 6 <sup>3</sup> 2 01	115	115%	+	3.59 4.05	COCE 0 06 Ecu 200 98.81 99.08 6.2500	
Kansal Bac Per 10 96	106%	1063, 87	넄	6.22 8.65	key 3½ 01 300000 Japan Day Br 5 99 100000 Japan Day Br 6 90 100000 Japan Day Br 6½ 01 20000 Napon Tel Tel 5½ 96 50000 Norwey 5½ 97 150000	105 <b>%</b> 1064	1071	4	279 298	Credit Lyonneis 1: 00 300 88.00 98.70 5.0007 Dermark -1: 98 1000 98.40 98.52 3.7500	
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Quebec Prov 9 98 200	105 <sup>1</sup> 2	106 <sup>1</sup> e	4	7.31	Bank Voor Ned Gem 75g 02 Ff 1000	105	108		6.73	New Zeeland -1, 59 1000 99,54 99,62 5,8125	
Quebec Prov 9 98     200       Seinsbury 9 1/2 95     150       SAS 10 99     200	10714	105 <sup>3</sup> 2 106 <sup>3</sup> 4	7	6.78 6.09	Energie Beheer 8 <sup>2</sup> 4 96 Fl	1043	1115g 1041	+14	5.83 7.78	Ontario 0 99	
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Tokao Metrocolis 8% 96	1031-1	104 <sup>1</sup> 8	3	6.52 6.84	Ontario 8 03 C8 1500 Ontario Hydro 16% 98 C\$ 500	844	94	يات	9.15	Come, Insued Price Bid Other Press.	
Toyota Motor 5 <sup>5</sup> a 98 1500 Unsed Kingdom 7 <sup>1</sup> 4 02 3000	687 <sup>4</sup>	9817	1	7.52	Ostar Kontrolibank 104, 99 CS 150	106	1063 <sub>3</sub> 1063	년 북	8.79 8.74		
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World Barnk 8 <sup>2</sup> 4, 97	1054	106	8	6.55	Beigium 8 <sup>1</sup> 2 96 Ecu	108-% 108-%	1045g 108	1	8.47 7.42	Enabraza Korink 6% (1	,
DEJTSCHE MARK STRAIGHTS	95	-			Credit Lyonnals 9 95 Ecu 125	103%	1043	1	6.88	Harson 8-5 06 E 500 2 5075 1195 1145 4115	
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Dermark 61e 98 2000	100	100 <sup>1</sup> g	رك	6.12	kaly 10% 00 Ecu 1000	115	1151	7		Land Secs 64, 02 £ 84   6.72  1014, 1032  4251 Lasmo 74, 05 £ 80  5.64  674  6842	
Depta Finance 63 <sub>1</sub> 03 1500 Doubthe Bk Fin 7 <sup>1</sup> 2 03 2000	95% 102	96 102 <sup>1</sup> 2	-1, -5,	6.98 7.18		109%	1043 <sub>8</sub> 1093 <sub>8</sub>	3	6.52 7.23	Mitsui Barik 21, 03 200 2330.0 M1, 921, 415.84	
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kely 714, 98 5000	102%	103	-72	634	McDonalda Canada 15 95 AS 100	100/2	100	4	6.65	Surretume Sent 31g (4 300 3608.0 801 901 116.70 Sun Allimon 71 (88 168 26 26 26 26 26 26 27 111	

### **COMPANY NEWS:** UK

# Dawson seeks £45m after heavy losses

increase:

Dawson International, the Edinburgh-based textile group, yesterday announced a 1-for-4 rights issue to raise more than £45m as it plunged into the red after provisions for the closure of its US fleece and jersey busi-

More than 39m shares will be issued at 120p. Yesterday they closed at 150p, up 6p on the

Pre-tax losses for the year to March 26 were £95.4m, after a provision of 250m and goodwill written off of £56.4m. There was a profit of £32.1m in the comparable period.

Turnover was £443.1m (£431.7m), including £58.3m (£76.2m) from the discontinued US activities. Operating profits of £18.8m (£37.2m) took account of losses of £19.5m (£2.71m) from the US operations.

Sir Ronald Miller, executive chairman, said market condi-tions had been appalling. "As a small player we did not stand a

scaked up £38m of the provinces and the Morgan thermal

The remaining £12m was for Dawson Home Fashions, a maker of shower curtains and bath mats, which was hit by imports. The provision would cover its sale, which is under discussion, or its restructuring if the sale fell through, Dawson

Dawson Home Fashions incurred its first loss last year, of £2.9m on sales £57.3m, compared with a previous profit of

Operating profits from continuing operations, excluding Dawson Home Fashions, were ahead 17 per cent at 241.1m (235.2m). Sir Ronald said: "We can see enormous potential coming through."

Losses per share were 64.6p, compared with earnings of 13.3p. A final dividend of 1.5p is proposed, giving a total for

the year of 3p (9p). The proceeds from the rights issue will be used to develop mall player we did not stand a and expand the core busi-hance." and expand the core busi-nesses, particularly the inter-national branded clothing busi-

underwear business in the US. The group will also reduce borrowings and redeem up to £27.9m of 9.375 per cent convertible preference shares.

Gearing at March 26 was 67.4 per cent if the convertible shares are treated as liabilities; 37.4 per cent if they are treated as equity. Pro forms net gear-ing would be 20.1 per cent. The rights issue would have

the effect of restoring share-

holders funds, which fell from £163.4m to £115.1m at March 26, The issue has been underwritten by Samuel Montagu, Goldman Sachs and Noble Grossart. Broker to the issue is

The figures are horrendous, but were well flagged at the beginning of March. It could be argued that there is no need for the rights issue as the remaining operations are cash generative. On the other hand the underlying businesses look undervalued, with pencilled-in profits of a little less than £30m giving a prospective mul-tiple of 13.5. In the final analy-sis shareholders will simply management that got into such a mess deserves backing. Enlarged Casket rises to £3.6m

By Paggy Hollinger

ng demand from abroad helped Casket, Britain's second-largest bicycle manufacturer, boost annual pre-tax profits by 27 per cent to £3.6m. The company, which claims 25 per cent of the UK market,

increased exports by 26 per cent. Profits for the year to end-March were also helped by the £1.3m acquisition of a German bicycle company in ber, which contribu £395,000 at the pre-tax level. Sales were 8 per cent higher at

tive, said the underlying bicy-cle business had shown like for-like growth of 18.5 per cent in the year. Demand for Cas-ket's range of brands had been particularly strong in Germany, France and Ireland, he

The results included the

final costs of a long-running legal action over accounting practices at Kingsley & Forester, a clothing company merged with Casket in 1988. The group incurred net exceptional costs of £453,000, bringing the total costs of the sixyear suit to about £650.000 The final dividend is increased to 0.7p making a 1.1p (0.8p) total. Earnings rose

by 26 per cent to 3.19p.

Placing and open offer to fund GBA purchase for up to FFr85.9m

# French buy for Coutts Consulting

By Paul Taylor

Coutts Consulting Group, the career consultancy, outplacement and residential training company, yesterday agreed to acquire GBA Group of France for a maximum FFr85.9m (£10.1m).

The proposed acquisition of GBA, one of the leading outplacement and career counselling groups in France with 130 employees, will consolidate Coutts' position as Europe's largest outplacement group with 33 offices in six countries Mr Stephen Johnson, chief executive, said the deal would enable the expanded group to

serve its multinational clients across Europe better. He said the expansion of outplacement operations into continental Europe had been a vital element in the strategy for developing the group.

Courts will pay an initial FFr47.2m, including FFr39.7m in cash, with the balance satisfied through the issue of 971,386 shares to the vendors. of FF17.7m for 1993.

Up to a further £4.5m will be paid subject to GBA meeting

profit targets in 1994 and 1995. GBA reported pre-tax profits The acquisition will be funded in part through a plac-

ing and open offer at 85p

£730,000 of dividend arrears on

The shares are being offered on the basis of 8 new shares for every 29 existing shares and 13.137 new shares for every 100 convertible preference shares. The 7.56m new shares have

ing film net of new money.

been conditionally placed with institutional shareholders by Collins Stewart, subject to claw-back. Coutts' shares closed unchanged yesterday at Part of the proceeds of the share issue will be used to pay

convertible preference shares,

enabling the group to resume

dividend payments on the ordi-

Bank, as non-executive chair-Following the acquisition of Winkfield Place, the group's vacant Berkshire property, for £1.4m due at the end of May, the enlarged group will have net borrowings of £4m, equiva-

lent to gearing of about 50 per

stage later this year. The company has undergone

a substantial restructuring

over the past 30 months,

including replacing Mr Barry

Topple, its chief executive, and

appointing Sir Kit McMahon,

former chairman of Midland

# Fairline powers ahead to £350,000

Fairline Boats, the Peterborough-based luxury powerboat maker, more than doubled interim profits as ÚK sales rose 29 per cent and some export markets improved.

Profits rose from £161,000 to £350,000 pre-tax for the six months to the end of March.

show a similar rate of growth, the company declared a 40 per cent increase in the interim dividend to 5p (3.575p), payable from earnings per share of 6.74p (3p). The shares closed up 40p at 435p.

Sales rose by 18 per cent to £17.6m (£15.2m) of which direct exports, up 12 per cent, accounted for 70 per cent and additional foreign sales by UK distribu-

ditions had been better than he had expected although confidence in some overseas markets "is not as strong as we would

Although sales to Germany have been holding up, the French and Italian market had proved "tricky", he said. But improvmarket and continental Europe

designed to raise £6.4m includ- nary shares at the interim

The company hopes to raise margins by reducing the number of models and holding down raw material costs which account for 60 per cent of production

The order book stands at about £10m. more than 50 per cent higher than a year ago. Two new models will be launched at the Southampton Boat Show in September to supplement the four introduced in the last 12 months.

Increased production is likely to be met by re-opening of one of the group's facto-ries near Peterborough. Net cash at the end of the six months was £2m.

# **Automotive Precision** valued at £40.8m To the lite

By Paul Taylor

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Shares in Automotive Precision Holdings, the precision engineering company, were priced at 100p yesterday valu-ing the group, which exports 93 per cent of its production, at

£40.8m. Automotive Precision, based in Tonbridge, Kent, is coming to market via a placing of 10.2m shares with institutional investors by Beeson Gregory. The shares are due to begin

trading on May 31. The company, which manufactures high precision components for the international automotive industry, was the subject of a £6m management buy-out from Hunting, the defence, aviation and oil group,

About 80 per cent of its exports go to customers in the US including Chrysler and

Detroit Diesel

is covered by rolling contracts of between two and four years and the customer base has dou-

profits before non-recurring items of £4.99m (£4.2m) on turnover of £16.9m (£17.1m). Pre-tax profits slipped to £1.91m (£2.59m) after remmer-

The management, led by Mr Stefan Petszaft, managing director, will retain roughly a 70 per cent stake in the group. but plan to reduce this. The managers had initially planned to retain a 50 to 55 per cent stake but scaled down the sale because of the condition of the

### Low-level response to **CLS** offer

The intermediaries offer for shares, valuing the acquisition CLS Holdings, the property company owned by the Swedish Mortstedt family, has been only 15 per cent subscribed.

The London-focused property investment company had fully underwritten an offer of 45.05m new shares at 111p, subject to clawback to cover applications for the 11.26m shares offered to intermediaries. Applications were received for 1.64m shares.

### **Archimedes Trust**

Archimedes Investment Trust achieved net asset growth of 4.1 per cent over the six months to April 30 from 676.54p to 704.07p per capital share, compared with only a marginal rise in the bench-mark FT-SE-A All-Share Index. The figure for this split level trust 12 months earlier was

Net revenue for the six months to the end of April was £154,927 (£170,007) giving earn-ings per income share of 12.65p (13.88p). The interim dividend is being maintained at 9p.

### Monks Investment Net asset value per share of

Monks Investment Trust surged from 472.2p to 591.6p over the year to April 30. Available revenue, however fell from £6.61m to £5.9m, equal to 7.6p (8.52p) per share. The dividend is stepped up to 7p (6.7p) net with a final payment of 5p (4.7p).

### Rathbone

Rathbone Brothers, the asset

Last year the group reported

ation payments of £3.03m

The bulk of the shares being placed, some 9.71m, are being sold by the five members of the buy-out team. The remaining 500,000 shares are being issued by the company to cover the

### ing group, has acquired Evensound, a London-based business comprising the introduction of private client investment accounts and the provision of executive services. Consideration is via the

issue of 185,387 new ordinary at £515,000. The nurchase will boost funds under the management of Rathbone by £35m.

The outlook for 1994 remained uncertain at Ocean Group, especially in the first six months, Mr Peter Marshall, chairman, told the annual

The shares reacted with a 13p fall to 274p.

The distribution and logistics businesses continued to find continental markets depressed with a consequent pressure on margins.

### Andrews Sykes

Andrews Sykes, which hires out and distributes engineering, heating and air conditioning equipment, said the 3.5p dividend for the six months to November 30 1993 on its convertible preference shares, which was scheduled for payment in December 1998, would

be paid on May 81. A decision on the preference dividend due on June 1 will be taken later in the year.

### Shires Investment

Net asset value per share of Shires Investment rose from 259.72p to 292.21p over the 12 months ended March 31. The fully diluted figure rose from 250.35p to 284.4p.

Attributable revenue of £4.55m compared with £4.4m. Earnings emerged at 17.41p (17.48p), or 16.99p (16.95p) fully diluted. A final dividend of 4.3p makes a forecast 16.8p (18.4p).

management and private bank-

DIVIDENDS AN	NOUN	CED			
	Current peyment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Archimedes Trustint	9	Aug 5	9	-	26
BET	2.25	July 15	1.25	3.25	3.25
Casketfin	0.71	Oct 3	0.5	1.1	0.8
Devesor Intifin	1.5	-	6.1	3	9
CERESON LINE	0.8	_	0.525	1,15	0.8
Stropeen Colourfin	5	July 22	3.575	-	10.5
Feirline BoetsInt		July 15		_	_
Hozelockint	2.3		1	-	4.9125
MEG Incomeint	1‡	July 20	1.12	3.82	3.82
	1.12	July 1	5,9	9.2	8.1
Marks & Spencer In	6.7	Aug 5	1.5		5.5
Metro Radio &	2.25	8 واسل		7	6.7
Monks Invfin	5	Aug 2	4.7	-	3.44
Producert Inti fin	2.81	Aug 13	2.81	3.44	
Shires investfin	4.3	July 29	5.9	16.8	18.4
Thom EM	25	Oct 7	23	34	32
Touriesfn	0.25	July 4	0.25	0.25	0.25
Yorks The Town in	0.1	huy 22	3.3	-	3.3

ends shown pence per share net. †On increased capital. \$USM stock

# MARKS & SPENCER

RESULTS FOR THE FINANCIAL YEAR 1993/94

GROUP PROFIT JP 16% TO RECOR £852 MILLION.

- Outstanding Value campaign drives U.K. sales growth of 10%.
- Earnings per share up 16%.
- Full year dividend increase of 14% proposed. Up 30% over 2 years.

Copies of the report and accounts for 1993/94 will be mailed to shareholders from the 15th June,

# BET ends year £92m in black

By Andrew Bolger

BET, the business services group which over-expanded by acquisition during the 1980s, said its restructuring was complete, but warned that pressure on margins and difficult trading conditions persisted across

much of the group.

Mr John Clark, chief executive, sald: "We expect to see earnings improvement coming from better productivity rather than increased selling prices." BET made a pre-tax profit of £92m in the year to April 2, compared with a loss of £9.8m in the previous year, which

Restructuring costs of £42m which £34m had already been

included £76m of exceptional

accounts watchdog.

By Raymond Snoddy

Yorkshire-Tyne Tees Tele-

vision has proposed a program-

ming-making alliance with

Thames Television, the inde-

pendent production company

now owned by Pearson, the

media and entertainment

group which owns the Finan-

YTT would like to make pro-

The Leeds-based ITV com-

pany, which yesterday

grammes with Thames for sale

to international markets.

BET has agreed to amend the treatment of

exceptional items in its 1993 report and

accounts following discussions with the

Financial Reporting Review Panel, the UK

The effect will be to eliminate a series

of separately itemised exceptional items

totalling £76m on the face of the profit

The adjustment comes after discussions

with one of the largest companies the

panel has examined. Other large cases

and loss account and re-allocate them.

favourable currency effect, mainly because of divestments. The group said a further 17 non-core businesses had been sold during the year, and the disposal programme was now

Mr Clark added: "I said when appointed that it would take three years - and it has. We have gone from 160 disparate profit centres to a set of four focused business

BET had net cash of £67m at the year-end, compared with debts of more than £1bn when Mr Clark and his new team

The chief executive said his priority would be to invest in organic growth and "bolt-on" acquisitions, although he would consider a bigger purchase "if the right one came

Exceptional treatment revised

which they relate"

trative expenses

ers to make programmes. A new drama series, The

Wanderer, which was 80 per

cent financed by Procter &

Gamble and was turned down

by the ITV network centre has

instead been sold to Sky Tele-

Increasing programme pro-

duction, particularly for new

markets outside the ITV net-

work, is one of the strategies

being pursued by Mr Ward

At the same time he is trying

Thomas, YTT's chairman.

announced a pre-tax loss of to increase the company's

£4.6m (profit £3.6m) for the six share of FTV advertising. Last

acknowledged BET had disclosed the

nature of the exceptional items in the

notes to the accounts. However, it "felt

that this did not fulfil the requirement of

the standard that these items should be

shown on the profit and loss account under the statutory format headings to

In a revised note to the accounts, BET

The nanel is believed to have been con-

has had to re-allocate the exceptional

items between cost of sales and adminis-

cerned about the presentation of the

Yorkshire-Tyne Tees deal with Thames

linking up with large advertis- just below 10 per cent.

The group said the speed of its success in improving perfortionals. Underlying growth of 48 per cent comprised rises of mance would depend on efforts to improve productivity and £5m from the US, £3m from marketing skills. Higher pro-Europe and £2m from Africa. ductivity would enable it to offset inflation and price pres-

sure, while the marketing

programme was aimed at

developing value-added ser-

Operating profit from busi-

ness services rose from £14.1m

to 231.8m, although the previ-

ous figure was depressed by

exceptional item allotted to the

division. BET said the underly-

ing 24 per cent growth in oper-

ating profits was helped by

margin improvements in UK

cleaning and security services

in an operating profit of

By cutting costs the ITV company, which paid a total in

licence payments up from £15.2m to £30.4m to the Inde-

pendent Television Commis-

sion, lifted operating profits

advertising deal problems were

now a matter of history. Settle-

full with all advertisers and

the company now had an

at pre-tax profits of between

£5m to £7m for the full year.

Analysts were now looking

ungeared balance sheet.

ments had now been made in

Mr Thomas said that the

from £19.8m to £24.7m.

Distribution services turned

and US personnel services.

the £11.5m share of the £76m

vices in new areas.

Plant services increased operating profit to £18.8m (£15.8m), or £26.5m minus £10.7m of exceptionals. Lower margins led to the 29 per cent fall in underlying performance, in spite of a good showing in the US.

Textile services' operating profits rose from £5.6m to £35.4m, or £28.1m minus £22.5m of exceptionals. BET said improved margins from this business caused the 26 per cent increase in underlying profit-

Earnings per share of 6.9p compared with losses of 4p last time. A final dividend of 2.25p maintains the total at 3.25p.

in the chairman's statement which drew

attention away from the pre-tax profit

BET said last night: "This was a techni-

cal detail probably of most interest to

those in the accounting profession. The

analysts did not ask one question about it

It said it had adopted FRS 3 earlier

than many companies and there was a

lack of clarity about how it should be

implemented at the time. It believed its

original treatment was more helpful in

rest of the year".

forward with confidence to a

measured and improving share

of the total advertising cake

and a consequential improve-

ment in revenue through the

Turnover fell from £126m

last time to £107.7m as adver-

tising revenue dropped by

£20m. Some of the leeway was

made up by significant job losses. Staff costs fell from

£22.9m to £17.8m. Losses per

share were 6.1p (3.3p earnings).

The company is declaring a

nominal interim dividend of

The shares closed yesterday

showing its underlying performance.

line stressed in FRS 3.

this morning.

# BTR gives directors up to 17% more pay

Directors of BTR, industrial conglomerate, have received basic salary increases for this year of up to 17 per cent. And it has emerged that an unusual guarantee has been given to chief executive Mr Alan Jackson: his salary cannot be cut.

A clause in Mr Jackson's contract states that his annual pay review "shall not result in payment of salary less than that paid during the 12-month period preceding such review". The rises took effect on Jan-

uary I and so did not feature in the 1993 annual report, pubished last month. BTR, which holds its annual meeting in London tomorrow, reported a 19 per cent rise in pre-tax profits last year to £1.28bn and increased its fullyear dividend by 13 per cent to

12.25p. The consensus City

forecast is for a 12 per cent increase in profits this year.

Ms Kathleen O'Donovan, finance director, has the largest increase. A £30,000 – or 17.6 per cent - pay rise takes her basic salary to £200,000. Mr Jackson has received an 8.4 per cent rise, taking his annual pay to A\$1.23m (£600,000). His service agreement is with BTR Nylex, an Australian company in which

BTR has a 60 per cent stake. Mr Norman Ireland, BTR's chairman, will be paid £213,830 this year for a threeday week, slightly less than received by Sir Owen Green, the previous chairman, in his

final year. Mr Michael Smith earns a basic salary of £281,000 and has a contract which guarantees him a three-year notice period. This remains in place despite recent moves by institutions to limit notice periods to one year. Mr Robert Fairclough, whose salary has been increased from \$705,000 to \$750.000 (£500,000), has a similar clause but his contract runs only until September

There is also likely to be shareholder concern over a \$3.5m payment made to Mr Edgar Sharp, formerly presi-dent of BTR Inc. the main US subsidiary. About \$1m of this was paid to Mr Sharp before December 31 1990, with the rest going into a pension trust which he was eligible to receive from January 1 this

The company said that the payment "has been paid in accordance with his contract". Mr Sharp is to remain with BTR as a non-executive direc-tor after his contract ends in

BTR declined to comment or the rises yesterday.

### Cassell shares placed at 143p

By Andrew Bolger

Shares in Cassell, best known as a publisher of dictionaries and reference books, have been placed at 143p, giving the group a market capitalisation of £10.5m - considerably less than the figure of £15m mooted when the plan to float was unveiled in early April. Mr Philip Sturrock, chair man, said: "We are pleased to have got it away in present market conditions. I believe a lot of floats have been pulled

We felt it was better to price it keenly and carry on." A total of 6.27m Cassell shares were placed with institutions by Charterhouse Bank with Charterhouse Tilney act ing as broker, at 13 times historic earnings. Trading will begin on June 2.

# Thorn EMI at £327m and disposals planned

Industries Correspondent

Thorn EMI said yesterday that it was negotiating to sell its security business and part of its defence subsidiary. A sale of the businesses

could precipitate a demerger of its core music and rental divi-

The group said it was interested in entering book publishing, if it could find the right company to acquire.

Thorn yesterday announced pre-tax profits of £326.5m for the year to March 31. That compared with a restated £273.5m last time, but fell below market expectations. The shares fell 28p to £10.68.

Sir Colin Southgate, chair-

man, said the group was in "detailed negotiations" to sell a majority stake in its security business. Thorn would retain a minority interest, he said. He added that the group was

negotiating to sell part of its lossmaking defence business,

for several years.

tions were with a continental European defence group. Negotiations with GEC have taken place on several occasions over the past few years. Sir Colin said about £400m of

turnover came from activities regarded as peripheral. Thorn was currently negotiating to sell businesses representing just over half that amount. Total turnover for 1993-94 was £4.3bn, compared with £4.5bn

Mr Simon Duffy, finance director, said the group was interested in moving into book publishing, a field in which it could use its expertise in copy-

right management. He added: "We're looking at opportunities in the book publishing business. It's got to be available, it's got to be the right fit and the right

The group has renamed its rental business Thorn Group,

By Michael Skapinker, Leisure which has been on the market differentiating it more clearly industries Correspondent for several years. Sir Colin said the negotia- is run from the UK, while the music subsidiary has its headquarters in New York.

p m

Sir Colin said yesterday that splitting the two divisions could only be considered when the peripheral businesses have

been sold. Mr Duffy said that once this had happened, media or film companies which were not in the music business might be interested in linking up with

Operating profits were £382.5m, compared with £379.3m. Music profits were £246.im (£196.9m) and those for rental £130.2m (£115.3m). The recommended final dividend is 25p, bringing the total pay-out to 34p (32p). Fully

diluted earnings per share were 47.7p (43p).
Sir Colin said the increased dividend reflected the group's

confidence in its prospects during the current year.

# Readicut advances to £20.9m

By David Blackwell

Readicut International, the household textile, carpeting and yarn company, lifted pretax profits by 8.7 per cent to £20.9m for the year ended March 31.

Mr Clive Shaw, managing director, yesterday described conditions in the group's markets as "far from ideal". UK recovery was irregular, margins remained under pressure, the US recovery was slow and Europe was still in recession. Total turnover moved ahead from £235m to £238m. The lat-

est figure includes £36.4m from discontinued operations, compared with £43.9m last time. The pre-tax profits included £3.9m from the disposal last

month of Firth Furnishings, a maker of car carpets, and the sale last October of Readicut Wool, the distributor of rug kits, knitting yarn and handicraft products.

This compared with profits of £4.2m from disposals in the previous year, when pre-tax profits were £19.2m. In the key carpet division

operating profits were up from £3.78m to £6.73m on sales of £88.4m (£81.3m). Mr Shaw said profits at Firth Carpets moved from £900,000 to £2.1m on the back of a 20 per cent rise in contract carpet sales.

The group lifted capital spending from £11.8m to £14.5m during the year, and is planning to spend £15.2m in

ahead from 7.5p to 7.84p. An unchanged final dividend of 2.81p is proposed, maintain-ing the total for the year at

This was a solid set of results, in a difficult year, from a wellmanaged company that has successfully got out of its noncore, low-margin businesses Profits this year are expected to be about £18.5m, giving a prospective multiple of 15 not cheap, but a good share to hold in the textiles sector. The unchanged dividend looks a bit mean for a group that ended the year with net cash of £10.1m. The question now is:

# TeleWest takes on £195m debt for Scottish cable networks

By Raymond Snoddy

TeleWest Communications, the largest cable television operator in the UK, has borrowed £195m to complete its Scottish cable networks.

The eight franchises in the central belt of Scotland cover 632,000 homes ranging from Edinburgh and Perth to Dundee, Motherwell and Livings-

The loan facility, which matures in December 2003, was arranged by Canadian Imperial

New York, The Bank of Nova Scotia, British Linen Bank, First National Bank of Boston and The Toronto Dominion The loan is structured in two

tranches, one of which has recourse to TeleWest's shareholders, Tele-Communications and US West. TeleWest said Edinburgh

was one of its best franchises for both television and telephone services. The other Scot-

Bank of Commerce and is tish franchises were bought

TeleWest has announced its intention to float on both the London Stock Exchange and the Nasdaq market in the US later this summer. The float will be the first by a UK cable group and is likely to value the company at about £1.7bn.

TeleWest owns and operates 16 cable franchises and has minority interests in three other companies which operate seven further franchises

# Cash-rich M&S earmarks £1bn for store expansion

Marks and Spencer said yesterday that it was accelerating its expansion programme and expected to spend more than £1bn over the next three years.

The company said annual capital spending would rise from last year's £281m, and might reach £450m if the right opportunities were available.

Sir Richard Greenbury, chairman, said: There really isn't any constraint. We have got plenty of cash and we are in an aggressive mood regarding expansion."

Comparatively little would go on new UK stores. M&S eventually plans 25 out-of-town

centres, but already has 17. Rather more would be spent on expanding existing town-centre

Sir Richard said stores now needed between 80,000 sq ft and 120,000 sq ft of space to accommodate the full range of clothing, food and furnishings, but added that many were smaller. The second focus for expansion would be conyear to £243.3m although profits slipped from £27.3m to £27.1m in a difficult trading climate. The emphasis would be on France and Spain, with new stores opening on the Rue de Rivoli

in Paris, and in Valencia. The third focus would be east Asia, where sales grew 38 per cent to £56.6m, and profits 43 per cent to £15.2m. Sir Richard expected his main task as chair-

man would be building the business in continental Europe, leaving east Asia for his successor. But the company's stores in Hong Kong and elsewhere have exceeded all expectations, forcing him to move more quickly.

In addition to south-east Asia, the company is under pressure to take its retailing expertise into Japan and China — in the former from trading companies, and in the latter from the

Sir Richard said both markets offered huge opportunities, but start-up costs were high and caution would characterise M&S's approact In the US, the emphasis was on bringing the performance of Brooks Bros up to the standard of the rest of the group.

# BORDERLES When the leaders of nations and celebrities traveled to the East, NYK provided the services to help make history. Today, too, on a worldwide scale but in the same tradition, NYK is making extraordinary advances in shipping history with a fleet of some 400 ships including containerships,conventional vessels, tankers and specialized bulk carriers. Now more than ever before, NYK services have expanded to meet the challenge of global economic interdependence. Borders between nations, between carriers, borders between products and between people and ideas are being dissolved. NYK's integration of global logistics and megacarrier capabilities opens fresh vistas on the borderless society.

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# Telecommunications in Business. Mobile Communications as Service as a service of the service of th

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Fax: 44 (0) 71 873 3062 Financial Times, Number One Southwark Bridge, London SE1 9HL

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# Lep may partly float To cut debt

Lep Group, the lossmaking freight forwarding and security group restructured by its banks in 1992, is considering a partial US flotation of its American security business to reduce its £400m of debt.

Mr David James, the company doctor who was brought in as chairman by the banks, said he was "mindful of the opportunity for a major refinancing" of National Guardian given the "very favourable market conditions".

He said that electronic security companies, of which National Guardian is one of the top four in the US, have been accorded high share ratings on Wall Street, partly because of strong market

Metro

Radio

doubles

to £1.65m

more than doubled from

£797,000 to £1.65m for the six

turnover up by 26 per cent

Advertising revenues were

up 39 per cent nationally, and

27 per cent overall. The com-

pany attributed this to greater

economic confidence and

radio's growing credibility as

The company said the sec-ond half had begun strongly and it expected the full year to

show significant growth. How-

ever, because national adver-

tising revenue began improv-

ing in last year's second half,

directors said it would be

unrealistic to expect the full

year to show such large per-

centage rises as the interim

Cashflow resulting from the

growth in profitability in

recent months has enabled the

group to reduce its medium

term loan from £1.9m at end-

September 1993 to £1m at

repaid on May 31 and Mr John

Josephs, managing director,

March 31.

the year end.

an advertising medium.

The outcome was struck on

months to end-March.

growth following the bombing of the World Trade Centre.

He stressed that the group would not consider floating off the whole of the subsidiary and had turned away potential trade buyers.

National Guardian increased its operating profit from £13m to £19.9m last year, on turn-over of £127.9m (£100.2m), helping to push the group operating figure to £29.9m (£24.9m). The banks' debt-for-equity swap in 1992 cut Lep's interest bill to £37.4m (£48.1m), reducing the pre-tax loss from £38.3m to £15.6m.

The freight forwarding division made its first net profit since 1988 with the North American and Asia Pacific businesses performing well and signs

The company repeated previous warnings that there would be no return to dividend pay-

future. Losses per share were cut to 2.1p (9.7p). Group borrowings rose to £410m (£886m) because of crystallisation of bank guarantees, the rise in the dollar and acquisitions by National Guardian.

But debt will be reduced by

ments for the foreseeable

£87.5m following January's sale of Swiss Bank House. Shareholders' funds fell to £40.8m (£45.3m) compared with a market value of £43.8m with the shares unchanged at 4%p. Mr James said that the sub-sidiaries' profits would have to advance further for their realisation price to make "a significant impact on core debt".

# Lower interest buoys Hozelock

garden

Hozelock, the equipment manufacturer, dou-bled pre-tax profits in its first By Chris Tighe half, reflecting the benefits of last November's flotation. Strong turnover growth and control of operating costs Pre-tax profits for the six helped Metro Radio Group, the months to March 26 rose from USM-quoted radio station £967,000 to £2,02m. operator, report pre-tax profits

At the operating level, profits were ahead 18 per cent at £2.06m, compared with £1.74m. Turnover advanced by 8 per cent, from £13.2m to

from £8m to £10.1m. The Net interest payable fell to £36,000 (£774,000). The group, interim dividend, which is raised from 1.5p to 2.25p, is which realised \$4m from the flotation after paying back debt, ended the half with net covered nearly three times by earnings per share of 6.48p

Mr Donald Potter, finance director, said the company traditionally encountered the heaviest demands on working capital at the end of March. But it had negotiated better

suppliers, and had brought forward some payments by cus-

Shares in the group closed yesterday at 250p, 2p up on the day and level with the flotation

Mr David Codling, chief executive, said the group had taken a record 67 per cent of the core UK watering market, with sales ahead 12 per cent. The aquatics division, which makes pond equipment, lifted sales by 54 per cent.

The group will move into its new factory at Sutton Coldfield, West Midlands, in early July, giving it time to settle in during the low point of the manufacturing year.

Mr Codling described the move as "like moving from the Dark 'Ages to the modern age". Earnings per share were 5.3p (2.6p). A maiden interim dividend of 23p is declared.

# Butte future aided by fresh funds

By Kenneth Gooding Mining Correspondent

The future of Butte Mining, the UK company whose main activity is prosecuting US lawsuits - it is seeking damages of up to \$1bn (£670m) from former managers and promoters looked more secure yesterday, promise of an inflow of fresh funds and hopes of a favourable US appeals court hearing.

said he expected the company Butte's former Australian would have no borrowings by subsidiary, Vam, which is now called Hillgrove Gold, has com-Metro, which operates seven independent radio stations in pleted a fund-raising exercise north-east England and York-shire, said it intends bidding which will result in the UK company receiving about A\$500,000 (£244,000) in debt for one of the two new London renavments.

Mr Graham Andrews, Butte's finance director, said the company also intended to sell remaining 5 per cent stake in Hillgrove Gold to raise about another A\$350,000 (£171,000).

The proceeds would partly be used to pay Butte's former Australian legal advisers - its court cases - and this would leave the company with about £200.000.

Mr Andrews said that the US appeals court hearing should result in the judge in Montana, where Butte is prosecuting its cases, soon starting pre-trial processes which might lead to the full hearing

## United **Carriers** unsettled by warning

Shares in United Carriers fell sharply yesterday as it became the latest company to issue a profit warning shortly after going public.

The shares dropped 33p to 115p, compared with the Pebruary flotation price of 153p, after the parcel and freight company admitted to having suffered an

"exceptionally tough" April.

As a result it predicted that this year's profits would be t less" than 1993's figure of £4.1m. Analysts had been expecting at least £4.8m. The group said that trading in February and March had been in line with expectations but that in April the parcels

and freight business had seen

volumes down by about 5 per

cent on last year. "The fall arose from a significant reduction to volumes from the underlying customer base as well as a net loss of business arising from competitive pressures." In particular, it is thought that United lost market share to Lynx, the NCF subsidiary,

after falling to respond to price cuts. United said that during May it has gradually begun to reduce the volume shortfall, in part by securing new iness. It added, however, that it was unlikely that the shortfall in the parcels and

recouped during the remainder of 1994 with the company predicting flat olumes compared with 1993. Trading in the rest of the

group, notably in the ecialist transport and distribution businesses, has exceeded expectations, but this has not been sufficient to make up for the shortfall elsewhere.

Directors sold about £4.5m of shares in the February placing, which was sponsored by Lazards with UBS acting

Chairman reiterates call for small shareholders to reject bid

# Lasmo board comes under attack

By Robert Corzine

holders.

Lasmo, the oil exploration company, yesterday took its battle to fight off a hostile bid from fellow explorer Enterprise Oil directly to its share-

The prospect that even relatively small investors may play a decisive role in determining Lasmo's fate meant that Mr Rudolf Agnew, chairman, and Mr Joe Darby, chief executive, had to be particularly persua sive in convincing those who attended the meeting at London's Barbican of the wisdom

Mr Agnew dismissed as "junk paper" the £1.4hn Enter-prise bid, which so far does not

of rejecting Enterprise's over-

have a cash sweetener. "The Enterprise bid is a nonsense. There is no reason why Lasmo's shareholders should give away their bright future to solve another company's internal problems," he

The new chairman also dismissed concerns expressed by one shareholder that there might be some truth to Enterprise allegations that Lasmo will remain financially weak in spite of its recent rights issue. "We're in good nick," he

Mr Agnew had more prob-lems when another shareholder recited a litany of alleged violations of the Cadbury code on corporate gover-

In a statement which was warmly received from the floor, the shareholder criticised the rolling contracts enjoyed by some directors.

He also questioned whether "overtime" provisions for the chairman and deputy chairman amounting to £700 a day were warranted.

A suggestion that Lasmo's directors freeze their salaries and other forms of compensa-tion until the dividend could be raised substantially was also warmly received from the floor, in sharp contrast to the lcy glare from

Mr Agnew. He accused the elderly shareholder of being an "effective" propaganda tool for the "oppo-

He also claimed that Lasmo conformed to the Cadbury code, although he made no secret of his distaste for many aspects of it. "Much of Cadbury is linked to an econ-

Cementone shares

fall on warning

Rudolf Agnew: dismissed £1.4bn Enterprise bid as 'junk paper

omy in marked decline," he it might accomplish" Mr Agnew said he would look at the idea of freezing directors' salaries, although

### As for his own role, he was prepared to leave if that is what shareholders wanted. After all, he said, "I don't have "was not sure what

declines 9% to £6.95m Warnford Investments reported

Warnford

a 9 per cent contraction in profits before tax - from £7.66m to £6.95m - during the 12 months to December 25. Turnover at the property investment group dipped to £11.4m (£12.1m). After tax and minorities, earnings per share emerged at 12.1p (13.65p). A proposed final dividend of

5p brings the total for the year to 7.75p (7.5p).

The group's investment property portfolio was valued, on an open market value basis. £104.9m at the period end, up from £89.9m a year

Leisure wear puts Towles deeper in red

Towles, the clothing manufacturer, saw losses increase from £146,000 to £236,000 in the year to February 28. The result was disappointing, directors said, mainly because of a poor performance at HE Godkin's leisure wear

activities. Godkin was closed in November, resulting in total costs of £366,000.

The company was also the main factor in group turnover falling to £15.7m (£16.2m). Losses per share were 7.71p (4.38p) but the board proposes to maintain the single, final payment of 0.25p.

### **NEWS DIGEST** with the disposal of Montana

Mr Clements said that

intense margin pressure from

competitors in conjunction with promotional activities in both the paints and chemicals

market sectors had resulted in

a continuing squeeze on mar-

action, he said, which had

already resulted in margin and

He was confident that nor-

mal levels of profitability would be restored in the sec-

ond half. For the year to

December 31 1993 pre-tax prof-

its were £1.21m (£995,046).

profitability improvements.

Management had taken

European Colour up

at £1.22m European Colour, the year to end-February. Stockport-based chemical colour manufacturer, reported

pre-tax profits almost doubled from £640,780 to £1.22m for the year to end-March. The improvement was 11 per cent from £14m to

£15.6m Earnings per share emerged at 2.61p (1.35p) and the final dividend is raised to 0.8p, making a total of 1.15p (0.8p) for the

Interest charges were cut from £104,000 to £38,000 and the company ended the year with zero gearing.

**Deficit at Baris** widens to £1.4m

By Jean Marshall

Shares in Cementone fell 160

to 80p yesterday as Mr Alan

Clements, chairman, told the

annual meeting that first half

profits would be "materially

lower than market expecta-

The specialist paints and

building chemicals maker

came to the market in January

via a reverse takeover of Multi

trust, the property investment

company. Its shares, which

were placed at 73p, began trad-

ing ahead of expectations at

Losses at Baris Holdings, the USM-traded building services company, widened from £351,000 to £1.43m pre-tax for

The costs of early commer cial settlements, together with the effects of restructuring and redundancies, accounted for £900,000 of the loss.

Turnover fell to £14m worked through at 20.8p (earn-

Non-core disposals continue at Costain

Costain, the construction and mining group, has continued its withdrawal from non-coal mining activities in the US Talc Company for about \$14m (£9.8m). The proceeds will be used to repay debt. In 1993, the talc mining busi-

ness made profits before interest of \$1.7m and at April 30 had a book value of \$13.9m.

Rise at Leveraged **Opportunity Trust** 

Leveraged Opportunity Trust, which specialises in US compacapital reorganisations, reported a net asset value with loan stock converted and warrants and options unconverted - of 155.1p at March 31, a rise of 22 per cent over the

127.4p a year earlier.
Fully diluted the value was 143.4p (121.6p). The net loss in the six Irish Life sells Norwegian offshoot

£41,000 (£33,000), giving losses

per share of 0.55p (0.44p).

Irish Life is to sell David, its Norwegian subsidiary, for IE12m (£11.8m) to a group of savings banks who are the main distributors of its prod-

In addition to the financial aspects, Irish Life has acquired outside Scandinavia.

Royal Bank's US offshoot expands

Citizens Financial Group, the US subsidiary of Royal Bank of Scotland, has acquired seven branch offices and \$117m(£78m) in deposits of the

poration, for \$10.7m cash. Coastal, which is based in New London, Connecticut, went into receivership in June

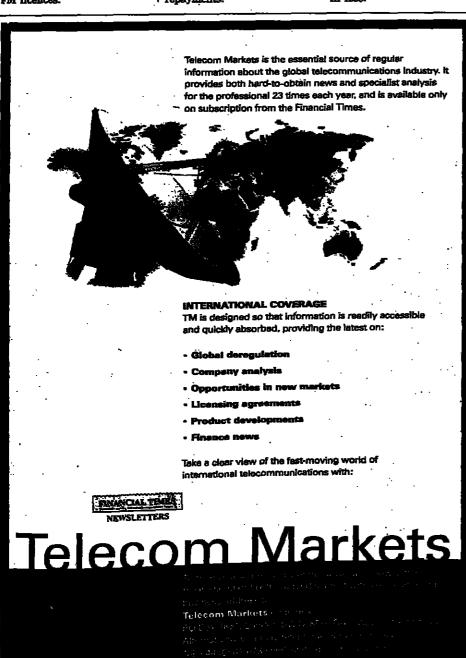
Coastal Federal Savings Bank

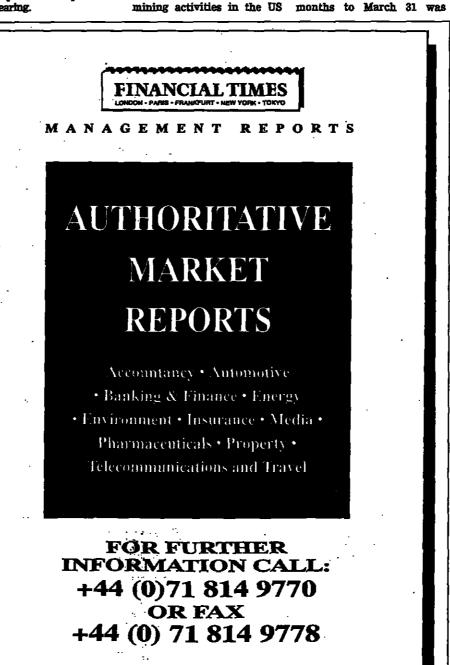
from the Resolution Trust Cor-

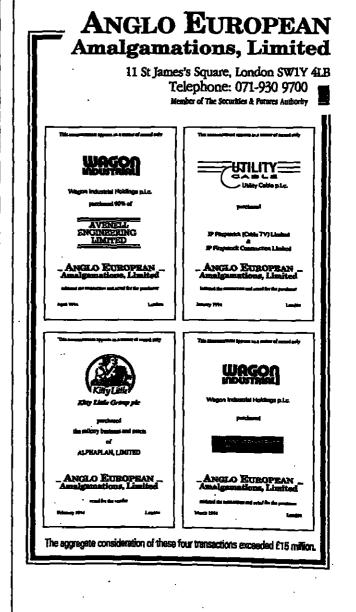
Princedale ahead of budget first quarter Results at Princedale Group,

the USM-quoted marketing services and industrial concern, first quarter, Mr Stephen Bennett, chairman, told the annual meeting.

Mr Bennett pointed to a brighter economic environment and the fact that the businesses acquired last year "have settled down well and are performing to expectations", as the factors behind the current year's progress.







# Coffee stock sales agreed as surge continues

As coffee futures surged to fresh seven-year peaks in London yesterday the president of the Association of Coffee Producing Countries admitted that prices had become "a bit exaggerated".

Robusta prices at the London Commodity exchange staged another spectacular rise, put-ting them 100 per cent above their level at the start of the year. The July contract reached a high of \$2,480 a tonne before closing \$52 up at \$2,348. The New York market was also buoyant early on, the July arabica price touching 141.8 cents a pound, but in late trading it was 4.15 down at

The markets shrugged off news that the ACPC had agreed to release the remaining 50 per cent of stocks held LIS Futures (cents-per to) 300

197677 78 79 80 81 82 83 84 85 86 87 88 88 90 91 92 93 94

2m bags will be released between July and September, although some may be freed in the current quarter to meet

"We have an interest in doing this in the most orderly way so as not to create problems for the market," said Mr Rubens Antonio Barbosa, pres-

ident of the association and Brazil's amhassador to Britain. He added that the timing of the release was up to individual countries, although he expected the 900,000 bags held by central American countries to come on to the market first. Mr Barbosa thought the sup-

ply shortages that, with falling

ning prices, would last "quite some time". So far there were no signs that plantings would be stepped up as a result of the

He stressed the bullish fundamentals for the market but added that "the problem" was that prices were now being driven by speculative buying from hedge and investment

Mr Barbosa declined to be drawn on what would constitute a sensible level for the market, but pointed out that prices were still below half the levels they reached in 1986 and 1987. On Monday Mr Guy Alain-Gauze, the Ivory Coast commodities minister, told the Reuter newes agency that "an equilibrium price" for London would be around \$2,000 a

The president of the ACPC, which has about 30 members representing 90 per cent of

world production, approached other producing countries such as Vletnam and Swaziland to encourage them

By abiding by the provisions of the export retention scheme, the ACPC, created last September, had shown it "means business", said Mr Barbosa. "As time goes by, I think it will be taken increasingly into consideration as a factor that will

affect the market." The two-day meeting of the organisation in London agreed to set up three groups: to promote coffee consumption, to co-ordinate production policies. and to handle organisational

the trigger prices that dictate when export retention stops and when stocks are released in the light of the vertiginous

There were no plans to raise rise in prices, Mr Barbosa said. "If prices drop, we'll see. We'll

### Lease rates signal **British** industrial puzzles gold market fishing plan By Kenneth Gooding, under fire

Mining Correspondent

The gold market is mulling over the possible significance of a fall in gold lease rates to an all-time low of only 0.6 per

"The market is sending a message - but it is impossible to decipher at present," says Mr Andy Smith, analyst at Union Bank of Switzerland. It may be at a turning point, he says. But whether it is ready for another leg of the bull market or whether prices will fall is not clear.

He points out the gold bullion market is particularly liquid at present for at least four

 Much gold was swapped for US dollars in advance of what was seen as an inevitable increase in US interest rates at the May 17 meeting of the Federal Reserve, the US central

 More central banks are willing to lend gold and to lend it for longer (lending in this case meaning that the metal is sold for cash while at the same time the seller arranges a futures contract to buy it back later); Producers, usually borrowers of gold, have been buying

birds and caught young fish before they had a chance to The Royal Society for the Protection of Birds called the move "a potential disaster for wildlife". It said that Green-

8y Alison Maitland

Greenland.

fishing."

The UK government came

under fierce attack yesterday

for inviting applications from

fishing vessels to catch cape-

lin, a small fish eaten by

endangered stocks of cod, off

The National Federation of

Fishermen's Organisations

called the decision "astonish-

ing" when stocks of white fish

had reached virtual collapse.
"This decision is a signal to

all that the UK supports indus-

trial fishing and is in direct

contradiction of the govern-

ment's public stance against

the federation's chief execu-

"The wrong signals will now be sent to the European Com-

mission and other industrial

fishing nations, such as Den-

mark and Norway, that the

minister [Mr Michael Jack] is

the champion of industrial

The federation said that

industrial fishing was widely condemned in the UK because

it denied feedstock to fish and

said Mr Richard Banks,

land cod stocks were at an all-time low. "The government should not

gamble with long-term fish stocks and important wildlife populations for short-term nercial gain," said Dr Patricia Bradley, RSPB aquatic unit manager

Mr Jack, fisheries minister, announced the decision last week, saying it was in response to a request from the fleet. He said the quota for capelin was based on the best available scientific evidence. There is no question of overexploitation as the EU's share of the fishery for 1993 was not taken." he said.

commercial banks offset futures positions by buying

then lending gold. Mr Jeffrey Nichols, managing director of American Pre-cious Metals Advisors, suggests in his latest MetalsFAX newsletter that net sales of gold last year by central banks and other official bodies amounted to "a fantastic" 900 to 1,000 tonnes, up from 653 tonnes in 1992, a year that included 400 tonnes sold by the Dutch central bank.

His estimate is far ahead of that from Gold Fields Minerals Services, which in its recent annual review put net official sales at 475 tonnes. Mr Nichols says his estimate reflects "seyeral hundred tonnes of Saudi Arabian gold sales in 1993. The Saudis have been large-scale sellers of gold from 'invisible' or unrecorded holdings."

Mation

arries

Mr Nichols also contends that the quantity of gold consumed by the jewellery indus-try in the US, and possibly other industrial nations, is "significantly greater than gen-erally believed." He suggests jewellery consumed 2,643 tonnes of gold last year com-pared with the GFMS estimate of 2.302 tonnes MetalsFAX. US\$7,000 a year,

from APMA in the US on for

# Indian tomato experiment ready to bear fruit

Shiraz Sidhva on a PepsiCo project that is helping Punjabi growers to produce more

Punjab's Hoshiarpur district, PepsiCo fullyautomated tomato processing plant is a riot of red as lorry loads of luscious fruit are pulverised into paste.

This is not only Asia's biggest food processing plant - with a capacity of 650 tonnes a day - but also a test case for the potential of India's nascent food processing industry, which has attracted domestic and foreign investment worth over Rs300bn (£6.35bn) in the past two years, more than any other sector except power.

Pepsi, which started operations in India two years before the country embarked on its liberalisation programme in July 1991, was forced to meet a large export obligation; and the American multinational turned that obligation into an interesting agricultural experiment that the company hopes will yield prof-

Never having built a process-

ing plant on such a large scale before, the company had to devise it from scratch. "We went through a very expensive and long learning curve, with no validated data to help us," explains Mr R.P.S. Dhaliwal. plant manager of Pepsi Foods, the company's Indian subsid-

That was five years ago. Today, the plant exports 80 per cent of its 40,000 tonnes-a-vear production. It also supplies the Indian subsidiaries of Nestlé and Unilever, for their domestic ketchup brands.

When Pepsi started its Indian operations it faced tremendous hostility from politicians and farmers alike, especially when the company chose to build the plant in the Punjab, India's most prosperous agricultural state. Critics felt strongly that the multinational would exploit farmers in the region for its own commercial gain. Today, however, those farmers are very happy to sell their tomatoes to the factory.

Mr Hoshiar Singh, who farms nearby in Tanda, says tomato growers in Sirsa and Tohana who supply Pepsi are pleased with the way the company deals with them. According to him, the region has benefitted from better farming techniques introduced by the

"It may be true that a big company makes a lot more money than we do," he says. "But they have taught us how to increase our yield and the commercial gain is bound to benefit us all."

he plant, which was built quite cheaply, at a cost of Rs220m, buzzes with activity during the 65-day season beginning at the end of April, when it runs to full capacity. Pepsi's biggest challenge at the moment is to make use of the plant's capacity outside this short season. It is trying to add ten days to the season by getting supplies from the mountainous Hima-

GRAINS AND OIL SEEDS

335/0 329/0 138,585 340/4 334/4 42,025 351/2 346/4 49,975 355/0 350/4 3,945 350/4 346/0 250 322/0 320/0 790

-0.25 100.50 100.00

197.4 -9.9 203.0 198.5 35,975 198.2 -10.1 202.0 196.5 16,281 194.8 -9.7 200.0 194.0 9,473 192.2 -9.8 197.8 192.0 829 191.9 -9.6 197.0 191.5 18,146 191.5 -10.0 197.0 191.5 1,529

III WHEAT LCE (2 per tonne)

chal Pradesh state bordering Puniab and hopes to develop new techniques to extend it to 110 days. Recently it has diversified into red chilli paste, producing 2,000 tonnes a year

The Pepsi Agro Food Pro-cessing Research Institute has taught its suppliers new cultivation and disease-prevention techniques, helping them to increase yields from 25 to 30 tonnes a hectare and ensuring that the tomatoes conform to international standards of colour, texture and flavour.

Two years ago, Pepsi, to use a senior manager's words, "went berserk" trying to work out a system whereby farmers would bring only as many tomatoes as could be proces each day. "They would land up at the factory with far more tomatoes than we needed on a particular day and insist we bought them," says Mr Muktesh Pant, executive director, exports, now in charge of Pepsi's Season's Harvest fruit juice venture. But Mr Dhaliwal says that the problems have been overcome. An in-house nursery provides control over the phasing of tomatoes. "We have fine-tuned ourselves to such an extent, that we now issue quota slips specifying quantities and dates of supply. Our payment system ensures that farmers get paid at their

homes on every 10th day." The company says it is not yet making profits. "But we have maintained our tomato prices over the last two years,"

says Mr Dhaliwal. Pepsi's plans include using the plant to produce apple and pear purée when the tomato season is over. It has spent Rs15m to upgrade its facilities, introducing a small dehydration unit for apples and mush-

The fully-automated plant imported mostly from Italy, needs not more than three to four people to operate it. And increased utilisation remains Pepsi's top priority.

### And renewed gold futures buying by US funds in May led MARKET REPORT

back forward sales:

### Cocoa hits 6½-year highs

London COCOA futures surged to 6%-year highs yesterday as investment fund buying swamped the market, leaving many in the trade wrong-

The July contract closed at £1,066 a tonne, up £68, after touching £1,085 at one stage. "It looks very, very good. It's a got a strong base and the upside potential is a couple of hundred pounds," one trader

At the London Metal Exchange three months COP-PER hit a 16-month peak of \$2,335 a tonne in the morning.

buying, fund interest and short-covering. But profit-taking set in and the price was trimmed to \$2,296.50, up \$19.50 on balance. Most other LME contracts lost early gains.

LINE WARRHOUSE STOCK

-560 to 34,660 -3,200 to 396,525 -300 to 350,025

### COMMODITIES PRICES

BASE METALS **LONDON METAL EXCHANGE** 

	CHAR	3 maris
Close	1342-3	1372-3
Previous	1348.5-7.5	1376-6.5
High/low	1359/1349	1388/1367
AM Official	1349-50	1379-9.5
Kerb close	1010-00	1370-1
	054.040	1310-1
Open int.	251,940	
Total daily turnover	40,084	
	OY (\$ per tonn	B)
Close	1345-55	1350-55
Previous	1340-50	1355-60
High/low		1357
AM Official	1352-62	1357-62
Kerb close		1355-60
Open Int.	3,628	
Total daily turnover	745	
W LEAD & per tonne	ā	
- may to be made		
Close	486.5-7.5	<b>604-6</b>
Previous	484.5-5.5	502-3
High/tow		616/495
AM Official	492-3	509.5-10
Karb close		505-6
Open Int.	36,835	
Total daily turnover	6,783	
MICKEL (\$ per ton	- <del>-</del>	
Close	6630-40	6720-30
Previous	8670-5	<b>8758-80</b>
High/low		6830/6680
AM Official	6700-05	6795-800
Karb close		6890-700
Open int.	52,677	
Total daily turnover	14,902	
TIN (\$ per torne)		
Close	5555-65	5630-35
Previous .	5590-600	5666-75
High/law		5780/5590
AM Official	5630-31	5710-16
Kerb close		5625-30
Open Int.	16,528	
Total daily turnover	3,634	
ZRVC, special high	h grade (\$ per	tonne)
Close	968.5-9.5	994.5-5.0
Previous	974.5-5.5	999-1000
High/low	971	1006/988
AM Official	970.5-71	996-7
Kerb close	210.0 - 1	992-3
Open int.	102,076	
Total daily turnover	17,950	
E COPPER, grade A	-	
- 00		
Close	2298-8	2296-7
Previous	2278-80	2276-8
High/low	2320/2318	2335/2284
AM Official	2320-20.6	2320-21
AM Official Kerb close	2320-20.6	2320-21 2288-9
Kerb close	2320-20.6	
Kerb close Open int. Total daily turnover	2320-20.6 211,443 75,097	2288-9
Kerb close Open int. Total daily turnover III LIME AM Official	2320-20.6 211,443 75,097 \$/\$ rate: 1.50	2288-9
Kerb close Open int. Total daily turnover III LIME AM Official LIME Closing 2/8	2320-20.6 211,443 75,097 \$/\$ rate: 1.50 rate: 1.5065	2286-8 61
Kerb close Open int. Total daily turnover III LIME AM Official	2320-20.6 211,443 75,097 \$/\$ rate: 1.50 rate: 1.5065	2286-8 61
Kerb close Open int. Total daily turnover III LIME AM Official LIME Closing 2/8	2320-20.6 211,443 75,097 £/\$ rate: 1.50 rate: 1.5065 13 6 mbs:1.5025	2286-9 51 9 mbs:1.5020

PRECIOUS METALS II LONDON BULLION MARKET

106.00

Gold (Tray az.) 387.35-387.75 388,10 388L00 388.60-389.00 386.00-386.50 Day's High 387.50-388.00 Loco Ldn Me Rold Lending Rates (Vs US\$)

p/troy e2. 380.75 385.30 390.25 401.20 Gold Coln \$ price 393-398

Precious Metals continued E GOLD COMEX (100 Troy ou: \$/troy oz) 413.0 408.8 17,372 415.0 409.0 4,187 415.5 414.0 1,048 417.0 416.0 1,067

573.5 535.5 87,597 580.5 561.0 10,033 588.0 568.5 15,812 **ENERGY** 

CREATING HIGH NOW LOT 1,507 - 0,50 108,00 105,50 1,507 - 0,55 107,20 105,90 1,143 - 0,50 107,73 104,80 39,691 - 0,50 105,80 103,40 8,974 - 0,25 - 238 82,883 1800 15 2,408

573.00 579.10 588.15 602.05 £ equiv. 261-264

4,236 137 10 -0.80 139.00 137.50 1,977 -0.60 139.50 138.00 2,799 -0.35 139.00 138.00 845 -0.35 - 6 423 428 26,561 648 2,552 # CRUDE Of IPE (\$/barrel) HEATING OIL NYMEX (42,000 US gails; c/US gails.) 12,147 8,032 2,460 778 216 172 Day's
change High Law
-3.00 151.75 150.00 2
-2.50 152.50 151.00 1
-2.75 152.75 152.50
-2.25 158.75 154.50
-2.25 158.00 157.25
-2.50 158.25 158.25 150.00 25,737 151.00 19,006 6,924 2,868 340 539 136 20 8.554 155.75 154.50 6,497 158.00 157.25 6,448 159.25 158.25 3,882 ME NATURAL GAS MYMEX (10,000 pumber; \$/mmber)

Jeli Sep Dec Mar May Jel Total M BARLEY LCE (2 per tonne) Just Hav Har Apr Hasy Jun Total 1.950 2.010 2.060 1,926 24,478 11,480 1,995 13,113 2,801 2,043 13,100 1,983 2,095 8,873 644 - 1.950 +0.002 2.010 +0.006 2.060 +0.002 2.115 1.838 2.000 Jai Aeg Sep Oet Hov Dec Tetal 2098 +0.002 2.115 2.096 8,673 2200 +0.002 2206 2.190 10.248 2.303 +0.002 2.310 2.303 14,594 M UNLEADED GASOLINE HYMEX (42,000 US galls; cfUS galls)

mony: 99.5%, \$ per tonne, 2.500-2.500 (2.500-2.700). Blansuth: min. 99.99%, tonne lots 2.25-240. Cadmium: min. 99.59%, tonne lots 2.25-240. Cadmium: min. 99.59%, 75-85 cents a pound. Cabate MB free market, 99.89%, 24.50-25.50 (24.20-26.20); 99.39%, 19.50-20.25 (19.15-19.80). Microtry: min. 99.99%, \$ per 76 lb flask, 100-120 (100-110). Molybdienum: drummed molybdie oxide, 3.20-3.30. Selenium: min 99.5%, 3.50-4.55. Tungsten over standard min. 65%, \$ per tonne unit (10kg) WO, cf. 38-45. Vanedium: min. 98%, cft, 1.40-1.50. Uranium: Nuexco exchange value, 7.00.

SOFTS 1023 30 255 1030 20,101 9,402 1063 15,120 7,288 1085 25,410 5,423 1106 28,252 3,382 1130 10,630 334 1370 39,717 18,473 1385 19,235 4,940 1422 8,563 1,205 1455 10,642 251 1550 4,926 38 1550 2,810 65 1486 1485 1507 1540 1570 1583 Joi Sep Dec Mar May Jul Total E COCOA (ICCO) (SDR's/tonne) MAZZE CST (5,000 bu min; cents/66tb bushel) -8/0 270/0 259/2846,720188,485 -7/6 287/4 283/4172,150 28,815 -8/6 282/4 253/4438,285165,870 -8/0 289/4 273/4438,285165,870 -7/4 273/2 289/4 5,210 1,825 -7/2 274/0 270/0 13,275 4,390 5,210 1,625 13,275 4,350 1,335N 464,818 E COFFEE LCE (\$/tonne) 493 85
13,064 2,608
15,774 2,963
5,668 495
6,422 618
2,424 298
43,877 7,968 +30 2495 +52 2480 +56 2430 +59 2388 +58 2395 +65 2310 40 133.10 -5.95 146.50 126.00 26.032 7.762 130.95 -5.70 141.80 126.00 15.212 2.998 127.45 -5.80 137.25 125.25 10,837 913 125.75 -2.25 134.00 122.00 5.375 434 124.00 -3.25 133.25 124.00 668 204 713/0 693/03/43,015 237,350 709/0 690/4 75,845 22,375 689/0 672/0 42,900 4,580 10,637 5,375 658 91 III COFFEE (ICC) (US cents/ocured Press, day 120.24 104.36 -1.28 29.67 29.10 49.206 8,275 -1.19 29.70 29.00 15,333 2,512 -1.22 29.45 28.75 10,253 1,739 -1.41 28.75 28.00 7,493 568 -1.30 28.15 27.45 20,325 2,771 -1.21 27.90 27.30 3,110 92 167,972 18,377 12.20 -0.26 12.39 -0.14 11.82 -11.96 -0.17 12.48 75 35,975 19,808 35,975 19,808 16,291 5,563 9,473 2,175 0 8,239 1,566 18,146 10,091 1,529 181 88,508 39,457 348.30 -2.50 353.80 348.50 11,534 1,670 328.30 -2.00 332.50 327.00 8,544 488 317.30 -2.30 319.70 317.00 664 17 316.00 -1.80 318.80 315.50 1,740 105 318.00 -1.50

■ SUGAR "11" CSCE (112,000fbs; cents/fbs) 11.83 -0.24 12.28 11.90 49.233 13.769 12.12 -0.20 12.40 12.08 49.429 10.229 11.80 -0.15 12.00 11.79 27.855 2,841 11.77 -0.12 11.55 11.81 3.400 342 11.75 -0.03 - - 1,415 53 11.86 -0.03 11.70 11.70 640 77 83.68 -0.13 84.15 83.00 21,922 3,820 76.52 +0.27 77.00 76.25 5,761 246 75.36 +0.12 75.50 74.90 21,493 1,911 76.22 +0.06 76.30 75.89 2,658 86.7 78.90 75.90 75.90 4.00 27 78.22 +0.08 78.30 75.89 2,858 78.69 - 78.30 76.30 1,403 78.83 -0.12 76.90 78.75 207 +2.75 97.20 93.00 13.964 +3.05 99.76 95.70 3.652 +2.70 100.90 96.80 1.289 +2.95 101.50 98.00 2,485 95.70 1,652 96.80 1,289 98.00 2,485 99.75 796 - 24 102.80 +2.75 102.80 22,214 1,017 VOLUME DATA
Open Interest and Volume data shown for
contracts traded on COMEX, NYMEX, CBT,
NYCE, CME, CSCE and IPE Crude Oil are one

INDICES ■ REUTERS (Base: 18/9/31=100) May 23 month ago 1971.8 1832.1 CRB Futures (Base: 4/8/56-100)

MEAT AND LIVESTOCK III LIVE CATTLE CME (40,000lbs; cents/fbs

83.975 -0.480 85.275 83.880 2 64.825 -0.500 65.825 64.500 2 57.400 -0.225 63.300 67.250 1 68.900 -0.125 69.450 68.500 68.600 -70.050 69.525 71.200 -0.050 71.425 71.000 48.225 -1.375 49.475 48.150 10,283 48.800 -1.150 50.000 48.750 9,312 47.300 -1.125 48.350 47.125 4,372 43,400 -2,000 45,400 43,400 5,848 2,189 42,050 -1,975 44,026 42,025 1,950 554 52,075 -1,200 83,275 51,700 257 76 51,400 -1,225 51,700 51,200 24 5,4,500 -0,300 -53,700 29 4 54,000 - - - 1 1 1 Jel Ang Feb Har Hay Jel Total

LONDON TRADED OPTIONS E ALLEADERM 37 58 84 70 43 24 102 74 52 E COPPER

125 100 79 **■ COCOA LCE** 1500

LONDON SPOT MARKETS TO CRUDE OIL FOR (per barrel/Jul)

Brent Blend (dated) Brent Blend (Jul) W.T.L (1pm est) \$18.00-8.02w ■ CE. PRODUCTS NWEprompt delivery CIF frame Gas Oil Heavy Fuel Oil Naphthe Jet Fuel \$83-85 \$167-169 ■ OTHER Gold (per troy oz) Silver (per troy oz) Platinum (per troy oz.) \$386.25 -4.00 +1.40 Palladaum (per troy oz.) Copper (US prod.) Lead (US prod.) +4.0 +0.06 -4.0

35.00c 14.40r Tin (Kusia Lumpuri Tin (New York) Zinc (US Prime W.) +0.28° -15.54° Cattle (live weight)† Sheep (live weight)† Pigs (live weight) 85.570 Lon. day sugar (raw) Lon. day sugar (wie) Yate & Lyle export Barley (Eng. feed) Malze (US No3 Yellow) Wheat IUS Dark North Rubber (Jun)♥ Rubber (Jul)♥ Rubber(KL, R\$\$ No1 Jun) 70.750 Coconut Oil (Phil) Palm Oli (Ma

+4.65

+5.7

-1,50

\$397.0

**CROSSWORD** 

No.8,462 Set by DANTE

**ACROSS** whistles (8) 5 Did not see, but heard, the spray (6) Appropriate ceremonial form in speech (5) craftier organisation (9)

craftier organisation (9)

13 They have a central meeting place (5)

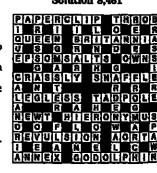
14 It gives point to work in the theatre (6)

15 Drag along to wild parties (7)

18 Make about a thousand to him (7) burn (7) guard, apparently (6)

Unusual romance (5)
Overtime for a publican? (9) Samuel's teacher turns to George (5) Excitement created by man Distressed at the end of the school term (6.2)

Cow-catcher (6) I get tea on free treat (9) Substitutes for missing members (10.5)



6 Where to obtain counter-intel-

Where the ark went fast (6) I conspire to perfection (9)

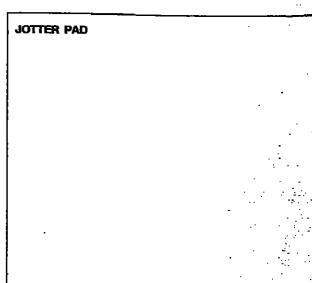
19 Team the French enter late in

23 In the Oval perhaps a century wins such acclaim (5)

21 How to march on foot (6)

instruction (8)

ligence? (11,4) Weapon finishes what you are



# FOOTSIE 3,100 lost again on interest rate worries Account Dealing Dates Account Dealing Dates The FT-SE Mild 250 Index, the measuring rod of the broader mar may grow again when less turned down again when less which has been failing steadily for the past fortuight, shed a fur

upset by weakness in US securities overnight, made only very little recovery in late dealings yesterday despite a brighter opening in both the Dow Average and New York Pederal bonds.

The final reading showed the FT-SE Index down 19.3 at 3,089.1, only three points above the day's low. London was following the closing trend in other European centres where bonds extended earlier losses ahead of the money market repo auction at the Bundesbank today. The equity market remained nervous over the outlook for inflation and for interest rates, and followed the downturn in German and French markets as they returned

that falls in German interest rates would now be reined in.

At the same time, the tumble in New York bonds reinforced fears by many London analysts, including Mr Nicholas Knight of Nomura earch, that the Federal Reserve might still tighten credit policy further, even after last week's decisive

Share prices hung fire at first in London, which had made its response to the Bundesbank interest rate warning on Monday when other leading European markets were closed. The Footsie clung on to the important 3,100 benchmark for the first hour but then turned sharply downwards as US trading

	Account	<u>Deating</u>	Dates
Tirst De	16	Jun 6	Jan 20
Option D	columnicana 2	Jun 16	Jun 30
Last Deci	ings: .	Jun 17	Jul 1
Account .	13	Jun 27	Jui 11
"New tie	ee dealings days saffar	stay take	place from

houses began to sell the stock index future.

The slide deepened as markets absorbed news that German M3 money supply had continued to grow well outside the Bundesbank preferred range in April After a brief pause, the setback was d as London waited nervously for New York to open.

When the Dow Average came in higher, showing a 16 point gain in down at the long end of the range. Confidence was not helped by

company trading reports. Shares in Marks and Spencer fell heavily despite record profits as the monarch of the UK high street retailers warned of tough competitive conditions in Europe and uncertainty over the UK consumer recovery.

Trading volume was not heavy, however, with only 555.7m shares traded through the Seaq electronic network. On Monday, when London volume was curbed by the closure of most European markets, 417.1m shares traded through Seaq, returning a retail worth of only £983.6m, one of the lowest daily totals for the

their stance on the stock.

Mr Geoff Collyer at NatWest

Markets, who retained his

long-term positive position, said that the stock was also

after its good run this year, fuelled in part by the publicity

The two Scottish generators

showed the rest of the electrici-

ty/generator sector a clean pair

point for the Scottish stocks

which were among his best

Water shares, meanwhile,

extended their recent strong

performance, reflecting persis-

tent hints around the market

that the preliminary "K fac-

tors" indicated to the compa-

nies by OfWat, the industry

regulator last Friday, may

have been better than the com-

panies expected. Analysts

warned, however, that the

negotiating process over the K factors will be hard fought and

The second line water stocks

attracted much of the buying

interest with Yorkshire, the

sector's best performer on

Monday, jumping 13 more to 526p. Welsh added 18 at 629p, Wessex 14 at 634p and North-

umbrian the same to 573p.

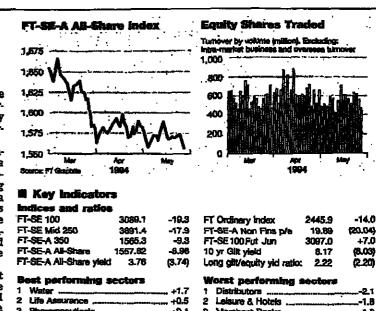
not revealed until late July.

buys in the sector.

ther 17.9 to 3,691.4.

investors clearly remained cautious as the market moved into a week somewhat lacking in economic pointers from the leading economies. US bond markets face a series of federal fund raisings this week, but economic data will be thin until next week when US leading indicators, unemployment and personal expenditure figures are

London analysts were hoping last night that US markets, and also the dollar, would continue to respond favourably to the resumption of the US - Japan trade talks which was announced just before London closed yesterday.



+0.4

# Inflation **Worries** hit M&S

Disappointing headline results from Marks and Spencer, together with a cautious statement, saw the shares fall in busy turnover of 8.5m yesterday. Profits of £851.5m compared with forecasts of £865m contained a surprise increase in the pension contribution. Otherwise analysts declared themselves fairly satisfied with

Stock index futures remained

in the doldrums as dealers

bonds. Once again volumes:

IN FT-SE 100 INDEX FUTURES (LIFFE) 926 per tuli index point

I FT-SE MED 250 INDEX FUTURES (LIFFE) 210 per full index point

# FT-SE 100 INDEX OPTION (LIFFE) ("3090) 2:10 per full index point

EURO STYLE FT-SE 100 INDEX OPTION (LIFTE) \$10 per (ull index point

III EURO STYLE FT-SE MID 250 INDEX OPTION (OMLX) £10 per full index point

1916.86 1891.39 1557.62

2007.87

2048.81

2072.12

1770.92

2683.28 2216.78 2954.89 2278.99

2657.04 1707.59 2752.17

2001.52 2689.39 2160.38 3045.88 1637.91

2023.69

1687.89

2319.92

1576.77

10.00

Calls 672 Pulls 1,040 ° Underlying judex value. Promittes shows are based as act † Long district explry months.

ment prices and volumes are trice at 4.30pm.

3700 3750 3800 13 22 1 65 112

10 MINERAL EXTRACTION(18) 12 Editactive inclustrics(4)

20 GEN MANUFACTURERS(282)

26 Engineering(71) 27 Engineering, Vehicles(12) 28 Printing, Paper & Pokg(27) 28 Textiles & Apperei(20)

31 Braweries(17) 32 Spirits, Wines & Cidens(10) 33 Food Manufacturers(23) 34 Household Goods(13)

NON FEVANCIALS(831)

80 INVESTMENT TRUSTS(122)

FINANCIALS(102)

Household Goo Health Care(20) Pharmaceuticals

-13.0

3705.0 3670.0 -35.0 3705.0 3670.0 3723.0 3687.0 -36.0 3723.0 3702.5

Open Sett price Change

3077.0

in both futures and traded

3095.0

reflected on weakness in

the underlying performance. But the shares closed 11% off at 412p as some investors took their cue from Marks' remarks that cost price inflation is returning to the retail market. Some institutions think they might have a racier ride in some of the more undervalued and risky stores stocks," said one dealer. Analysts kept their 1995 forecasts in the £940m to £960m range, although a number did lower their performance rating in the light of the

Telegraph deal Shares in the The Telegraph, the London-based daily and

options remained low, writes

The opening of the June

at 3,103 and initially gave

3076.0

contract on the FT-SE 100 was

Est voi Open int

11732 864 50

-0.6 3106.4 3127.3 3122.8 2637.7 -0.6 3709.3 3714.6 3713.5 3172.7 -0.5 3719.4 3723.9 3723.5 3193.3 -0.6 1574.6 1582.4 1580.6 1416.2

-0.3 1922.60 1923.48 1920.33 1612.53

Day's Year Div. Earn P/E May 24 chge% May 23 May 20 May 19 ago yield% yield% ratio

-0.1 2709.05 2705.17 2706.30 2192.10 3.44 -0.3 3920.59 3930.31 3944.79 3044.50 3.32 +0.1 2648.61 2637.91 2639.54 2122.00 3.47 -1.3 2033.72 2049.57 2032.08 1891.10 3.35

-0.8 2083.12 2094.51 2052.05 1691.10 3.67 -0.5 1279.41 1283.39 1270.52 1099.50 2.94 -0.5 1279.41 1283.39 1270.52 1099.50 2.94 -0.8 1993.30 2012.97 2005.50 1717.10 3.90 -0.5 2499.96 2515.27 2521.50 2116.00 3.70 -1.1 2094.38 2112.19 2108.00 1890.20 4.44 -0.4 2110.18 2106.13 2081.71 1973.10 3.49 -0.7 1892.25 1894.05 1896.33 1502.50 2.98 -1.0 2511.67 2303.22 2343.45 1709.20 4.57 -1.3 2839.35 2571.24 2968.20 2297.90 2.96 -0.2 1773.98 1776.13 1772.77 1832.70 3.93

-0.3 2891.25 2706.32 2720.37 2890.20 -1.3 2245.97 2268.16 2269.93 1944.60 -0.5 2968.69 2898.20 2961.93 2697.3 -0.4 2286.82 2309.77 2308.64 2221.20 -0.5 2568.96 25681.83 2574.96 2168.70

-1.2 1728.06 1735.28 1728.66 1864.00 +0.4 2739.96 2737.56 2783.74 3134.90 -0.6 3653.45 3737.34 3775.09 3620.10

-1.1 2023.32 2037.84 2039.51 1760.70 -2.1 2852.61 2974.66 2965.69 2568.40 -1.8 2200.43 2238.79 2239.88 1733.30

-1.3 2201.45 2256.78 2256.78 2256.50 -0.9 3074.71 3105.77 3104.57 2256.50 -1.538.43 1637.48 1641.91 1902.30 -1.3 1758.46 1762.56 1760.86 1472.50 -0.7 1654.75 1664.14 1655.05 1469.40 -0.9 2371.00 2398.77 2408.91 2071.40

+0.2 1189.97 1192.78 1197.98 1229.30

-0,1 2281,00 2287,36 2283,59 2111,00 +0,4 2168,57 2171,07 2168,19 1712,10 -1,0 1601,78 1900,18 1882,18 1904,30 -0,6 2036,73 2046,37 2011,10 1908,20 +1,7 1767,20 1737,37 1718,50 1681,30

-0.7 2181.70 2191.03 2194.78 1996.70 -0.8 2903.39 2811.67 2781.39 2442.20 -1.1 1268.20 1282.46 1288.01 1270.60 40.5 2308.24 2382.03 2390.04 2542.00 -1.8 2309.32 2510.08 2507.32 2252.80 -0.2 1885.91 1968.48 1982.91 1413.90 -0.5 1584.14 1585.96 1608.30 1346.46

-0.6 1586.58 1573.88 1571.99 1402.83

11.00 12.00 13.00 14.00

14.00

3095.6 3695.1 1568.2

Joel Kibazo.

3,685 3,865

3102.0

3110.0 3119.0

186 5½ 141 12 181½ 21½ 82 37½ 35 60 18 93½ 7½ 135½ 3 181½ 201 18 180 27½ 130½ 41½ 95 60 85½ 83 45 113½ 28½ 148½ 14 190½ 224 35 186½ 47½ 148 61 119 12 181 181½ 80½ 103½ 88 132½ 48 181½ 30½ 20½ 22½ 224 43 199½ 57 188 73½ 37 94½ 188 116½ 35½ 145 68 174½ 47 211 288 76 284½ 110½ 147 150½ 160 204½

2925 2975 3025 3075 3125 3175 3225 3275 198½ 8½ 115½ 15½ 75½ 27½ 47½ 47 25 74½ 11½ 110½ 5 15½ 25½ 2 198½ 178½ 20½ 141 33 160 47½ 75 69½ 53½ 94½ 35½ 125½ 22½ 152½ 14 20½ 14 20½ 16½ 65½ 101 55½ 77 111½ 57 141 41½ 174½ 39 21½ 213½ 48 148 79 92½ 123½ 53 183 21½ 29½ 147 113 — 134 155 91 210½

company statement.

**EQUITY FUTURES AND OPTIONS TRADING** 

Sunday newspaper group, fell sharply to close 17 off at 571p as the Seaq ticker revealed that various blocks of shares, amounting to around 4.3m shares, had been sold into the market at 570n.

The shares represented the rump of the big bought deal carried out jointly last week by enove and Goldman Sachs in which Mr Conrad Black's Hollinger Group reduced its holding in the Telegraph group from 66.2 per cent to 56.95 per cent. Earlier yesterday the Sean ticker revealed that Hollinger's 12.5m shares had originally been sold to Cazenove/Goldman Sachs at 587p a

on Monday's poor session,

selling said to have been led

by Goldman Sachs drove the

The weakness in both UK

and German bonds followed

the release of worse than

expected German M3 data

and prompted further selling

on Wall Street falled to inspire

a similar response in London.

and the June contract again

continued leading the cash

It finished at 3.077, down

8 on its previous finish but at

fair value premium to cash of

about minus 3 points. A slight recovery in after hours trading

Turnover in traded options

saw June end at 3,083.

business stood at 11,732

remained poor though it

levals. A total of 24 R47 lots

were traded of which 13.119

was in the FT-SE 100 option

and 1,714 in the Euro FT-SE.

Xd adj. ytd

8.69 - 17.90 40.79 1149.50 5.61 21.83 40.66 1358.04 8.04 20.21 41.40 1355.22 8.43 18.65 19.87 1192.10 4.16 29.53 19.16 1470.33 4.61 27.04 19.55 1454.85 8.27 19.16 19.48 1208.97

Earn P/E Xd ads. Total feld% ratio ynd Ratum

4.32 29.08 37.88 1075.91

5.06 24.80 49.39 1088.19

4.47 27.80 40.43 1075.47

1.23 80.001 15.82 1150.90

4.41 28.26 24.97 1027.53 3.84 35.46 15.18 987.36 3.71 34.64 28.79 921.27 4.50 27.58 28.39 1083.72 4.45 27.69 30.45 1041.58 6.16 19.81 12.90 1006.27 3.93 31.41 20.11 1061.90 2.16 84.44 32.42 1094.63 5.10 23.51 29.45 1083.76 5.65 22.86 26.05 992.84

7.68 15.16 44.49 909.90 7.68 15.16 44.49 909.90 7.61 16.14 13.83 972.45 6.64 17.44 41.70 977.26 7.67 14.84 42.75 948.51 7.08 16.95 40.74 911.04 5.66 21.00 19.00 960.03 7.98 14.44 47.15 861.19 9.38 12.17 102.35 808.84

5.90 20.32 18.40 969.04 5.91 20.21 34.05 989.95 4.28 27.40 19.42 1051\_23 4.83 23.71 34.85 1050.35 9.80 12.91 13.72 960.34 5.90 20.98 11.14 912.36 7.719 16.74 8.98 986.50 4.67 24.46 15.14 908.65 2.29 50.00† 5.97 1009.45

14.29 41.34 847.28 13.85 59.07 823.63 9.71 27.84 847.24 15.56 86.30 880.70 11.10 23.28 845.53

18.59 20.16 977,98 31,77 10.39 885,31

3105.7 3088.1 3708.7 3689.9 1573.0 1564.1

1227.3 2711.8 1754,6

856.72 875.60

8.24 15.21 14.53 11.87 10.75 16.85 ‡ ‡ 53.43 7.44 16.49 0.09

Volume at the close of

at a 16 point discount to its

traded at the lower levels and

contract lower.

of the contract.

market down.

contracts.

3.96 3.34 3.47 3.83 2.90 3.05 3.76

4.36 4.25 3.71 4.17 8.43 8.23 4.65 5.80

3.01 3.37 2.12 3.89 2.89 2.34 3.60 4.49

4,47 3,93 6,36 4,02 5,17

4.15 3.89 5.12 5.39 3.34 3.58 3.87

8,16 8,33 11,50 7,90 10,48 8,46 3,95

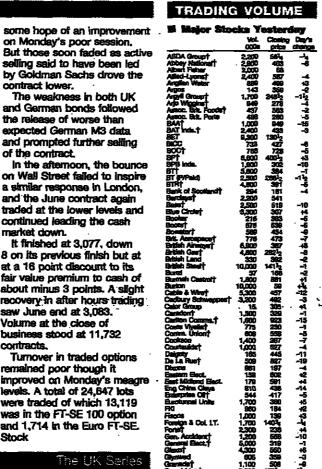
-0.6 1697.16 1705.30 1703.87 1524.57 3.76 6.10 19.89 19.25 1173.95

3088.2 3087.3 3080.8 3090.2 3697.8 3690.2 3682.5 3692.2 1685.0 1564.5 1586.1 1585.8

2822.00 \_-0.3 2830.90 2838.40 2832.52 2284.60 2.17 1.83 55.43 26.54 941.83

It had previously been believed that Cazenove/Goldmans had placed the majority of the Hollinger shares last

Thorn EMI weakens Shares in Thorn KMI turnbled 29 to 1068p as it reported full-year profits of £326.5m against market forecasts of between £330m and £340m Leisure analysts were also perturbed by growth prospects in the music division and also in the dividend policy. Forecasts were reined in hy around 10 per cent to the £400m-mark for 1995, with several brokers also downgrading



古の大小子はおのようなよるななないとなっておおないとなると 

Cosanu Cosanu Cosanu Condon Sect.
London Sect.
London Sect.
London Sect.
London Sect.
Marrian Maria Spancar†
Marian Marian Marian Marian
Marian Marian Marian
Marian Sect.
Marian Foods†
Norweb
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lume for a selection of major up the SEAQ system m. Trades of one million or

# **NEW HIGHS AND** LOWS FOR 1994

MLDQ MATLS & MCHTS 65 Baggeridge Bdgk suffering from profit-taking HSMCALS (1) Europ ORS (1) Acel, DIVERS JAMES (S) NOMICE SCOIC, AMA, HEALTH CAVE, [7] AND AS, INTERESTMENT COMPANIES (S) LIBRURE & HOTELS (1) Faidine Bosts, MEDIA (1) Metro Rudio, OIL, BYTECRILTED (S) Butmain, Patroffin, PRITING, APRES & PACKE (I) Wyndelnim Prose, RETAILERS, POOD (2) ETALERS, GENERAL (1) SUPPORT

of heels as ther market picked up hints that the National Grid is to allow the two Scottish EW LOWS (107). enerators, Hydro and Power, TERUES (1) Greene King CHLTS EN SAI to export electricity to England NG & CHSTRN (S) BLDG MATLS & MCHTS (1) Tarmec, CHEMICALS (2) Calleotope, Carnentone, DesTREUTORS (5) and Wales on a basis highly favourable to the Scots genera-NC & ELECT SQUP (S) EN Mr Douglas Falconer, a utilities specialist at Yamaichi, the Japanese-owned stockbroker, said the news was a strong bull

Severn Trent was the FT-SE 100's best individual performer, the shares racing up 11 to 518p. North West Water, reporting this morning and expected to announce an eight per cent increase in the dividend total,

put on 10 to 520p. Services and marketing

(4) Black & Declar, Each, Oxford Instal, Se EXTRACTIVE INDS (2) FOOD MANUF (1) HEALTH CARE (4) Amerikam Inst., Heamoo Life Sciences, Nestor-BNA, HOUSEHOLD IND Sciences, Nostor-BNA, HORISEHOLD
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Linkon, PRINTIA, PAPER & PACKS (4) Creet
Postoging, De La Rue, Field, Pijea, PROPERTY
(5) RETAILERS, FOOD (4) RETAILERS,
GIBBERAL (7) Alexon, Besterowan, Conston,
Christies Int., OS, Suthabys, WEN, SUPPORT
SERVIN (3) MIROD 4, MECOGEN, TECTILES &
APPAREL (3) HINTEROSE, RICHARDS, Striar,
TOBROCCO (1) TRANSPORT (5) AMERICAMS (5)
CANADIAMS (4).

group Inchcape tumbled after the chairman warned that first

half profits for the current year

would be down on the same

period a year earlier. The company blamed effects

of a strong yen and the downturn in European car markets, along with other factors, for The shares extended an earlier decline and were down 26 at the day's worst before

steadying to finish 21 down at 499p, a six-month low for the Dealers saw some consolation in the chairman's opti-

mism over second half trading, which he said should enable maintainance of year-on-year profit growth.

However My Nyran Scott-Malden at BZW said the decline in the share price was "overdone given that this is what we expected for the first

Granada was once again undermined by persistent talk suggesting problems over the merger with LWT. The shares retreated 9 to 508p. Ladbroke suffered for a second session following its bearish agm statement on Monday. The shares slid 7 to 175%p. Forte, on the other hand, was the one bright light in a maligned leisure sector, adding 4 to 236p on turn-over of 2.3m, following a positive agm the same day. Results from Fairline Boats helped the

shares jump 40 to 435p. Negative comment on Betterware results on Monday saw the shares come off 14 to 109p. Burton Group was said to be one beneficiary of switching out of M&S, the shares edging up three-quarters to 59p. Great Universal Stores held up, slipping just a penny to 613p, on

enewed hopes of an imminent share buy-back.

Strong two-way trading in business services group BET after it reported a return to profit, brought turnover of 9.3m. The shares closed unchanged at 130%p.

A stock overhang was reported in both British Aerospace and GKN. The former sed 7 to 473p, and the latter shed 12 to 588p.

A profits warning from parcel delivery group United Car-riers sent the shares falling sharply. They finished 33 off at

News that Stena-Sealink has cut its cross-channel ferry prices by 20 per cent weakened sentiment in rival ferry operator P&O. The shares gave up 18 to 651p, after trade of 3.4m.

International freight management company Ocean Group eased 14 to 273p, after a gloomy annual meeting at which the chairman repeated a warning on the uncertain outlook for 1994.

Bargain hunters for Channel tunnel operator Eurotunnel saw the shares bounce 5 to 360p, in healthy volume of

Favourable press comment for British Airways' results boosted trading in the stock. The shares appreciated 81/4 to 387%p, on volume of 6.9m.

**MARKET REPORTERS:** Steve Thomps Christopher Price Joel Kibazo.

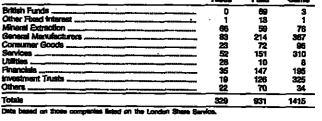
■ Other statistics, Page 22

# LONDON **EQUITIES**

·	LONDON	EQUITIES
LIFFE EQUITY OPTIO	NS	RISES AND FALLS YEST
Calls Pols Option Jai Oct Jan Jai Oct Jan	Option Any Nov Pale Ang Nov Feb	British Funds Other Fixed Interest
ABet-Lyons 540 51 56 - 8½ 17 -	Harrson 260 til 151/2 19 111/2 16 191/2	Mineral Extraction
("586") 589 16 28 - 31½ 40½ -	("261 ) 280 414 814 1114 25 29 32	Consumer Goods
(*248 ) 260 6 ti 1614 2514 29 33	(*155 ) 180 4 5½ 8½ 29½ 30½ 29½	Sarvices
ASDA 50 9 1092 1194 2 4 492 ("S6") 60 3 5 692 6 9 10	Lucas linds 180 13% 18% 22, 9 16 19 (181) 200 5% 12 13% 23 29 32	Financials investment Trusts
	P & 0 850 35 50 58% 27% 48 53%	Others
(*387 ) 390 15 25% 30% 24 30% 35%	(1851 ) 700 14% 28% 38 59 81 85 Placegion 180 17% 23% 27% 7% 12 15%	Totale
Swill Briton A 390 27 37 46 13 28% 29% (480 ) 420 12% 28% 36% 28% 38% 46	(*188 ) 200 7% 13 18 19 23% 27	Date based on those companies fisted on the
Books 500 45 53% 40% & 15 21%	Production 280 27 81 36 7½ 13½ 14½ (*295.) 300 15 28½ 24½ 18 23½ 24½	
(40)	RTZ 850 48% 70 87% 24 45% 53	TRADITIONAL OPTIONS
8P 390 28% 36 43 10½ 18 23 (*400 ) 420 12 21 29 27 34% 38%	(*866 ) 900 24% 47% 63 52 71% 79 Redfand 500 33 45 53 18 32 36%	First Dealings May
Briggin Stansi 140 9 14 17 8 12 14	(°506 ) 550 12 23 31½ 50½ 63½ 67	Last Dealings June
(*141 ) 160 3 8½ 9½ 22½ 24½ 26½ Bass 500 31 43½ 53½ 14½ 22½ 34½	Royal Insca 260 19 27% 34 12% 20% 22% (*264 ) 280 10% 18 25 24 31% 33%	Cals: Com-Tek, Europe Energy, LBM
(*518) 550 9% 21 29% 36 51 64%	Tesco 220 14% 25% 23 11 16 17%	Puts: Europe Energy, Luces Wts, Nen HSBC, M&G Recov Cap, Termec.
Cash & Wiles 450 24% 21 36	(*221 ) 240 € 11% 14 22% 28% 29% Vodalane 500 48 85 72 13% 23% 30	LONDON RECENT ISSUE
Courtealds 500 34% 47% 56 13 22 29%	("S\$3") 550 21 38 47 37% 48 55% WEEnms 354 26 34 ~ 9% 16% -	betue Amt Mkt. price paid cap 1984
(*528 ) 550 16½ 23½ 32½ 43 50½ 57 Comm Union 550 28 34½ 45 15 26½ 31	(365) 384 11½ 19 - 26 33 -	price paid cap 1994 p up (2m.) High Low Stock
("558") 600 7½ 15 23 48 59½ 62	Option Jul Oct Jun Jul Oct Jun	- F.P. 1.34 10 9 Aberust
10 800 48 60% 74% 20% 36% 46%	8AA 900 81 81 80½ 13½ 24½ 31 (*948 ) 850 28 51½ 82 34½ 47 54	- F.P. 13.0 141 125 Capitol #250 F.P. 183.6 249 245 DCC
(*820 ) 850 28% 38% 62 47% 64% 73 Kingfisher 550 38% 51% 64 15% 27 34	Theres Wy 500 161/2 27 36% 27% 34 41%	110 F.P. 42.8 120 110 DRS On 160 F.P. 60.1 171 160 GRT Bu
("588") 600 15 28 461/2 44 541/2 61	("502") 550 4 16 14 69 70% 76% Option Jan Sup Dac Jun Sep Dac	120 F.P. 40.7 128 122 Go-Aher
Land Secur 650 22% 34 42 21% 28 34%	Abbey Natl 390 19% 32 41% 5 16% 21	- F.P 37 <sup>1</sup> 2 36 Govett ( 185 F.P. 42.5 186 180 Hamleys
(*884 ) 700 5 14% 23 15% 61% 86 Mandra & S 390 27 36 41 7 12% 17%	(*404 ) 420 5 18 27 21½ 32½ 36½ Amptrad 30 3½ 6 7 1½ 3 4	105 F.P. 85.2 106 100 Healthics - F.P 96 92 Intl Blok
(*412 ) 420 11 28 25% 22 26% 30 National 420 42% 48 57% 6 15 18%	(32) 35 Th 34 4h 4 5h 7	- F.P 50 30 Do. War
(451) 480 17 28 36 22% 33% 37	Barrainys 500 45 57% 67 2 13 19% (7540) 550 8% 28 39 18 36 42%	160 F.P. 57.7 163 159 Lombert
Salinsbury 390 1814 38 3814 1714 27 32	Blue Circle 300 14% 28 34% 8 17 22	- F.P. 2.81 16 <sup>1</sup> 2 15 <sup>1</sup> 2 Midlend - F.P. 34.2 15 13 <sup>3</sup> 4 My Kind
(*397 ) 420 8 17% 26% 39 45 50% Shell Trans. 700 48% 50 86% 8% 18% 23%	(*306 ) 330 3 15% 21% 27 35 89 British Gas 280 19 28% 24 6 72% 19	106 F.P. 50.9 113 105 Mightine 80 F.P. 27.3 87 67 Oxford I
(732) 750 18% 30 36% 28 43% 48	(*283 ) 300 3 11½ 14½ 19½ 24½ 31½ Dozons 180 20 26 29 2 9½ 12½	- F.P. 280.7 131 118 Redrow
Storehouse 220 15 22 26% 8 12% 16 (*227 ) 240 5% 13 17 20% 24% 27%	(*197') 200 5% 14% 19 9 20 22%	- F.P. 6.03 61 53 Secure i - F.P. 29.4 133 128 Speciell
Trackigar 97 7 65/6	Hilledown 160 1314 2614, 2314 234 7 8	198 F.P. 12.6 251 196 Superso - F.P. 60.0 100 160 TR Euro
(*97 ) 106 3% = ~ 12% = - Unitary 1000 36 58% 74 27% 34% 44%	(*169 ) 180 2½ 18½ 14 13½ 17½ 18½ Lourho 140 8½ 16½ 20½ 6 13 16	100 F.P. 43.9 95 91 Templets - F.P. 3.97 50 41 Do Wrts
(*1000) 1050 15 3614 51 58 66 72	(*143 ) 180 2 814 13 19 26 25%	100 F.P. 54.9 103 99 Underve
Zenecii 700 \$11% 47 \$7% 21 36 43 ("705) 750 11% 24% 38 52% 86% 72	Nati Power 420 1874 2894 37 1534 25% 29% (*429.) 480 2 1334 20 4404 50 54	150 F.P. 41.2, 180 154 Vyrnura
Option Aug Non Feb Aug Non Feb	Scot Power 360 26 361/411/ 375 181/ 20	
Grand Net 430 41 52 5771 89: 159: 23 (1451) 480 17 29 36 279: 34 43	(*379 ) 390 9 29 26 16% 32% 36% Sears 120 8 13 18% 2 5 7%	RIGHTS OFFERS
Ladarske 160 23% 26% 28 4% 6% 10% (*175 ) 180 11% 15% 17 13 17 21	(*126.) 130 3 7 16% 6% 10% 13 Forte 220 28 28% 31% .2 8% 12	Issue Amount Latest
Utd Blackins 330 24 34 41% 10% 21 23	(*296*) 240 6% 16% 26% 9% 17% 22	price paid Ramun, 1994 p up date High Lo
(*338) 360 11 28 27½ 28 37½ 39½ Optop Jam Sep Dec Jun Sep Dec	Tarmac 135 29 1 (*152) 155 692 7	p up dete High Lo
	Thorn EM 1050 41 65 86% 15 53 67 (*1069) 1100 15% 41% 62% 42% 83% 96	105 NH 8/7 18pm 18
	138 200 22 28 32 1% 6% 9%	237 NH 19/6 28pm 23p
<del></del>	(*219 )	270 Nii 8/7 64pm 49 . 500 Nii 26/5 63pm 34
(*472 ) 500 25 45 57% 47 66% 72%	(*237 ) 240 5% 13% 18% 9 18% 21%	113 <sup>1</sup> 2 ME 28/6 Spm 1 <sup>1</sup> 4 5 MB 31/6 Apm 25
· 8A7 high 420 30 38 44 15 25 28 (*433 ) 460 11 21% 25 38 49 51%	Webcome 550 26% 55% 67 11 32% 42% (*566 ) 600 6% 31% 48% 41% 61 70	80 NE 47 11pm 11pm 11pm 11pm 11pm 10pm 10pm 10pm
700 000 mile 00 00 15 04 000	Option Jel Oct Jes Jel Oct Jan	125 NH 4/7 23pm 21p
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Calbury Sch 460 4614 5414 62 514 1314 1514	Reuteri 482 20 38% - 15 27 -	FINANCIAL TIMES EQUIT
	(*473 ) 475 28% 39% - 21% 32 - Option Ang New Fab Aug New Fab	May 24 May 23 May
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PARK 1 THE HE TOWN THE TO DAY DOWN	(187) 200 \$ 14% 18 18% 26% 26%	Earn. yld. % full 5.65 5.51 5
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	May 24, Total contracts: 24,379 Calls: 13,155 Pilo: 11.224	"For 1994. Ordinary Othere index since compile FT Ordinary Share index base data 1/7/35.
FT GOLD MINES INDE	(	
May 'S the May	May Year Gross dir 52 mask	Ordinary Share hourly changes

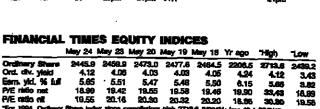
% che liby liby Tear on day 20 13 ago Gold Histor Index (3:5)† 1979.67 +2.3 1934.44 1882.95 1774.84 Airica (16) Australiais (8) North Arnerica (11) 2553.99 +4.6 2518.92 2496.46 2422.24 2591.09 +6.3 2556.01 2512.17 2003.01 1689.53 +0.5 1681.54 1816.97 1666.92 4.53 1.92 0.66





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price	peid	CEED	190	4			price		Not	Div.	Gra	P/E		
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	FP.	130			Capitol	F AMIR	141		LN3.3	4.0	20	23.5		
1250		183.6			DCC		246		LO34%		2.7	12.8		
	F.P.	42.8			DRS Data 8	Res	120	47	LN2.8	1.1		28.6		
160		80.1	171		GRT Bus		168		FRNS.8		2.8	13.0		
120	F.P.	40.7			Go-Aheed		122		MANALD	1.6		18.5		
-	F.P.	-	3712	36	Govett Gbl	SI WIL	37	با_		-				
	F.P.	42.5		180	Hamileys		186	•	W4.7	22	3.2	17.9		
	F.P.	55.2	105	100	l leefthcaff		100	-3	WN4.0	1.8	5.0	14.2		
	FP.	-			inti Biotech		92		_	-		-		
	F.P.	-			Do. Warrant	3	48		-	-	-	-		
	F.P.	71.1	138		Keller		127	-1	WNO4.7			14.7		
	F.P.	<i>57.7</i>	163		Lomberd in		162		WN7.7	22	5.9	9.4		
	F.P.	281	1612		Midland Ass		1812		-	-	-	-		
	F.P.	34.2			My Kinda T	OM T	1447		-	-	-	-		
	F.P.	50.9	113		Mightireight		113	+1	R3,36	2.0	3.7	14,9		
	F.P.	27.3	87		Oxford Mole	CUİN'	74		-	-	-	-		
	F.P.	280.7	181		Redrow		127	-2	WN12_7	25	2.7	16.1		
	F.P.	6,03	61		Secure Retir		50		-	-	-	-		
	F.P.	29.4	133		Speciality S		133		24	-	23	-		
	F.P.	12.6	261	198	Superscape	VR_	238		-	-	-	-		
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105	N	8/7	18pm	180m	Blaccion Incls	18pm	
3	N	31/5	11 <sup>1</sup> 2pm	6pm	*Brackenbridge	10pm	430
237	14	19/6	28pm	23pm	Ctycle Blowers	23pm	+7
270	NSI	8/7	64pm	49pm	Contpass	62am	-6
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1132	NE	28/6	3pm	1 <b>42</b> m	Eaglet	3pm	ᅶ
5	<b>₩</b>	31/6	3₄pm	200	Ferrum Hadiga	1 <sub>2</sub> pm	
80	NE	47	11pm	11pm	Pelican	11pm	
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125	NH	47	23pm	21pm	VTR	21pm	•••



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2/7-801 6445 2/87 1.5% Nam 2/81 3.62 Nam 3/76 8.12 Nam

**Trust Funds** 

# **CURRENCIES AND MONEY**

**MARKETS REPORT** 

# Trade boost for dollar

The dollar finished higher yesterday as markets responded positively to news that the US and Japan plan to resume framework trade talks, writes Philip Gawith.

The US currency closed in London at Y104.445, up from Y104.400 on Monday and an intra-day low of Y103.90. The dollar was also pulled higher against the D-Mark, finishing in London at DM1.6478 from DM1.6456.

Analysts cautioned that although the resumption of talks was positive, it was not the same as reaching agreement. But the feeling was that it probably underpinned the dollar in the short term.

Elsewhere, trade in Europe was fairly quiet following Monday's holiday. The D-Mark was generally stronger. The Bund-esbank announced another variable rate repo.

The futures markets were again very volatile, with euro-marks regaining some of their recent losses, and eurosterling

■ The announcement by Mr Mickey Kantor, US trade representative, that the US and Japan would end the threemonth stalemate in trade talks is significant. Some analysts trace recent dollar weakness to the collapse of the trade talks

in February.

Although the interim period has been chastening for both parties - Japanese exporters have been hurt by the strong yen, while the weakness in US bond markets has been linked to the ailing dollar - the tenor of vesterday's announcements made clear that a difficult path lies ahead.

Amid all the fine words, Mr Kantor's claim that the Clinton administration would expand trade with Japan, "one way or the other", sounded suspi-ciously like a threat.

\$131bn bilateral trade surplus. Mr Kantor said Japan had agreed on the need to stimulate its economy with a "substantial" macro-economic package, and reiterated a commitment to bring about a "highly significant" cut in its current account surplus.

Mr Adrian Cunningham.

EXCHANGE CROSS RATES

Belgkan Denmark France Germand Italy Nethorian Nonway Portugal Spain Sweden UK Canada UK Canada US Japan Ecu

Open 95.22 94.63 94.06 93.84

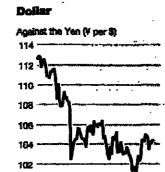
96-23 94.65 94.11 93-88

-0.02 -0.01 -0.01 -0.03

95.22 84.63 94.08 93.84

Low 95.22 94.62 94.06 93.84

CROSS RATES AND DERIVATIVES



1.5088

senior currency economist at UBS in London, said the announcement had "provided the dollar with some support, but had not been the catalyst to take out key technical resis-tance." He said there were still sellers of dollars in the market.

Mr Jeremy Hawkins, senior economic adviser at the Bank of America in London, commented: "It will be perceived by the market as a further indication that US policy against the yen has changed." He said the dollar was probably now underpinned at Y103.50, but "you will need to see progress before the market starts buying the dollar aggres-styely again." Mr Hawkins said the lows of the dollar had prob-

■ A fairly large drop in the German repo today could lend more support to the revival of the dollar. But analysts are not predicting it, nor do call money rates make it likely. Rates firmed to 5.30/5.40 per cent from 5/5.12 on Friday (German ciously like a threat. markets were closed on Mon-The aim of the trade talks is day), driven by tighter liquid-ity conditions and the recent

ably been seen.

With call money above the repo rate of 5.23 per cent, analysts are predicting a fall of 3-5 basis points in the repo rate. Ms Alison Cottrell, international economist at Midland Global Markets, commented: "After recent Bundesbank comments - i.e. no continua-

rise in euromark futures.

4,857 2,553 2,823 1 2,432 0,104 0,892 2,310 0,967 1,215 2,134 1,170 2,486 1,1849 15,78 1,826

1.997 1.050 1.202 0.411 1 0.043 0.367 0.960 0.500 0.877 0.481 1.022 0.491 0.678 6.489 0.792

5.447 2.864 3.278 1.121 2.728 0.116 1 2.591 1.363 1.313 2.768 1.340 1.849 17.70 2.160

16.62 8.737 10 3.422 8.323 0.355 3.051 7.905 3.308 4.157 7.301 4.005 8.508 4.054 5.641 5.641 6.589

tion of the step-by-step easing for the time being, it would be bizarre for Frankfurt immediately to sanction a sharp fall in

the repo rate," The case for lower rates was not helped by the release of the April M3 figure, showing that money supply grew, year on year, by 15.8 per cent.

■ ironically, the M3 number, which was better than some had expected, was cited as one reason why euromark futures performed better. The December contract settled 9 basis points firmer at 94.77. Volumes were again high, with the December contract trading nearly 60,000 lots.

Other possible factors were short covering and the fact that the Bundesbank announced a variable rate repo. Some had feared a fixed rate repo as a means of slowing the recent fall in rates. Analysts were bemused by the fall in eurosterling futures.

The December contract closed 4 basis points lower at 93.95. One possible explanation was nervousness ahead of today's gilt auction. Mr Richard Phillips, analyst at brokers GNL said the mar-

ket was "verging on the schizo-

phrenic". "Most traders have

never known a market like this." he lamented. ■ In Europe the Danish krone finished at DKr3.916 to the D-Mark from DKr3.911 after poorer than expected inflation data. Year on year consumer

prices rose by 2.1 per cent com-

pared to market expectations of a 1.8 per cent increase. Mr Cunningham of UBS said the currency weakness reflected the market view that Denmark might not be able to make the interest rate cuts required to stimulate growth.

Sterling had a steady day. rising from DM2.4789 to DM2.4856. In the money markets the Bank of England provided £1.016bn assistance to clear a £1bn shortage.

SI OTHER CURRENCES										
May 24	£	5								
Hungary	155,083 - 155,316	102,840 - 102,940								
	2634,00 - 2840,00	1748.07 - 1750.00								
<b>Xeronit</b>	0.4489 - 0.4502	0.2977 - 0.2984								
Poland	33764.1 - 33827.3	22390.0 - 2242 <u>0</u> .0								
Passia.	2253.90 - 2881.40	1892.00 - 1897.00								
LLAE	5.5361 - 5.5411	36715 - 35735								

502.3 264.1 302.3 103.4 251.6 10.72 92.22 238.9 100. 125.7 121.0 257.1 123.5 170.5 163.2 199.1

21.02 11.05 12.65 4.328 10.53 10.449 3.859 10 4.185 5.259 9.236 5.066 10.76 5.171 7.135 8.332 8.335

4.150 2.162 2.497 0.854 2.078 0.089 0.762 1.974 0.826 1.038 1.823 1 2.124 1.021 1.408 13.49 1.645

1,954 1,027 1,176 0,402 0,978 0,042 0,358 0,929 0,388 0,471 1 0,663 6,348 0,776

High 0.9631 0.9696

Low 0.9575 0.9660

Low 92,27 92,30 92,12 91,95

95.85 95.88 95.80 95.61

nts of 100%

95.21 94.61 94.06

95.61 95.06 94.60

Jun 0.02 0.18 0.41

Jun 0.02 0.15 0.39

Sep 0.10 0.22 0.40

Sep 0.11 0.23 0.41

Dec 0.24 0.37 0.54

High 92,33 92,37 92,18 92,01

High 95.91 95.93 95.85 95.66

High 96.25 94.66 94.11

+0.05 +0.05 +0.05

-0.01 +0.01 +0.03

+0.03 +0.05 +0.01

Dec 0.28 0.17 0.10

Dec 0.29 0.17 0.09

Est. voi Open int.

4.068 2.137 2.447 0.837 2.036 0.067 0.748 1.934 0.809 1.017 1.786 0.980 2.081 1.380 1.380 1.512

22.76 11.97 13.70 4.886 11.40 0.486 4.179 10.83 4.631 10.5485 11.95 5.598 7.725 75.97 9.024

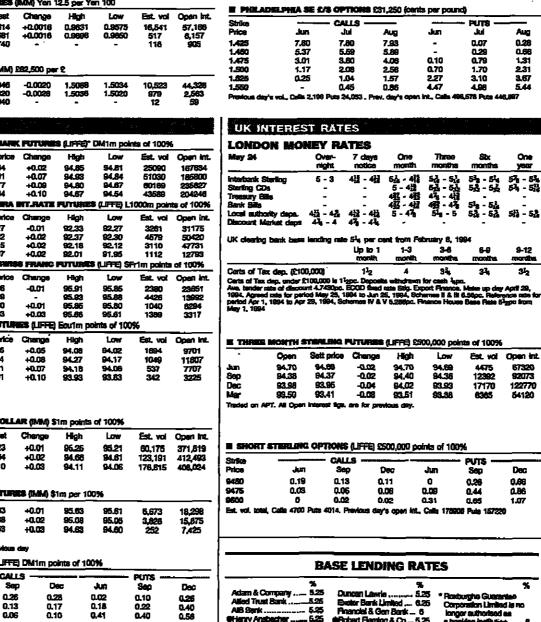
399.6 210.1 240.6 82.30 200.2 200.2 73.39 190.1 79.56 100. 175.6 98.33 204.6 98.32 135.7 1299 158.5

May 24		Closing	Change	Bid/offer	Day's	Mid	One m	onth	Three m	ध्यक्त	One y		Sank of
		mo-point	on day	spread	high	law	Rate	%PA	Rate	%PA	Pate	%PA	Eng. Indi
Europe								_					
Austria	(Sch)	17.4786	+0.0448	702 - 870	17.4875	17,4174	17,4748	0.3	17,4892	0.2	-	-	114.
Beigium.	(BFn	51,1801	+0.1653	363 - 238	51.2250	50.9100	51,1751	0.1	\$1,1751	0.0	50.9051	0.5	115.
Denmark	ÜΚij	9.7358	+0.0388	317 - 399	9.7400	9.6793	9.7434	-0.9	9,7518	-0.6	9.769	-0.3	175.
Finland	(FM)	8.1538		441 - 635	B.1640	8.0940				-		-	81.
France	(FFF)	8.5059		021 - 096	8.5150		8.5116	-0.8	8,5146	-0.4	8.4809	0,3	106.
Germeny	DAS	2.4858		844 - 867	2.4914	2.4720	2.4564	-04	2,4865	-0.1	2,4730	0.5	123.
Greece	- (Dri	369,792		008 - 576		367.595	•	-	-	-		•	
tretand	(ES)	1.0220		210 - 229	1.0245		1,0223	-0.4	1.023	-0.4	1,0242	-0.2	104.
Italy	<u></u>	2398.88		748 - 027		2391.45	2404.58	-29	2414.28	-2.6	2444.93	-1.9	78.
Luxembourn	ᄠ	51.1801		363 - 238		50.9100	51.1751	0.1	51.1751	0.0	50.9051	0.5	115.
Netherlands.		2.7879		868 - 890		2,7746	2.7875	0.2	2.7872	0.1	2.7643	0.8	119.
Norway	BNKri	10.7646		802 - 689		10.7115	10.7589	0.6	10.7715	-0.3	10,7828	0.0	85
Portugal	(E)	257.089		888 - 250		258,005	258.044	-4.6	259,989	-4.5		٠	
Sosin	, Fig	204.577		485 - 689		203,972	205.087	-3.0	205.917	-26	208,697	-20	BS.
Sweden	ESIGN	11.6515		418 - 512		17.5460	11.673		11.7035	-1.8	11,7925	-1.2	76.
Switzedand	(SFr)	2.1239		227 - 251		21138	2.1223	0.9	2.1181	1.1	2.0892	1.6	117.
UK.	(E)	E IES	~2002Z	21 - Bi	21200	21130	2.1223	<u> </u>	2,1101	٠.,	2.0002	1.0	79.
Ecu Ecu	44	1.2905	±0.0097	899 - 911	1.2914	1.2852	1.2916	-1.1	1.2925	-0.6	1,2909	ΔÔ	
SDR+	_	0.939416	70.0021	023 - 311	1.2314	12036	1.2310	-1.1	-		1.2.700	•	
Americas	-	A-202-10	-	-	-	•	•	•	•	-	-	-	
Argentina	(Pesc)	1.5061	<b>-</b> 0.0091	058 - 065	1,5065	1.5014	_						
Brazii	T TCO	2601.89		118 - 259		2551.00	_	_	_	_		_	
Canada	(CS)	2.0805		795 - 814	20815	2,0708	2.0822	-1.0	2.0854	-0.9	2,1007	-1.0	86.
	v Pesoli	4,9717		828 - 805	4.9825	4.9622						-1	
USA	S	1.5084		080 - 068	1.5095	1.5030	1.5075	0.7	1.5064	0.5	1.5044	Q.S	65.
Pacific/Middle											,,,,,,		
Austrafia	(AS)	2.0502	-0.0014	489 - 514	2.0538	2.0465	2.0495	0.4	2.0479	0.4	2.0469	0.2	
Hong Kong	0.00	11.6524		485 - 562	11,6565	11.6165	11.6443	0.5	11,8404	0.4	11.6674	-0.1	,
India.	(Ps)	47,3185		964 - 386	47.3400	47.1750	-		-	-		-	
Japen	ĊΩ	157.545		435 - 655	158,050	156,530	157.13	3.2	156.36	3.0	152,475	3.2	184.
Majaysia	(MS)	3.9181	40.0178	148 - 214	3,9218	3.9023	-	-	-	-	-	-	
New Zealand	(NZS)	2.5845		616 - 673	2.5876	2,5580	2.5638	0.3	2.5874	-0.4	2.5739	-0.4	
Philippines	(Peso)	40.8777	+0.0555	406 - 148	41.1530	40.5783	-	-	-	-	-	-	
Saudi Arabia	(SER)	5.8568	+0.0076	550 - 585	5.6587	5.6395	-	-	-	-	-	-	
Singapore	(55)	23184		170 - 198	2.3208	2.3112	-	-	-	-	-	•	
S Africa (Corr.		5.5338		313 - 385	5.5379	5.5000	-	-	-	-	-	-	
S Africe (Fin.)	(FI)	7.3610		440 - 780	7.3785	7. <b>2</b> 837	-	-	-	-	-	-	
South Korea	(Won)	1216.00		560 - 639	1218.55		-	-	-	-	-	-	
ewan .	(12)	40.6740		406 - 074	40.7700		-	-	-	-	-	-	
Theilead	<b>(B</b> 4)	37,9816	+0.0582	584 - 967	38,0070	37.87B3	-	-	-	-	-	~	•

DOLLAR	SP	OT FOR	WARD	AGAINS'	THE	DOLLA	P						
day 24		Closing mid-point	Change on day	Bid/offer soreed	Day's	s mid.	One mo	onth %PA	Three m	onthe %PA	One yo	%PA	J.P Morga Index
Europe		-											
ustria.	(Schi	11.5875	+0.014	850 - 900	11,6150	11.5710	11.595	-08	11.5965	-0.3	11.5103	0.7	103.4
Selgium .	(BFr)	33,9300	+0.0835	100 - 500	33,9550	33,8350	33.955	-0.9	33.98	-0.6	33.85	0.2	104.7
Denmark	(DK)	8.4544	+0.0177	534 - 554	6,4606	6,4298	6.4639	-1,8	8,4769	-1.4	6.4824	-0.4	104.2
Finland	(FM)	5.4056	+0.0236	006 - 106	5.4113	5.3776	5.4081	-0.6	5,4101	-0.3	5.4231	-0.3	76.5
rance	(FFI)	5.6390	+0.012	380 - 400	5.8485	5.6235	5.6462	-1.5	5.6543	-1.1	5.6258	0.2	104.8
Sermany	(D)	1.6478	+0.0022	475 - 481	1.6505	1.6428	1,6492	-1,1	1.6506	-0.7	1,6444	0.2	105.3
Sireace	(Dr)	245,155	+0.59	700 - 610	245,750	244.200	248.505	-6.6	247.355	-3.6	249,655	-1.8	69,7
reland	(12)	1.4780	-0.013	750 - 770	1,4833	1,4731	1.4747	1.1	1.4724	1.0	1.459	0.5	-
taty	(L)	1590.35	+0.6	985 - 085	1593.00	1588L50	1594.8	-3,4	1602.85	-3.1	1623.85	-21	78.6
Threuponia	(UFr)	33.9300	+0.0635	100 - 500	33.9550	33.8350	33.955	-0.9	33.98	-0.6	33.85	0.2	104.7
letterlands	(Fi)	1.8483	+0.0018	480 - 485	1.8520	1.5446	1.8496	-0.8	1.8504	-0.4	1.8379	0.6	104.3
(crway	(NKr)	7.1384	+0,0155	354 - 374	7,1474	7.1124	7.1394	-0.5	7.1409	-0.3	7.1164	0,3	95.7
ortugai	(Es)	170.425	+0.275	350 - 500	170,570	170.100	171.39	-6.8	173.01	-6.1	177.375	-4.1	92,8
Spain .	(Pta)	135.625	+0.075	600 - 650	136,010	135.550	136.02	-3.5	136.7	-3,2	138.6	-2.2	80.3
weden	(SKr)	7,7244	+0.0604	200 - 288	7.7391	7.6868	7.7429	-2.9	7.7689	-23	7.8294	-1.4	82.4
witzerland	(SFr)	1.4081	-0.0004	078 - 085	1,4110	1.4039	1.4083	-0,1	1.4065	0.5	1,3904	1.3	103.6
K	œί	1.5084	+0.002	080 - 088	1,5095	1.5030	1.5075	0.7	1.5064	0.5	1.5044	0.3	88.1
Cu	_	1,1689	-0.0009	686 - 691	1.1707	1.1662	1.1674	1.5	1.1658	1.1	1.1707	-0.1	-
DRIT	_	1.41684	-	-	-		•	-	-	-	-	-	_
Imericas													
voentina.	(Peso)	0,9985	-	984 - 985	0.9985	0.9961	-	-		-	-	-	-
रेस्टर्स	(Cr)	1724.93	+28.63	492 - 494	1724.95	1724.90	-	-	-	-	-	-	_
Canada	(CS)	1.3793	+0.0007	790 - 795	1,3800	1.3757	1.3814	-1.8	1.3845	-1,5	1,3966	-1.3	83.4
ferdico (Nev	r Peso)	3.2960	-0.0025	910 - 010	3.3025	3.2900	3.297	-0.4	3.2988	-0.3	3.3062	-0.3	-
ISA	(\$)		_					-		-		-	99.9
ecific/Middle		Atrica											
ustralia	(AS)	1,3592	-0.0028	587 - 596	1.3633	1.3584	1.3845	-4.6	1.3634	-1.2	1.3617	-0.2	89.2
tona Kona	a iksi	7.7250		245 - 255	7.7255	7.7245	7.7245	0.1	7.727	-0.1	7.7412	-0.2	_
ndist	(Ps)	31,3700	-	650 - 750		31,3650	31.45	-3.1	31,595	-2.9	•		_
acen	m	104,445	+0.045	400 - 490		104,000	104.24	24	103.81	24	101.385	29	145.5
laisvsia	MS	2.5975	+0.0043		2.5990	2.5915	2.59	3.5	2.5865	1.7	2.6175	-0.8	_
lew Zeeland	NZSI	1.7001		987 - 015	1.7015		1.7019	-1.3	1.7085	-1.5	1.7282	-1.7	_
hiliopines	(Peso)	27.1000		500 - 500		26.9000	.,						_
aud Arabis	(SR)	3.7502		500 - 503	3.7503	3.7500	3.7508	-0.2	3.7528	-0.3	3.7655	-0.4	_
ingspore	(SS)	1.5370		365 - 375	1.5380	1.5355	1.5363	16	1.636	0.3	1.538	-0.1	_
Africa (Com.)		3.6688		580 - 695	3,6705	3.6530	3.6843	-5.1	3.7126	-4.8	3,7893	-33	
Africa (Fin.)	, (1) (F)	4.8800		700 - 900	4.9000	4.8400	4.9137	-8.3	4.9725	-7.B	21490	~~~	_
outh Korse	(PON)	806,150		100 - 200		806.100	809.15	-4.5	812.65	-3.2	831.15	-8.1	
SINSU SINSU	(LZ)	26.9850		500 - 800		26.8600	26,985	-0.9	27.025	-0.9	201,10	-0.1	_
anean hailand				700 - 900		25.1700	25,2525	-0.9 -3.5	25.38	-3.2	25.86	-2.7	-
neuerica SDR rada for Ma	(Bq	25.1800							كالبيت	-04	20.00		-

610 770	245,750 2 1,4833		248.505 1.4747	-6.6	247.355 1.4724	-3.6 1.0	249,655 1,489		69.7	PO Box 120, West-90	al Day Ph. Com	enir-	0000 400100	[3.000-E2.00				20 E
085	1593.00 1		1594.8	1.1 -3,4	1602.85	-3.1	1623.85		78.6	\$2,000-\$3,998 \$10,000-\$24,980	4.00 4.75 4.75	3.50	400 Temy	13,000-29,00 278,000-2N, 125,000-649,	二			
500	33.9550 3		33.955	-0.9	33.98	-0.6	33.85		104.7	C50,000-040,000	5.00 5.25 5.50	쟶	8.00 Year	250,000+		-	_	
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500	170.570 17		171.39	-8.8	173.01	-6.1	177.375		92.8	Barclays Prims A	Account HLL	C.A.		230,000-045	- i	BD 3		
650	136.010 13		136.02	-3.5	136.7	-3,2	138.6		80.3	PO Box 125, NorthWR	_1290	1201	2021 (Se	120,000-124 110,000-110	3	50 i		
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088		1.5030	1.5075	0.7	1.5064	0.5	1.5044		88.1	25,000	127	2 05 2 57	猫	Reg Brothe	ez Limilad, i Pr. Locator, 653	100 mm 101 mm	871	-673 1185
691		1.1662	1.1674	1.5	1.1658	1.1	1.1707		-	Brown Shipley & Foundate Court, Lade	Collei						194	
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985	0.9985	0.9961							_	Prof Durband A/c	-1400	300	, or or	Royal Bank	of Scotland	pic Pri		lec
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795		1.3757		-1.8		-1,5	1,3966		83.4	8 SI Anthew Square, 6	(distroys 66   4,75	este (	101 201 201 - Vendy	25,000 - 24 210,000 - 524	900 2		B 2	
010	3,3025	3.2900	3.297	-0.4	3.2988	-0.3	3,3062	-0.3	99.9	1				214,000 - 124 95,000 - 24,0 22,900 - 34,0	20		짧다.	
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015		1.6965	1,7019	-1.3	1.7065	-1.5	1.7282	-1.7	-	220,000-E49,609 250,000-239,609	二線	3.38 3.58		الكأالديوس	E)0008+ 3.7	750 2.E	19 3.6 13 3.6	osi os
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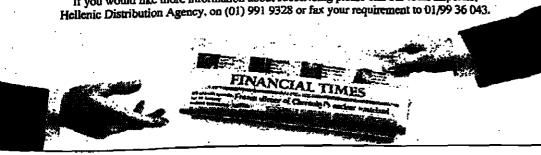
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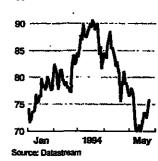
# **Wall Street**

US stocks rebounded yesterday morning in response to a rally on the bond market and a Stronger dollar, writes Frank McGurty in New York. By 1 pm, the Dow Jones

Industrial Average was 15.65 higher at 3,758.06, while the more broadly based Standard & Poor's 500 was up 2.90 at 456.10 on moderate NYSE volume of 161m shares.

In the secondary markets. the American SE composite was 1.41 better at 439.05, and a rally by technology stocks

# Share price (S)



pushed the Nasdaq composite 6.54 higher to 731.49.

Early in the session, the domino effect which has been sweeping through the US financial markets in recent days was moving in a positive direction. The previous day, a sharp rise in commodity prices and a softer dollar had triggered a big sell-off in bonds and a subsequent downturn in stocks.

Yesterday morning, commodity prices were easing, while the dollar was gaining ground against the yen on news that Washington and Tokyo had agreed to resume framework talks on trade. In response, the benchmark 30-year government bond was retracing some of Monday's heavy losses ahead of an important Treasury supply auction scheduled

The rally in the bond market left equity investors with the freedom to concentrate on a smattering of quarterly results, but the outcome was not uniformly favourable.

On the positive side, Dell Computer posted quarterly earnings of 42 cents a share, against 25 cents a year ago, and its share price jumped \$2% to \$311/2 on the news.

The computer sector was generally stronger. IBM, which selected Oglivy & Mather as its new worldwide advertising agency, advanced \$1% to \$62%. Storage Technology was \$2% better at \$31% amid optimism over the early performance of its Iceberg 9200 disk system. Lotus Development led the Nasdaq technology sector, climbing \$2% to \$65%.

On the negative side, Deere, the US farm machinery maker, posted record net income of \$2.20 in its second quarter,

earlier, but the improvement failed to feed through to its share price. The stock slipped \$1/2 to \$731/2 after an initial

jump of \$1%. Among other cyclical issues, Caterpillar lost \$1 to \$119% and Ford shed \$1/4 to \$591/4. Philip Morris gave back \$1%

to \$54% after outperforming the market during the previous session. With a board meeting scheduled for today, the company has come under mounting pressure by institutional investors to spin off its non-to-Meanwhile, General Electric

climbed \$1 to \$47% after revealing that its GE Information Services arm had entered a partnership with the Great Wall Computer Group. The deal gives the US group a strong position to participate in the development of China's telecommunications infrastruc-

In healthcare, Medical Care America jumped \$3% to \$27%. The company, the largest operator of out-patient clinics in the US, agreed to be acquired by Columbia HCA Healthcare in a deal valued at \$858m. Columbia HCA, a leading hospital group, dropped \$% to \$39.

Merck improved \$1% to \$31% after agreeing to surrender its controlling interest in Synetic, a supplier of plastic products,

Toronto was mixed at midday in a sluggish market awaiting an expected decline in the Bank of Canada's key lending rate. The TSE 300 composite index edged 1.40 lower to 4,297.00, in volume of 23.76m shares valued at C\$261m. Losses in gold and silver,

pipelines and conglomerates were offset by gains in consumer products and real estate. The consumer products index led with a rise of 105.79, or 1.6 per cent to 6,707.25. The soft drink bottler. Cott Corp, continued to recover from its decline in recent weeks, up 1% were led by gold and silver, down 99.81 or 0.97 per cent at

São Paulo edged higher in lacklustre midday trade as domestic and foreign investors awaited news on the presidential race and on the govern-

The Bovespa index was 155 higher at 21,118 by 1 pm. Telebras preferred were quoted 0.6 per cent higher at

ment's economic plan.

# Mexico

Equities began higher, driven by foreign demand, the strengthening of the peso against the dollar and expecta-tions that domestic interest rates would be stable at yesterday's weekly auction. The IPC index gained 15.86 to 2,447.29.

# Gold price preoccupies S Africa

preoccupied with gold's inability to break through technical resistance levels, and paid little attention to President Nelson Mandela's speech to par-

The overall index finished 7 weaker at 5,518, industrials also lost 7 at 6,633 but golds edged 5 higher to 1,995.

NATIONAL AND REGIONAL MARKETS Figures in parentheses show number of lines of stock

Austria (17)

Japan (469)... Malayala (98) Merdoo (16) ...

EUROPE (724)

FT-ACTUARIES WORLD INDICES

176.64

.131.23

.177.32

475.60

2086.19 .203.93

\_69.77

.264.16 150.21

.171.16

# Remgro remained under pressure amid fears of smokng curbs, cigarette price increases and raised alcohol prices under the new govern-

ment. It lost R1 to R27.75. Barlows lost some of Mon-day's gains, which followed half-year figures, losing 25 cents to R37.75 while Sappi added 50 cents to R46.50.

175.30 117.55 177.28 118.67 173.84 116.67 129.15 88.60

174.51 117,02 142.93 95.84

385,77 258,68 187,43 125,68

468.07 313.87

200.70 134.58 68.68 46.04

126.57

112.95

-0.1 171.25 114.84 148.87 151.51

Local Local Currency % chg Index on day

151.70 150.62 124.25 124.25 335.36 388.76 162.94 180.22

77.62 107.72 136.11 104.98 406.90 475.00

1784.78 7523.64 174.48 171.87 59.69 62.91

146.43 159.79 185.96 215.28 143.76 115.24 144.74 132.90

-0.3 0.0 0.7 0.2 -0.4 -0.2 -0.1 0.3 0.1 0.0 -0.3

2.90 1.39 1.05 1.83 2.88 2.29 2.58 1.84 2.03 2.21 2.83

0.0 2.21

3.40 1.06 2.73 2.57 1.31 0.88 2.73 1.47 0.77 1.41 1.03 2.19 3.80 1.52 2.19 3.15 1.53 1.75 3.29 1.53 1.75 3.29 1.53

# Dow rebounds Bourses catch up with losses in bond markets

Continental Europe, Milan and Madrid apart, came back from holiday and caught up with some painful events; bond markets fell after Monday's losses in London and bourses followed suit, writes Our Markets

FRANKFURT reflected Monday's sharp fall in June bund futures in London, from 95.30 to 94.68 on LIFFE, but dealers were surprised as the Dax index dropped by 50.93, or 2.3 per cent to 2,198.72 during the official session. Turnover eased from

DM7.2bn to DM7bn. Ms Barbara Altmann, of B Metzler in Frankfurt, said that she had expected a fall of around 20 Dax points to cover the weakness in bonds following comments from the Bundesbank president. Mr Hans Tietmeyer, which were taken to mean that there would be no more official German interest rate cuts in the near future. However, German equities were probably suffering from their outper-

formance in recent months. The Bundesbank added yesterday that April's M3 German money supply grew by an annualised 15.8 per cent, up from 15.4 per cent a month earlier. After this, the Dax was unable to hold up against a further drop in bund futures, indicated at 94.41 in late afternoon, and the Ibis index tested its support level of 2.180 with a low of 2.177.72 before recovering to close the day at 2,188.01.

Some cyclicals, meanwhile, seemed to see a continuation of

Y884 and Toyota Motor gained

Higher commodity prices

pushed up non-ferrous metals,

shipping and shipbuilders.

Sumitomo Metal Mining rose

Y16 to Y944, Navix Line by Y11

to Y379 and Hitachi Zosen by

in Osaka, the OSE average

rose 91.90 to 22,711.49 in vol-

the video game maker, fell

Y190 to Y6,310 on weak earn-

Pacific Rim markets were in

HONG KONG finished

aker on selling triggered by

the overnight fall on Wall

thin as investors awaited fresh

developments on financing for

Hong Kong's airport and US

renewal of China's preferred

The Hang Seng index slid

99.67 or 1.0 per cent, to 9,490.11 in turnover that fell to

HK\$3.9bn from Monday's

SINGAPORE was dragged

lower by big falls in index stocks although trading was

mostly subdued. The Straits

Times Industrials index closed

36.45 or 1.6 per cent lower at 2,302.86. Yeo Hiap Seng, how-ever, rose 8 cents to S\$4.08 in

volume of 5.7m as speculators

continued to buy amid antici-

pation of a takeover by Ng

Teng Fong.
KUALA LUMPUR was

broadly lower as investors wor-

ried about the overnight fall on

Wall Street and domestic infla-

tion. The composite index

closed 11.84 or 1.2 per cent

lower at 987.26 although activ-

ity was restricted ahead of a

115.97 10.... 86.32 112.48 131.00 140.01 168.49 219.56 224.53 275.79 102.45 133.50 176.96 156.72 116.42 151.70 168.62 185.37 96.35 124.25 147.07

155.98 163.16 102.45 133.50 176.99 158.72 167.59 177.24 174.04 116.42 151.70 168.62 185.37 149.60 145.17 142.54 96.35 124.25 124.25 147.07 307.59 304.61 387.47 259.19 337.75 391.37 506.62 271.42 168.63 186.28 124.59 162.35 179.45 209.33 156.93 92.18 91.49 61.20 79.75 109.95 97.78 158.65 155.68 104.14 135.70 104.14 165.91 124.54 478.15 469.51 314.07 409.28 478.83 621.63 312.51 2058.47 2021.24 1862.08 1761.82 7465.33 621.63 312.51 2058.47 2021.24 1862.08 1761.82 7465.33 621.63 312.51 2058.47 2021.24 1862.08 1761.82 7465.33 621.63 312.51 2058.47 2021.24 1862.08 1761.82 7465.33 621.63 312.51 2058.47 2021.24 1862.08 1761.82 7465.33 621.63 312.51 2058.47 2021.24 1862.08 1761.82 7465.33 621.63 312.51 205.84 176.85 159.31 62.70 77.59 48.57 202.28 139.02 233.71 301.94 250.08 378.92 242.46 259.10 254.41 170.18 221.76 278.91 280.25 176.83 159.83 158.74 104.85 136.62 139.05 176.55 152.57 153.31 189.82 126.38 165.46 136.62 241.98 170.32 159.63 158.64 121.30 158.71 158.63 158.64 170.32 147.88 165.79 176.55 122.57 183.31 189.82 126.38 165.71 158.62 139.05 176.58 163.65 170.32 176.58 182.08 121.30 158.71 169.03 178.85 144.59 170.32 176.58 112.30 176.56 176.58 177.59 17

185.43 182.08 127.80 168.71 185.43 198.04 178.98 141.98 178.98 141.98 187.45 217.45 213.52 142.83 188.11 218.37 220.80 155.82 167.63 186.60 110.04 148.39 114.48 168.60 134.73 182.21 166.15 111.14 144.82 132.56 170.78 141.98 182.04 178.79 119.59 153.84 181.67 182.73 175.67 156.35 163.52 102.69 133.82 141.74 157.47 122.37 255.18 230.57 167.61 218.41 229.73 298.21 182.38 170.17 187.10 111.77 145.65 133.85 172.51 142.94 172.37 189.25 113.21 147.53 147.54 175.56 153.25 173.73 170.58 114.11 148.69 150.50 178.56 155.00 184.61 181.57 121.26 158.01 178.80 198.20 185.72

174.22 171.07 114.43 149.12 151.47 178.97 155.17 158.17

Street. However, volume was

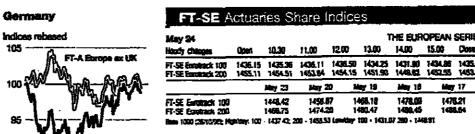
subdued mood yesterday.

Y60 to Y2,090.

Y3 to Y563.

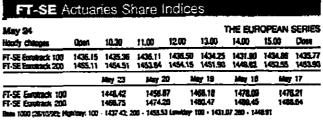
Roundup

trade status.



PARIS lost a percentage point, a little worse than the European average, and dealers blamed liquidation of positions on the last day of the May account. Some of the interest rate-sensitive financials took more than their fair share of the losses as the CAC-40 index closed 22.11 lower at 2,133.32, Axa losing FFr39 at FFr1,346 and Suez FFr8 at FFr309.50; but here, too, local professionals

found a domestic reason: profit-taking. Companies in, or potentially in the news were not popular. Eurotunnel dropped another FFrL65 to FFr3L25; Mr Michael Woodcock at Nikko Securities said that the market was expecting terms for the company's mammoth rights issue to



last week's switching into more defensive stocks: Alcatel dropped FFr19 at FFr643 and Michelin FF17.30 at FFr232.60: the tyre company was exposed to higher US interest rates, noted Mr Woodcock, who added that the Balladur measures to stimulate consumption were now expected merely second half of this year into the first, leaving the automotive industry with little benefit over the year as a whole.

ZURICH fell 1.5 per cent in response to worries about the outlook for interest rates. The SMI index lost 40.7 to 2,692.0 although some late buying helped the market up from a low of 2,681. Sandoz registered finished SFr24 lower at SFr692 after an early SFr680 in response to the agreed \$3.7bn bid for Gerber Products, the largest maker of baby foods in

Mrs Birgit Kulhoff at UBS in believed that the link would

healthcare products, although

enter the European baby food market, which was aiready crowded. Gerber would, how-

Zurich, who viewed the bid as positive development, open the US market for Sandoz

it would not help Gerber to

ever, benefit from Sandoz's presence in Asian markets. Mrs Kulhoff thought that the shares had come under pressure because investors were unjustifiably worried that the bid price was too high and that the deal might indicate that Sandoz would no longer be concentrating on the pharmaceutical side of its business.

Roche certificates, under pressure this month after the group's \$5.3bn bid for Syntex. the US drugs company, lost another SFr105 to SFr6,050. BK Vision, the investment fund controlled by Mr Martin Ebner's BZ banking group, fell SFr30 or 1.9 per cent to SFr1,510 following the announcement that it recorded a SFr30.1m loss in the first four months of this year after a

SFr9.9m profit during the same 1993 period. MILAN was under renewed pressure early in the day as

continued to take profits. But local buying emerged late in the session and the Comit index eased just 2.73 to 755.24. Fiat was one of the front runners in both directions. The shares were marked down to L6.510 before rebounding to finish L149 higher on the day at

L6.836. Mediobanca, L501 or 3 per cent lower at L16,211, was hard hit by newspaper reports that the merchant bank knew of hidden losses at Ferruzzi long before the information was made public.

Fondiaria, the Ferruzzi

group's insurance arm, feli L131 to L15,779 in response to news that magistrates had questioned a senior executive over various property deals. Construction stocks advanced on suggestions that the new Berlusconi government was considering measures to free public works projects frozen due to the corruption scandals and the recession. Italcamenti rose L460 to L15,341, Cogefar gained

was up L218 at L12,669. AMSTERDAM saw early losses reduced as US markets opened firmer and the AEX index finished 4.48 lower at

1.95 to L2,337, and Calcestruzzi

Chemicals came under pressure on the view that they had been overbought recently, DSM falling Fl 4 to Fl 132.60 and

Fl 175.80 on profit-taking. News of Sandoz's bid for Gerber sparked buying in Nutricia the baby and health foods group that has been viewed as a likely takeover candidate for some years. The shares, marked Fl 5 higher at one stage, finished Pl 2.50 sheed at

MADRID saw some late buy. ing following an upturn on Wall Street, and the general index closed just 1.39 lower at 336.52

However, turnover remained subdued at Pta27.3bn and there was still more life in secondary stocks than in the big bive

ATHENS fell another 8.7 per cent as investors shunned shares and instead turned their attention to bank repos, cur-rently yielding around 40 per cent on an annual basis.

The general index fell 32.83 to 854.25 in active volume of 1.8m shares - a decline of 10 per cent since May 13, when the drachma came under pressure and the Greek central bank drove interest rates up to fend the currency.

TEL AVIV dropped again following Monday's official interest rate increase, the Mishtanim index losing 6.53, or 3.3 per cent at 189.67 for an aggregate fall of around 8 per cent since Sunday morning.

Written and edited by Willem

# Rising hopes on US trade talks help Nikkei ahead

Reports that US and Japanese trade officials had agreed to resume bilateral framework talks encouraged investors. and share prices ended a volatile session slightly higher, writes Emiko Terazono in Tokyo.

The Nikkei 225 index gained ground for the fifth consecutive day, rising 53.41 to 20,622.12 as the Topix index of all first section stocks advanced 1.41 to 1,655.62. The 225 fell to a day's low of 20.501.00 in the morning session and peaked at 20,748.75, Short of 20), high for this year.

Profit-taking depressed share prices in the morning session, but buying by arbitrageurs, along with foreign and domestic institutional investors pushed share prices higher. Index-linked selling and profittaking towards the end of the session eroded some of the

Volume totalled 550m shares against 388m. The Nikkei 300 index rose 0.17 to 302.67 while gainers led losers by 621 to 421, with 148 unchanged. In Lon-don, the ISE/Nikkei 50 index

rose 2.71 to 1.357.63. Traders were encouraged by active buying on the part of domestic institutions. However, a Japanese broker said that heavy selling around 21,000 will make it hard for the index to rise much further.

Nippon Telegraph and Telephone gained Y15,000 to Y842,000, rebounding for the first time in eight consecutive days. East Japan Railway, on the other hand, lost ground for the third straight day, falling YL000 to Y505.000.

Large capital steels, which led Monday's index rise, eased gently on profit-taking. Nippon Steel fell Y1 to Y368 and Kawasaki Steel lost Y2 to Y399. Banks were lower ahead of their earnings announcements tomorrow. Industrial Bank of Japan fell Y30 to Y3,230 and Dal-Ichi Kangyo Bank lost Y40

national holiday today. The likely resumption of the TAIPEI saw late selling after deadlocked US-Japan bilateral earlier attempts at a technical trade talks brought investors' rebound failed, and the attention back to the automoweighted index ended 48.56 bile sector, which is one of the lower at 5,769.12, off a high of central issues on trade 5,835. Turnover was a slow between the two countries. T\$32.67bn. Nissan Motor added Y27 to

The weak performance was attributed to local reports that the Taiwan exchange planned to downgrade eight shares to the second category from the first because of their poor profit performance in the past four years. All eight shares fell, with Taiwan Paper and Oriental Union limit down to T\$28.70 and T\$30.10, respec-

SYDNEY lost some ground in afternoon trade as profit-takers emerged, but still ended higher on the day in response to firmer gold and resource prices. The All Ordinaries index finished 11.4 higher at 2,132.4, after a high of 2,143.6, while the gold marker closed

2,373.3, its highest level since March 29. . News Corp leapt 29 cents to A\$9.29 after announcing a \$500m joint venture with New World Communications under which Mr Rupert Murdoch's Fox television network will

59.2 or 2.5 per cent ahead at

take 12 stations from its three network rivals. WELLINGTON was helped ahead by the commodities-inspired rally in Australia, and the NZSE-40 capital index fin-ished 17.98 higher at 2,156.22 in moderate volume.

Carter Holt Harvey, which reports annual results today added 12 cents to NZ\$3.90 amid market expectations for net profit of NZ\$310m against NZ\$243.5m a year ago.

MANILA eased on profit-taking after Monday's strong but gold issues gained on the metal's sharp rise overnight. The composite index lost 20.19 to 2,901.98 in volume of 1.78bn shares after Monday's 751,4m. SHANGHAI'S B share index fel 12.46 or 1.6 per cent to 769.56 on profit-taking by domestic investors after Monday's 4.6 per cent surge.

SEOUL ended mixed as cheaper shares advanced on selective buying while blue chips continued their consolidation. The composite stock

index gained 0.39 to 945.89. **BOMBAY** closed lower on renewed selling by speculators affected by the continuing ban on carry forward trading. The BSE 30-share index lost 32.90 to

